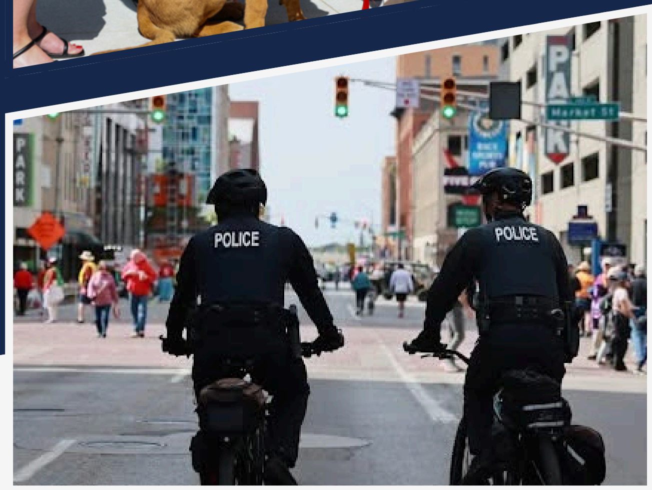
Courtesy: Caitlin Sullivan



THE CITY OF
INDIANAPOLIS
MAYOR JOE HOGSETT
EST. 1821

2027 PROPOSED BUDGET

For the Consolidated City of Indianapolis and Marion County

Table of Contents

BUDGET OVERVIEW

Table of Contents

Transmittal Letter

Members of the Indianapolis-Marion County City-County Council –

I am honored to present to you the 2027 budget for the Consolidated City of Indianapolis and Marion County.

I am pleased to introduce the tenth consecutively balanced budget totaling nearly $1.9 billion. The growth projected for 2027 enables us to protect our investments in public safety, anti-violence, infrastructure, and quality of life. This budget also includes the start of historic investment in infrastructure as a result of Indiana General Assembly actions in 2025 and 2026.

The Department of Public Work's Capital Improvement Program (CIP), which covers projects from 2026-2031, will see $388.6 million investments in roads, bridges, and greenways. During that same period, neighborhoods will receive an additional $139.1 million in stormwater systems improvements. This budget dedicates an additional $15 million of new local revenue toward road improvements as part of the City's $50 million match of infrastructure funding provided by the state.

The 2027 proposed budget continues key public safety initiatives. We will maintain funding for 1,743 police officers and equip our police department with the resources and the technology they need to intervene on crime safely and effectively. Again in 2027, our budget funds $4.5 million for the Gun Violence Reduction Strategy ("Peacemakers") to continue the necessary work of intervening and programming for those most affected by or at risk for the effects of gun violence.

This budget will add funds for the operation of the low barrier Housing Hub, running the Assessment and Intervention Center as a year-round weather contingency option, and the Family and Youth Intervention Center. All these facilities provide services to individuals experiencing difficult situations, ranging from homelessness to family instability or substance abuse.

Previously funded by the City's American Rescue Plan Act (ARPA) distribution, the Tenant Advocacy Program is in the operating budget, continuing free legal aid to Indy residents facing eviction. The 2027 budget also continues the Homeowner Repair program, which fixes existing homes, and Vacant to Vibrant, which breathes new life into abandoned properties.

I am grateful to all of our partners across the city departments and county agencies for their work on behalf of the people of Indianapolis. I look forward to a collaborative discussion with this fiscal body about the 2027 budget.

Sincerely,

Joe Hogsett

Joe Hogsett

Mayor

Executive Summary

Budget Overview

The 2027 budget for the Consolidated City of Indianapolis, Marion County is the tenth balanced budget submitted for approval to the Council. Due to its strong fiscal policy and management, the City maintains the highest credit rating from Moody's Investor Services, Fitch Ratings, Kroll Bond Rating Agency, as well as the second highest rating from S&P Global Ratings. In July, Moody's and Fitch Ratings reaffirmed the City's Aaa/AAA rating. The City expects its ratings from the remaining agencies to be reaffirmed during the next scheduled surveillance review. The 2027 budget increases investments across Indianapolis-Marion County to benefit residents and taxpayers, maintains positive fund balances, protects the Fiscal Stability fund, and continues to operate an efficient City-County government – without raising taxes or selling off assets.

Expenditures for 2027 are budgeted at $1,897,817,268 and revenues are projected at $1,897,860,637. As we began budget development for 2027, we anticipated it would be another challenging budget. There were significant investments in personnel that we knew needed to be included, explained further in the following section, along with a 22% increase in pension contributions for public safety officers, growing expenditures in our worker's compensation program, and higher jail populations due to delayed state transfers to the prison system. On the revenue side, legislative changes to permitting reduced revenue in a number of categories. We have also seen a reduction of six percent in taxes collected by the state and distributed to local governments and nearly a twenty percent reduction in our state grant funding, specifically for community corrections programming. While we experienced strong local tax revenue growth, our expenses for our core services – the City's workforce, public safety, anti-violence, infrastructure, and quality of life initiatives – also grew as a result of inflation, a tightening labor market, and legislative changes. Despite challenges that led projected expenditures to outpace revenues, through careful consideration and thoughtful prioritization, we maintain our balanced budget track record. Further, this budget pays off existing debt and maintains the Fiscal Stability fund above $87 million.

2027 Priorities

Human Capital

The 2026 budget required agencies and departments to focus on their core missions and find efficiencies. In many instances, budgets assumed higher turnover and lower staffing. In some instances, those decisions would have impacted service delivery and by the spring of 2026, it was clear that supplemental appropriations would be necessary to maintain services rather than laying off staff, which was not an option we considered. For 2026, we set aside spring supplemental income taxes with the understanding a long-term fix had to come in the 2027 budget.

This budget does just that, funding our human capital in several different ways. First, this budget includes new labor contracts for many frontline staffers, including those in the Mayor's Action Center and staff at the 911 center. Other than public safety employees, these staff are where many direct interactions with the public occur, often in times of distress or frustration. A second way this budget invests in human capital is through rightsizing turnover expectations. Over the last 5 years, we have made a concerted effort to minimize personnel underspend, adjusting our budget expectations to reflect realistic turnover rates rather than budgeting for 100% of personnel for the entire year. The impacts of COVID and the tight labor market in the immediately following years led to increased attrition rates and funding less personnel. Since then, staffing rates have increased due to compensation reforms, significant labor contract increases, and as there is greater economic instability, government careers become more appealing. The 2027 budget reduces turnover expectations, budgeting an average of 95% positions being filled.

The final personnel policy incorporated in the 2027 budget is the creation of a step and grade policy for non-union employees. Since 2021, the average non-union employee's salary has increased more than 30% and staffing has improved by nearly 5%, while our average tenure has decreased by 5%. We have significantly increased pay and are attracting new talent, but our turnover rate has not significantly improved. This policy aims to address this issue. According to a 2022 Society for Human Resources Management (SHRM) article, the total cost of a new employee can be three to four times the position's salary for both the direct and indirect time associated with hiring. By incentivizing tenure, we aim to address this problem. While these changes may not be outwardly noticed by Indianapolis residents, they ensure the City-County is able to attract and retain staff across our enterprise, supporting the many services we provide.

Infrastructure Funding

The second major theme of this budget is the historic $100M additional investment in our transportation infrastructure. Though the Hogsett administration has tripled the investment in transportation over the last 10 years, there remains significant deferred maintenance needs given the more than 8,000 lane miles that DPW is responsible for maintaining. As a result of collaboration with the Indiana General Assembly over the last two legislative cycles, the city was able to secure a $50M annual commitment from the state, provided the city match that with $50M in new funding in 2027, $70M in 2028, $80M in 2029, $90M in 2030, and $100M in 2031 and future years.

- The $50M match for 2027 will be funded through –
- $20M in income tax allocations through the budget. $10M was added to the base budget in 2026 and that amount was increased to $20M in 2027.
- $5M of funding from stormwater user fees. Many road projects include drainage and other stormwater components, which these funds will help address.
- $10M is allocated in the fiscal ordinance that is introduced alongside this budget.
- $15M from the 2027 spring income tax supplemental distribution. Although the City will not be officially notified of our supplemental distribution until February 2027, the City projects future supplementals based on our certified distributions and economic conditions. Our 2027 certified distributions are growing at 7%, showing a strong local economy and our supplemental projections are expected to exceed this allocation by more than $20M.

This new funding is anticipated to bring unprecedented levels of infrastructure investment that will lead to a sustained, measurable improvement in the City's roadway network. Through preventative maintenance, minor and major rehabilitation, and reconstruction, the 2026-2030 capital improvement plan invests in more than 1,500 lane miles resulting in an anticipated 17% increase to our overall network condition.

Operationalizing Priorities

The final major investment of the 2027 budget is the inclusion of longstanding priorities into the core operating budget. This includes the operations for the Housing Hub, the first publicly constructed low-barrier emergency shelter. It not only provides shelter but also centralizes supportive resources for residents experiencing homelessness. The shelter is anticipated to open in the second half of 2027. The shelter was a recommendation of the State's Low Barrier Homeless Shelter Task Force and was partially funded by a $20M grant from the Indiana Housing and Community Development Authority. The 2027 budget represents an exciting step forward in Indianapolis' efforts to end chronic and unsheltered homelessness.

Alongside this initiative is funding to operate the Assessment and Intervention Center as a weather contingency location for extreme heat or cold. The facility has been used for this purpose on ad hoc occasions, but this, alongside the fiscal introduced with this budget mentioned below, will allow it to permanently be prepared for this use. Funding these two initiatives together lays the foundation for operationalizing the city's weather contingency plans.

Another Council-led priority included in the 2027 budget is the retainer cost for snow plowing on our residential streets. Since the costs of snow call outs continue to be variable, we have allocated $2M in a prior fiscal for this purpose rather than adding budget for a specific number of call outs.

Over the last ten years, significant resources from our reserves, philanthropic awards, and through bonding have been put into capital investments. This budget makes further investments in caring for those investments. Ensuring our fleet division of Public Works has sufficient budget has been a longstanding challenge as well. Although we have increased the budget by 16 percent from 2021 to 2026, year-end fiscals have been needed since 2023. The issues have stemmed from staffing challenges for heavy equipment, leading to the need for more outsourcing. Recently, fuel costs have also driven a portion of the overspend. This budget adds an additional four percent increase to the fleet division. Similarly, there has been an unprecedented investment in our parks and recreation assets without changes to their capital improvement budget. The 2027 budget allocates more maintenance funding, freeing up funds in the capital improvement plans for true capital improvements.

Budget Highlights

The 2027 budget keeps Indianapolis-Marion County focused on a path of strong fiscal stability while protecting our investments in our workforce, in public safety, anti-violence, infrastructure, and quality of life initiatives. Funding decisions were dictated by these priorities, alongside considerations for our core mission and programs that have results proven by data. This budget includes the following:

Public Health and Safety

The 2027 budget continues to make investments in assets, programs, and personnel that make our city healthier and safer. This has included funding for policing technology that makes IMPD officers' jobs safer and allows for more targeted policing strategies, as well as significantly increased pay for first-year officers and new proactive recruitment strategies have led to more than 900 new police officers being sworn-in to serve our city since 2016. The 2027 budget also funds the efforts of the Office of Public Health and Safety to address the root causes of violence and crime in the community, focusing on the programs and strategies that are proven successes. New and continued investments include:

- Funding for 1,743 police officers at the negotiated salary rates
- Funding for 1,276 firefighters, which includes budget for a recruit class starting in January 2027
- Funds 15 new telecommunicators at the 911 Call Center for the Metropolitan Emergency Services Agency

Continued investment in technology for the Indianapolis Metropolitan Police Department for license plate readers, public safety cameras, dash cameras, and body-worn cameras

Violence Prevention

Mayor Hogsett's Gun Violence Reduction Strategy has led to a more than 57.8% decline in murders since 2021.This strategy includes targeted enforcement from IMPD and Indy Peace working to intensively engage those at highest risk of involvement in gun violence, and partnerships with community organizations. New and continued investments include:

- Funding the Clinician Led Community Response team, the City's team of mental health professionals to respond when residents experience mental health crises, which has now been expanded to all of Marion County.
- Investment in community programs that help reduce the prevalence of homelessness, treat addiction, and address mental health challenges.
- Funding the master leasing program for 100 units for unsheltered individuals and families as a part of the by the Mayor's overall strategy to combat and address homelessness.
- Allocates local funding to the Family and Youth Intervention Center, which is grant funded through June. This facility is run by the Marion Superior Court and is intended to reduce youth incarceration and offer children a safe place to go.
- $750,000 in continued funding for the eviction diversion program.
- Increased funding for community mental health centers operating in Marion County.

Criminal Justice

Continued funding for Forensics Services Agency to outsource a subset of cases, allowing them to reduce processing time on firearm and sexual assault cases and increased funding for laboratory supplies

Funds salary increases for attorneys and their support staff in the Public Defender's Office, Prosecutor's Office, and Child Support

Increased local support of Community Corrections programming despite decreases in our State Department of Corrections grant funding

Funding the debt payments associated with the Criminal Justice campus, including Forensics and Coroner facilities, as well as the Youth and Family Services Center

Infrastructure and Neighborhood Investments

The City has found ways to increase local investment in roads without raising taxes, as well as changed the way infrastructure is maintained to get the most out of taxpayer dollars. DPW's annual budget has grown from $79 million in 2016 to $267 million in 2027, a threefold increase. The City also worked with the Indiana General Assembly to increase state road dollars dedicated to Indianapolis, with the passage of HB1461 set to add an additional $50 million. Critically, the 2027 budget includes the funds for the local $50 million match without raising taxes. New and continued investments include:

- $267 million for roads, bridges, and greenway improvements across Indianapolis neighborhoods in 2027.
- $39.2 million for storm water systems improvements across Indianapolis neighborhoods in 2027.
- $1.5 million for the Indy Achieves program to provide scholarships for Indianapolis residents pursuing a post-secondary degree or credential.
- Increased local funding for animal care supplies, veterinarian services, and staffing for the new animal shelter, which is nearly double the size of the previous facility.

- Technological investment to improve the Mayor's Action Center request portal for increased transparency between citizens reporting concerns and the City's progress toward alleviating them.
- Demolish 80 properties to reduce blight and public safety concerns in our neighborhoods.
- Repairing an additional 90 homes through our Homeowner Repairs program in order to maintain our housing stock.
- Targeting 1,200 new affordable rental units and 55 affordable homeownerships.
- Selling 70 properties through the Vacant to Vibrant program, a 150% increase from the 27 sold in 2025.

Capital and Equipment

- $6.5 million for IMPD patrol vehicles.
- $7.2 million for IFD apparatuses.
- $5.2 million for Public Works equipment in solid waste, grounds maintenance, and fleet service programs.

Additional Initiatives

Fiscal Ordinance

Submitted alongside the budget proposal, a fiscal package includes an additional $19 million to make standalone investments in core priorities, largely infrastructure and one-time capital investments. The fiscal allocates funds to the following one-time investments:

- $10 million to Public Works toward infrastructure asset management plan (IAMP) projects and toward the HEA 1461 (2025) local match.
- $4 million toward election equipment replacement.
- $2.1 million in one-time capital requests for Parks and Recreation, funding hard court renovations at 14 parks, safety cameras at 30 locations within 22 parks, and renovations to our only ADA accessible playground.
- $2.2 million for building out a currently unused portion of the Assessment and Intervention Center for future weather contingency space. This allows us to reduce reliance on temporary seasonal arrangements, improved sanitation through on-site showers, and improved coordination with the AIC, which provides 24/7 services to those navigating mental health, addiction, and homelessness.
- $400,000 to fund the spring semester of Circle City Readers.
- $150,000 to fund data center research.
- $150,000 in document destruction work for the Public Defender's Office, which will reduce their external file storage by 27% and provide future cost savings.

General Obligation Bond

Alongside the budget is an authorization to issue general obligation, property tax backed debt. With the growth dedicated to other areas of our budget but the growing capital investment needs, we are proposing to issue debt in an amount that will keep our debt service levies consistent from 2026 to 2027. This allows us to issue $27.5 million in debt to make capital investments we wouldn't have otherwise been able to through the budget. This includes replacement of IMPD's north district at 38th and Sherman Drive and renovations to our largest Public Works operations facility on West Street.

Reserves and Fund Balances

The 2027 budget is balanced without relying on management reserves or fund balances since revenues are projected to exceed appropriations. The Office of Finance and Management (OFM) projects the City and County's budgeted funds will end 2027 with more than $402 million in fund balance. By balancing revenue and expenses, the 2027 budget maintains fund balances in accordance with the fund balance policy as outlined in the Funds narrative and provides City and County departments and agencies with sufficient appropriations to support operations with the assurance that reserves are available should unplanned events occur.

Revenues

For 2027, the City-County's income tax distribution is forecasted to be $554.4 million, an increase of $40.7 million. This increase assumes a shift in the levy freeze rate as is being proposed for Council action alongside the budget. This shift will reallocate the income tax rate between the different buckets but will not increase the overall rate. The purpose of this to fully utilize prior year supplemental income tax revenues, which would sit unused in a stabilization fund without this action.

Property tax revenue for 2027 is projected at $529 million, an increase of $47 million from the $482 million budgeted for 2026. Property tax growth was strong due to the sunsetting of several major Tax Increment Financing areas and administrative changes to assessment methodologies.

Conclusion

The 2027 budget supports vital services that make the Consolidated City of Indianapolis, Marion County a great city. This budget demonstrates the Administration's commitment to fiscal stability and long-term financial planning, while also making continued investments in public safety, anti-violence, infrastructure, quality of life, and other forward-looking projects that will shape Indianapolis' future. Eliminating the structural deficit in 2017 and maintaining a balanced budget in the ten years since was accomplished through a commitment to hold spending, utilize innovative problem solving, and allocate revenue to benefit public safety, infrastructure, and quality of life initiatives. While challenges lay ahead, the financial plan presented in this budget serves all residents of Marion County and makes Indianapolis a great city to live, work, and play.

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Indianapolis, Indiana

For the Fiscal Year Beginning

January 01, 2026

Christopher P. Morrill

Executive Director

Budget Preparation Calendar

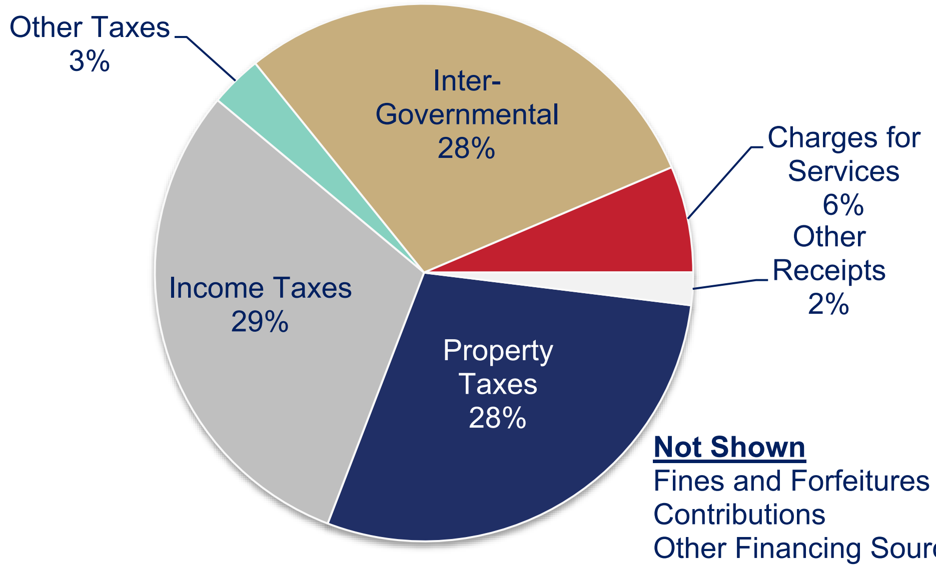
May 2026	**Budget Instructions Released to Agencies and Departments** The Office of Finance & Management releases budget instructions to finance leadership at the monthly enterprise-wide finance meeting. Budget instructions include the City-County's major priorities and assumptions for the budget year. Agencies/Departments then prepare and submit their budgets in the web-based financial system. Submissions include justification for budget requests, a detailed personnel model that includes total FTEs, departmental revenue estimates, an agency narrative, and a list of authorized memberships.
June 5 – 30	**Comprehensive Review** The Office of Finance & Management meets with each agency/department to review their budget submission, revenue trends, grant submissions, budget savings/shortfalls, capital improvement plans (if applicable), and current year trending.
July 1 – August 9	**Budget Prepared for Introduction** Based on agency/department meetings and revenue projections, the Office of Finance & Management works with the Mayor's Office to develop a recommended budget for introduction to the City-County Council.
August 10	**Ordinance Introduction** The Mayor introduces the budget ordinance to the City-County Council followed by a presentation from the Controller.
August 11 – September 28	**Committee Public Hearings** Agencies/Departments present their proposed budgets to their respective City-County Council Committee.

Table of Contents

September 22	**Council Public Hearing** Public hearing of the City/County budget at the full council meeting. Budget is published on the State of Indiana's Gateway website 10 days before the public hearing.
September 23 – October 2	**Review and Analysis** Council committees review, amend, and vote to send their respective portion of the budget to the full council for adoption.
October 19	**Ordinance Adoption** The City-County Council requires a majority of its 25 members vote to adopt the City-County budget, including the property tax rates and levies. Additionally, the rates and levies of the City's three special service districts (SSD) must be approved (Fire SSD, Police SSD and Solid Waste SSD).
November 7	**Budget Submission for Certification** The City must submit the Council adopted budget into the State of Indiana's Gateway system for review and certification by the Indiana Department of Local Government Finance (DLGF). The DLGF must certify a county's budget, tax rates, and tax levies of all local governmental units therein by December 31st.
Fiscal Year Beginning January 1	**Management, Amendment, and Control Process** On a monthly basis, the fiscal officers of each department and the Office of Finance & Management review spend to date reports by department, fund and expenditure classification (character). These reports are submitted to the Council's Office and posted on the Office of Finance & Management's website. Any change request to a department's budget either increasing, decreasing or transferring appropriations by the fund or expenditure classification (character) level must be submitted as a fiscal proposal to council amending the current year budget. Once approved by the Council, such requests are submitted to the DLGF for final approval. The City's accounting system has built-in controls that ensure the aforementioned expenditure limitations defined in the annual budget ordinance remain in compliance.

2027 Total Revenues & Appropriations

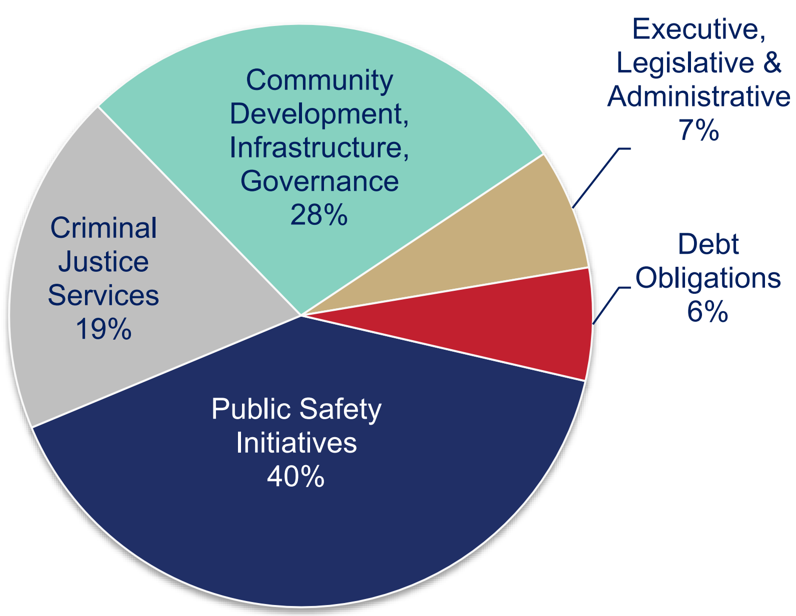
Total Revenues by Source: $1,897,860,637



Not Shown

Fines and Forfeitures	0.54%
Contributions	0.14%
Other Financing Sources	0.10%
Licenses and Permits	1.19%
Investment Earnings	1.48%

Total Appropriations by Service: $1,897,817,268



Revenues and Expenses by Function

City of Indianapolis and Marion County – All Council Appropriated funds 2023-2027

Sources (a)	2023 Actual (c)	2024 Actual (d)	2025 Actual (e)	2026 Adopted	2027 Introduced
Property Taxes	$ 437,286,440	$ 469,577,941	$ 482,794,612	$ 482,316,431	$ 529,331,039
Income Taxes	437,986,182	495,909,571	530,950,486	513,738,768	554,445,793
Other Taxes	58,649,053	54,246,441	57,714,256	58,376,685	57,321,365
Licenses and Permits	15,724,648	16,327,361	16,563,018	20,287,955	21,327,716
Inter-Governmental	285,242,142	338,068,688	333,710,810	442,990,358	538,494,378
Charges for Services	113,357,133	114,135,063	115,208,460	117,517,408	117,223,380
Fines and Forfeitures	5,293,637	6,977,520	5,408,414	9,201,382	9,868,356
Other Receipts	41,280,605	32,718,483	34,976,152	35,781,124	35,831,432
Interfund Transfers	2,104,307	(48,076)	920,944	-	0
Other Financing Sources	774,871	75,488,292	611,720	1,637,000	1,130,625
Investment Earnings	52,523,790	54,243,250	46,994,884	25,343,097	30,027,000
Contributions	650,279	2,082,015	4,218,017	2,369,356	2,859,553
Total	**$ 1,450,873,088**	**$ 1,659,726,548**	**$ 1,630,071,773**	**$ 1,709,559,565**	**$ 1,897,860,637**

Uses (b)	2023 Actual (c)	2024 Actual (d)	2025 Actual (e)	2026 Adopted	2027 Introduced
Public Safety Initiatives	$ 519,523,244	$ 608,294,692	$ 672,876,925	$ 698,942,493	$ 761,205,674
Criminal Justice Services	290,864,478	309,005,959	328,708,863	346,298,351	360,924,735
Community Development, Infrastructure, Governance	420,423,537	398,789,317	433,152,936	432,236,712	529,596,012
Executive, Legislative & Administrative	317,060,752	216,850,594	131,446,542	118,954,916	127,448,670
Debt Obligations	108,631,435	179,141,732	110,348,499	113,074,825	118,642,177
Total	**$ 1,656,503,446**	**$ 1,712,082,295**	**$ 1,676,533,766**	**$ 1,709,507,298**	**$ 1,897,817,268**

Annual Surplus/(Deficit)	**$ (205,630,358)**	**$ (52,355,747)**	**$ (46,461,992)**	**$ 52,266**	**$ 43,369**

Notes:

a) 2023, 2024, and 2025 *Sources* reflect revenue reported in the accounting system on a cash basis.

b) 2023, 2024, and 2025 *Uses* reflect expenses and encumbrances attributable to the specified budget year.

c) 2023 Sources include a $52M one-time supplemental income tax distribution. 2023 Uses includes expenditures of $157M in Federal Stimulus funding received in 2021 and 2022 and expenditures of $50.8M in capital spending by Parks and Public Works funded by revenues recognized in prior years.

d) 2024 Sources include a $52M one-time supplemental income tax distribution. Uses includes expenditures of $100M in Federal Stimulus funding received in 2021 and 2022.

e) 2025 Sources include a $52M one-time supplemental income tax distribution. Uses includes expenditures of $54M in Federal Stimulus funding received in 2021 and 2022.

FINANCIAL SUMMARIES

Funds

The Indiana State Board of Accounts (SBOA) defines 'fund' to mean "cash or a group of accounts set aside for the purpose of accounting for monies or other resources of general functions or specific activities . . . in accordance with the system of accounts prescribed by the State Board of Accounts or as required by statute" (Accounting and Uniform Compliance Guidelines Manual for Cities and Towns, State of Indiana, reissued 2006).

Funds that the SBOA prescribes for use by cities include but are not limited to

1. **General Funds** - the chief operating fund of the municipality. Tax revenues and other receipts that are not allocated by law or contractual agreement to another fund are accounted for in this fund. The general operating expenditures of the municipality are paid from the general fund.
2. **Special Revenue Funds** - used to account for the proceeds of specific revenue sources that are restricted to expenditures for specific purposes.
3. **Debt Services Funds** - used to account for the accumulation of resources for, and the payment of, long-term debt principal and interest.
4. **Capital Projects Funds** - used to account for financial resources to be used for the acquisition or construction of major capital facilities.
5. **Internal Service Funds** - used to account for the financing of goods or services provided by one fund, department, or agency to other funds, departments, or agencies of the financial reporting entity, or to other governments, on a cost-reimbursement basis.
6. **Agency Funds** - used to account for assets held by a government in a purely custodial capacity.

Funds included in the budget represent those that require an appropriation by the City-County Council. Appropriation is the authorization of the Council by ordinance to make disbursements or to incur obligations for specific purposes.

City Fund Balance Policy

Fund balance is a measure of the financial resources available in a fund or grouping of funds. Strong fund balances protect the City's creditworthiness as well as its financial position during emergencies or economic fluctuations.

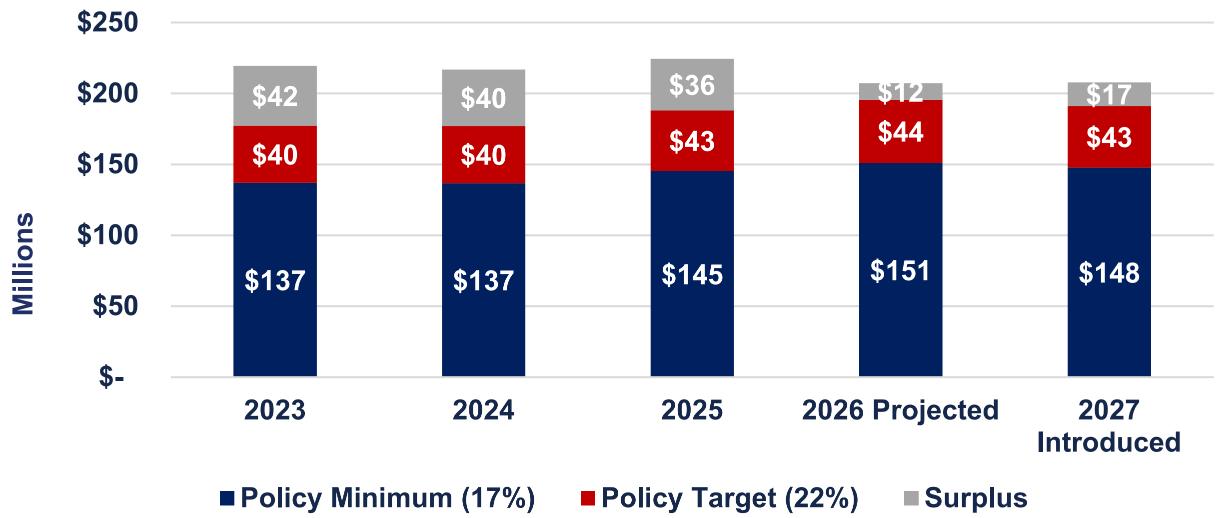
In 2016, the City-County Council passed Ordinance 5, which adopted a fund balance policy requiring the City to maintain an unassigned general fund balance of at least 10% of total general fund expenditures and an unrestricted fund balance of 17% of total general fund expenditures. As defined by GFOA, unassigned funds are monies that have not been restricted by external parties, Council, or the City Controller.

Unassigned funds include City General, Fiscal Stability, and Rainy Day. Unrestricted funds, as defined by GFOA, have a broader definition that includes monies committed to other uses by Council, assigned to a use by the City Controller, and other unassigned funds. Unrestricted funds include all general funds except the transportation and stormwater general funds.

Should the budgeted fund balances drop below the minimum identified in the policy, the City is required to establish a plan to replenish the fund balances in the following year. In 2026, the Office of Finance and Management (OFM) established an internal fund balance policy setting internal targets of maintaining unassigned fund balance at 15% of operating expenses and unrestricted fund balance at 22% of operating expenses. The purpose of these internal targets is to support the City's AAA credit rating, provide a buffer against recessionary periods, stabilize cash flow throughout the year, and facilitate sustainable, long-term fiscal planning.

Unrestricted Fund Balance

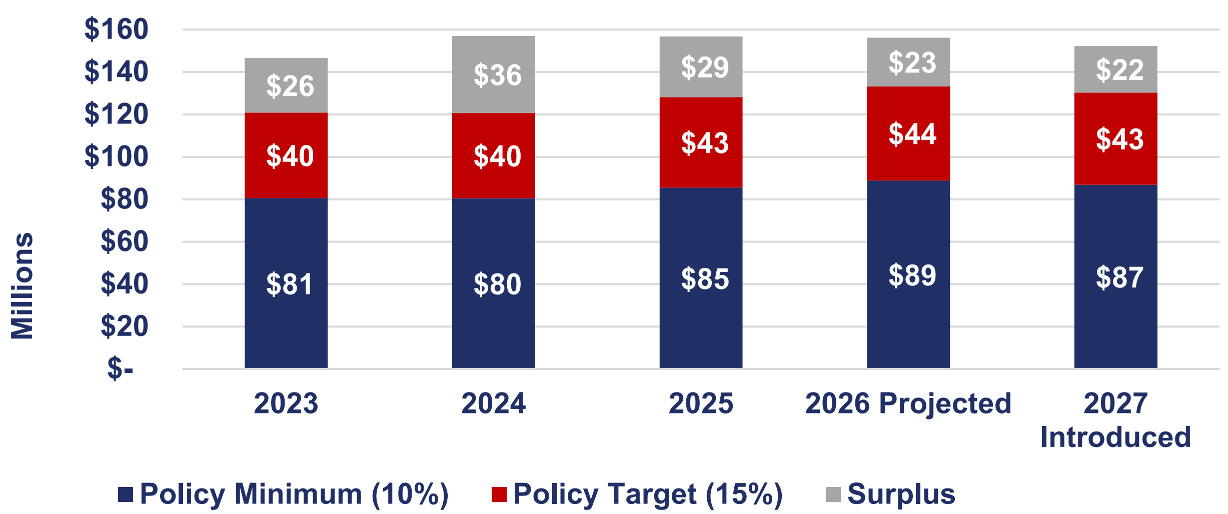
Policy v. Actual



Note: 2023-2025 are audited figures.

Unassigned Fund Balance

Policy v. Actual



Note: 2023-2025 are audited figures.

Statement of Fund Balance

The following tables present projected ending fund balance and estimated revenues to be collected in the budget year for each council appropriated fund. Although the City of Indianapolis and Marion County are consolidated units of government, the City and County are distinct taxing entities. City funds are used solely by City departments, and County funds are solely used by County departments.

City of Indianapolis	June 30, 2026 Starting Cash Balance	Dec. 31, 2026 Budgetary Fund Balance	2027 Adopted Appropriations	2027 Property Tax Net Levy	2027 Local Income Tax Revenue	2027 Other Misc. Revenue	2027 Inter-fund Transfers	Dec. 31, 2027 Budgetary Fund Balance
Consolidated County	$ 247,668,934	$ 180,491,931	$ 85,028,353	$ 40,209,702	$ 279,008,517	$ 43,186,481	$ (279,415,887)	$ 178,452,390
Transportation General	37,955,122	26,759,921	74,625,498	-	-	168,848,666	(92,380,804)	28,602,285
Parks General	9,698,472	3,492,880	36,124,516	23,816,034	4,736,865	7,142,220	-	3,063,483
Redevelopment General	11,731,679	8,068,149	3,304,079	723,022	55,286	2,500,661	(333,000)	7,710,039
Solid Waste Collection	8,318,376	4,320,867	47,789,989	43,040,760	3,104,817	5,489,993	-	8,166,448
Solid Waste Disposal	574,882	548,469	9,094,018	-	-	9,403,072	-	857,523
IFD General	573,074	4,516,962	250,463,156	111,986,078	7,820,542	20,264,103	109,455,235	3,579,764
IMPD General	6,715,490	5,795,135	333,231,828	54,819,771	4,823,736	22,462,168	251,315,200	5,984,182
Storm Water Management	48,176,429	37,918,200	28,978,796	-	-	57,949,825	(27,175,483)	39,713,745
Subtotal General Operating	**371,412,458**	**271,912,513**	**868,640,234**	**274,595,367**	**299,549,763**	**337,247,190**	**(38,534,740)**	**276,129,859**
Parking Meter	12,840,648	10,269,811	5,581,355	-	-	5,671,958	-	10,360,414
State Law Enforcement	7,232,174	5,738,743	1,520,000	-	-	3,019,420	(1,498,095)	5,740,067
Federal Law Enforcement	9,010,502	7,134,426	1,980,463	-	-	3,512,883	(1,530,146)	7,136,700
City Public Safety Income Tax	10,362,541	-	-	-	102,897,214	-	(102,897,214)	-
Federal Grants - City	(13,965,373)	1	165,102,521	-	-	167,902,520	(2,800,000)	-
State of Indiana Grants - City	24,622,338	6,485,922	44,964,864	-	-	47,094,479	(2,129,615)	6,485,922
Drug Free Community- City	271,364	183,398	100,000	-	-	-	100,000	183,398
Building & Construction Fees	-	-	12,835,692	-	-	13,259,637	-	423,945
Stimulus-Coronavirus Pandemic	4,091,891	-	-	-	-	-	-	-
Subtotal Special Revenue	**54,466,084**	**29,812,301**	**232,084,895**	**-**	**102,897,214**	**241,063,746**	**(110,755,071)**	**30,330,446**
PILOT Debt Service Bonds	2,997,492	-	12,090,500	-	-	13,851,006	(1,760,506)	-
Flood Control District Bonds	3,571,357	-	12,936,770	-	-	-	12,936,770	-
Metro Thoroughfare Bonds	8,882,610	409,975	23,273,540	3,966,379	-	264,338	19,042,823	409,975
Park District Bonds	1,508,866	151,065	2,869,592	1,743,894	-	69,421	1,056,277	151,066
County Wide (MECA) Bonds	2,407,129	980,381	5,690,026	4,883,091	-	681,300	125,635	980,380
Civil City Bonds	3,846,596	913,999	9,015,459	6,836,580	-	314,877	1,956,900	1,006,898
Revenue Bonds	2,482,799	1,649,492	8,497,554	-	-	3,055,296	4,495,667	702,901
Economic Development Bonds - Non TIF	24,637	24,637	1,597,120	-	-	1,597,120	-	24,637
Subtotal Debt Service	**25,721,486**	**4,129,548**	**75,970,561**	**17,429,944**	**-**	**19,833,358**	**37,853,566**	**3,275,855**
Cnty Cum Capital Improvements	2,610	-	-	-	-	-	-	-
City Cum Capital Improvements	28,401,248	18,014,788	10,665,865	17,146,751	-	2,630,983	(6,882,506)	20,244,151
Fire Cumulative	4,210,078	3,201,712	5,918,903	6,176,818	-	522,259	(500,000)	3,481,886
Cap Asset Lifecycle & Dev	132,799,769	3,675,305	115,363,565	-	-	1,740,000	114,513,565	4,565,305
Subtotal Capital	**165,413,705**	**24,891,805**	**131,948,333**	**23,323,569**	**-**	**4,893,242**	**107,131,059**	**28,291,342**
Police Pension Trust	(740,242)	-	27,000,000	-	-	27,000,000	-	-
Fire Pension Trust	(453,235)	-	27,676,753	-	-	27,676,753	-	-
Subtotal Trustee	**(1,193,477)**	**0**	**54,676,753**	**-**	**-**	**54,676,753**	**-**	**-**
TOTAL CITY OF INDIANAPOLIS FUNDS	**$ 615,820,256**	**$ 330,746,167**	**$1,363,320,776**	**$ 315,348,880**	**$ 402,446,977**	**$ 657,714,289**	**$ (4,305,185)**	**$ 338,027,502**

Note: Major funds are identified in italics. All funds included in this matrix are subject to appropriation by the Indianapolis-Marion County City-County Council and are included in the Annual Comprehensive Financial Report.

Marion County	June 30, 2026 Starting Cash Balance	Dec. 31, 2026 Budgetary Fund Balance	2027 Adopted Appropriations	2027 Property Tax Net Levy	2027 Local Income Tax Revenue	2027 Other Misc. Revenue	2027 Inter-fund Transfers	Dec. 31, 2027 Budgetary Fund Balance
County General	$ 60,400,229	$ 40,425,535	$ 264,306,799	$ 194,906,970	$ 50,033,362	$ 65,488,336	$ (55,158,033)	$ 31,389,372
Subtotal General Operating	**60,400,229**	**40,425,535**	**264,306,799**	**194,906,970**	**50,033,362**	**65,488,336**	**(55,158,033)**	**31,389,372**
Property Reassessment	2,360,549	2,088,624	2,239,962	2,147,248	-	143,367	-	2,139,276
Auditor Ineligible Deduction	1,489,930	772,176	662,128	-	-	657,993	-	768,041
911 Emergency Dispatch	3,350,946	499,368	6,750,264	-	-	7,018,640	-	767,743
Public Safety Communications	2,331,827	3,728,697	25,091,660	-	25,000,000	493,602	-	4,130,640
County Federal Law Enforcement	(150,816)	1	1,530,146	-	-	-	1,530,146	1
County State Law Enforcement	(248,951)	-	1,498,095	-	-	-	1,498,095	1
MC Elected Officials Training	596,511	549,176	88,800	-	-	50,284	-	510,660
ID Security Protection	45,423	72,058	88,000	-	-	50,284	-	34,342
Surveyor's Perpetuation	917,172	673,929	507,367	-	-	563,720	-	730,282
County Records Perpetuation	4,080,025	3,674,429	1,938,183	-	-	1,470,531	-	3,206,777
Endorsement Fee - Plat Book	681,224	514,205	358,121	-	-	355,320	-	511,404
County Sales Disclosure	194,458	250,262	277,988	-	-	205,416	-	177,690
Clerk's Perpetuation	1,098,202	234,870	898,767	-	-	900,000	-	236,103
Enhanced Access	1,537,311	1,331,607	-	-	-	383,000	-	1,714,607
Adult Probation Fees	579,778	567,811	897,755	-	-	911,560	-	581,617
Superior Court Equipment	514,441	463,071	62,500	-	-	78,690	-	479,261
Juvenile Probation Fees	32,472	32,472	-	-	-	-	-	32,472
Comm & Guardian Ad Litem	256,539	-	1,282,305	-	-	1,282,305	-	-
Guardian Ad Litem	1,509,282	-	6,614,771	-	-	635,150	5,979,621	-
Domestic Relations Counseling	182,941	182,941	-	-	-	-	-	182,941
Diversion Fees	256,623	239,564	219,981	-	-	220,375	-	239,958
Alt Dispute Resolution	483,556	502,451	20,000	-	-	73,152	-	555,603
Alcohol & Drug Services	508,725	621,378	456,266	-	-	375,000	-	540,111
Drug Testing Laboratory	2,173	2,173	-	-	-	-	-	2,173
Drug Free Community - County	(30,763)	-	50,000	-	-	150,000	(100,000)	-
County Extradition	77,234	68,234	15,000	-	-	15,000	-	68,234
Sheriff's Civil Division Fees	311,496	245,176	260,000	-	-	267,360	-	252,536
Sheriff's Med Care for Inmates	2,446,253	-	20,941,328	-	-	15,000	20,926,328	-
Sex & Violent Offender Admin	79,553	66,663	27,000	-	-	27,000	-	66,663
Sheriff's Continuing Education	6,170	8,015	-	-	-	3,600	-	11,615
County Public Safety Income Tax	15,506,486	-	76,965,454	-	76,965,454	-	-	-
Supplemental Public Defender	536,251	170,800	125,400	-	-	80,000	-	125,400
Deferral Program Fees	1,312,074	1,025,721	542,996	-	-	543,304	-	1,026,029
Conditional Release	59,006	59,506	-	-	-	1,000	-	60,506
Jury Pay	669,119	722,205	602,000	-	-	602,000	-	722,205
Drug Treatment Diversion	142,292	96,863	6,360	-	-	6,360	-	96,863
Section 102 HAVA Reimbursement	6,902	6,902	-	-	-	-	-	6,902
Loc Emerg Plan & Right to Know	256,985	221,026	110,000	-	-	110,000	-	221,026
County (Corr) Misdemeanant	47,965	422,581	594,788	-	-	597,980	-	425,773
Home Detention User Fees	1,778,497	863,928	1,024,529	-	-	1,046,318	-	885,717
County Offender Transportation	118,513	122,353	-	-	-	7,680	-	130,033
Child Advocacy	70	149	-	-	-	116	-	265
Federal Grants - County	1,782,421	-	9,941,179	-	-	9,941,179	-	-
State of Indiana Grants - County	4,085,372	(1)	14,444,906	-	-	12,315,291	2,129,615	-
County Grants	(150,435)	-	440,339	-	-	440,339	-	-
Subtotal Special Revenue	**51,651,802**	**21,101,383**	**177,574,339**	**2,147,248**	**101,965,454**	**42,037,917**	**31,963,805**	**21,641,468**
Capital Improvement Leases	197,343	89,010	1,064,286	971,713	-	67,100	-	63,537
CJC Leases	(141,955)	-	41,607,330	-	-	-	41,607,330	-
Subtotal Debt Services	**55,388**	**89,010**	**42,671,616**	**971,713**	**-**	**67,100**	**41,607,330**	**63,536**
Cumulative Capital Improvement	10,657,462	5,038,256	1,202,555	14,385,590	-	924,882	(14,107,917)	5,038,256
Subtotal Capital	**10,657,462**	**5,038,256**	**1,202,555**	**14,385,590**	**-**	**924,882**	**(14,107,917)**	**5,038,256**
Information Services	(2,653,117)	4,824,646	48,741,183	-	-	50,024,768	-	6,108,231
Subtotal Internal Service	**(2,653,117)**	**4,824,646**	**48,741,183**	**-**	**-**	**50,024,768**	**-**	**6,108,231**
TOTAL MARION COUNTY FUNDS	**120,111,764**	**71,478,829**	**534,496,492**	**212,411,521**	**151,998,816**	**158,543,003**	**4,305,185**	**64,240,863**
TOTAL CITY/COUNTY FUNDS	**$ 735,932,020**	**$ 402,224,996**	**$1,897,817,268**	**$ 527,760,401**	**$ 554,445,793**	**$ 816,257,292**	**$ -**	**$ 402,268,365**

Note: Major funds are identified in italics. All funds included in this matrix are subject to appropriation by the Indianapolis-Marion County City-County Council and are included in the Annual Comprehensive Financial Report.

Fund Financial Schedules

Consolidated County General

Consolidated County General is a major fund which includes the following subfunds: Consolidated County General, Indianapolis Fleet Service, DMD General, Unsafe Building, DPW General, Historic Preservation, City Rainy Day, Permits, Junk Vehicle, Housing Trust, Groundwater Protection, Utility Monitoring, Fiscal Stability, Personnel Services Contingency, Landlord Registration, Charter School, Community Justice Campus, Multimodal Transportation, and Non-Governmental Grants.

This fund's primary source of revenue is income and property taxes. Additional details about those revenue sources can be found in the Revenues section. Additional sources of revenue include a portion of the receipts of state taxes on alcoholic beverages and cigarettes, amounts received for city licenses, Controller's fees, and all other miscellaneous revenues derived from sources connected with the operation of those portions of city government whose appropriations are out of the Consolidated County General fund.

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Personal Services	$ 54,682,380	$ 60,678,425	$ 63,685,010	$ 63,685,010	$ 60,743,140
Materials and Supplies	17,826,568	17,729,581	17,580,970	17,640,970	17,774,625
Other Services & Charges	60,466,035	75,941,941	57,790,702	61,968,777	55,679,199
Capital	910,288	703,744	757,926	760,926	758,326
Internal Charges	-38,908,434	-41,882,726	-46,485,064	-46,485,064	-49,926,936
Total:	**$ 94,976,837**	**$ 113,170,966**	**$ 93,329,544**	**$ 97,570,619**	**$ 85,028,353**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Revenue					
Taxes	$ 302,359,086	$ 312,664,867	$ 293,305,808	$ 294,128,141	$ 323,514,183
Licenses and Permit	15,455,949	15,687,768	19,420,171	19,420,171	9,457,737
Inter-Governmental	19,164,124	12,111,539	8,409,850	8,409,850	9,039,406
Charges for Services	11,841,750	9,820,503	11,546,718	11,546,718	7,243,633
Fines and Forfeitures	945,108	1,252,480	1,461,685	1,461,685	1,197,175
Other Receipts	478,682	3,759,634	4,262,700	4,262,700	4,202,565
Interfund Transfers	-263,938,270	-253,685,598	-245,751,914	-245,751,914	-279,415,887
Other Financing Sources	186,436	96,477	210,000	210,000	150,000
Investment Earnings	12,032,792	11,903,768	5,918,097	5,918,097	7,600,000
Total:	**$ 98,525,657**	**$ 113,611,438**	**$ 98,783,115**	**$ 99,605,449**	**$ 82,988,813**

Transportation General

Transportation General is a major fund which includes the following subfunds: Transportation General, Motor Vehicle Highway, Local Road and Street, Transportation Local Grants, Metro Thoroughfare Debt Service Reserve, and Motor Vehicle Highway-Restricted.

This fund's primary source of revenue is taxes on gasoline. There are also other miscellaneous revenues attributed to cigarette and county wheel taxes, interlocal agreements with other municipal corporations, license fees, federal highway funds, and other operations of the Department of Transportation.

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Personal Services	$ 25,810,995	$ 29,684,045	$ 30,281,147	$ 30,281,147	$ 31,766,262
Materials and Supplies	6,773,174	5,702,435	6,229,133	7,229,133	6,229,133
Other Services & Charges	12,889,809	12,211,710	11,996,600	13,996,600	12,203,697
Capital	1,050,988	7,205,371	9,031,228	9,227,228	11,031,228
Internal Charges	9,268,527	11,082,929	12,604,376	12,604,376	13,395,179
Total:	**$ 55,793,492**	**$ 65,886,490**	**$ 70,142,483**	**$ 73,338,484**	**$ 74,625,498**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Revenue					
Taxes	$ 15,411,560	$ 16,296,813	$ 15,659,692	$ 15,659,692	$ 16,638,372
Licenses and Permit	2,563	2,821	-	-	-
Inter-Governmental	92,688,931	87,417,172	92,498,990	92,498,990	147,250,294
Charges for Services	1,950,383	2,296,391	2,000,000	2,000,000	2,000,000
Other Receipts	607,788	412,243	1,650,000	1,650,000	1,760,000
Interfund Transfers	-51,035,665	-40,055,112	-41,666,199	-41,666,199	-92,380,804
Investment Earnings	2,360,503	2,068,379	-	-	1,200,000
Total:	**$ 61,986,062**	**$ 68,438,707**	**$ 70,142,483**	**$ 70,142,483**	**$ 76,467,862**

Parks General

Parks General is a major fund which includes the following subfunds: Parks General, Parks Golf, Special Recreational, and Parks Local Grants.

This fund's primary source of revenue is property taxes, but revenues are also received from income tax and taxes distributed based on property tax levies, such as financial institutions tax, license excise tax, and commercial vehicle excise taxes. Additionally, miscellaneous revenues are collected from sources that are related to the operations of the Department of Parks and Recreation, such as program and admission fees and facility rental.

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Personal Services	$ 18,876,654	$ 19,909,485	$ 20,406,946	$ 20,406,946	$ 21,622,734
Materials and Supplies	1,090,777	1,263,744	1,131,076	1,131,076	1,234,911
Other Services & Charges	10,417,530	12,736,446	10,254,033	10,784,033	11,704,088
Capital	518,188	604,053	268,788	868,788	283,725
Internal Charges	1,270,743	1,188,045	1,629,678	1,629,678	1,279,058
Total:	**$ 32,173,892**	**$ 35,701,774**	**$ 33,690,521**	**$ 34,820,521**	**$ 36,124,516**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Revenue					
Taxes	$ 26,666,902	$ 27,677,428	$ 27,670,076	$ 28,182,105	$ 30,208,689
Inter-Governmental	13,025	48,795	269,002	269,002	113,023
Charges for Services	5,034,824	4,904,953	5,661,525	5,661,525	5,301,788
Other Receipts	19,719	158,824	45,367	45,367	71,619
Interfund Transfers	-275,000	4,090,747	-	-	-
Investment Earnings	167,777	100,430	-	-	-
Contributions	-	-	-275,000	-275,000	-
Total:	**$ 31,627,248**	**$ 36,981,177**	**$ 33,370,971**	**$ 33,883,000**	**$ 35,695,119**

Redevelopment General

Redevelopment General is a major fund which includes the following subfunds: Redevelopment General, Meridian Redevelopment Area, Martindale Brightwood Development Area, Bio-Crossroads Certified Technology Park, Intech Park Certified Technology Park, Industrial Development (CRED), Ameriplex Certified Technology Park, Brownfield Redevelopment, Avondale TIF, Central State TIF, Sidewalk Credit, Public Art for Neighborhood, and Land Bank. TIF funds in the Redevelopment General fund node are for TIF districts that do not have debt. Once a TIF fund has debt issued, the balances in those funds will be transferred to a debt fund.

This fund's primary source of revenue is property taxes, but revenues are also received from income tax and taxes distributed based on property tax levies, such as financial institutions tax, license excise tax, and commercial vehicle excise taxes. Additionally, miscellaneous revenues are collected from sources that are related to the operations of the Department of Metropolitan Development, largely license and permit fees and grant funds.

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Personal Services	$ 313,382	$ 740,682	$ 345,781	$ 345,781	$ 92,109
Materials and Supplies	79	2,766	6,400	6,400	6,400
Other Services & Charges	5,371,507	4,532,942	3,083,957	3,311,282	2,795,570
Capital	140,000	319,882	450,000	450,000	385,000
Internal Charges	194,126	145,801	122,239	122,239	25,000
Total:	**$ 6,019,094**	**$ 5,742,073**	**$ 4,008,378**	**$ 4,235,703**	**$ 3,304,079**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Revenue					
Taxes	$ 2,481,909	$ 2,473,929	$ 1,291,892	$ 2,635,228	$ 1,327,944
Licenses and Permit	119,280	125,520	118,675	118,675	134,100
Inter-Governmental	2,449,760	23,343	-	-	-
Charges for Services	773,605	1,041,891	1,126,249	1,126,249	840,300
Fines and Forfeitures	304,025	-	-	-	-
Other Receipts	87,239	3,522	660,747	660,747	333,000
Interfund Transfers	-457,185	-2,843,396	-486,747	-486,747	-333,000
Other Financing Sources	41,445	61,312	1,100,000	1,100,000	643,625
Investment Earnings	831,791	590,473	-	-	-
Total:	**$ 6,631,869**	**$ 1,476,593**	**$ 3,810,816**	**$ 5,154,152**	**$ 2,945,969**

Solid Waste Collection

Solid Waste Collection is a major fund. This fund's primary source of revenue is property taxes. Revenues are also received from income tax and taxes distributed based on property tax levies, such as financial institutions tax, license excise tax, and commercial vehicle excise taxes. Additionally, miscellaneous revenues are collected from sources that are related to the solid waste operations of the Department of Public Works, mostly charges for service.

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Personal Services	$ 8,449,886	$ 8,792,700	$ 8,671,989	$ 8,671,989	$ 8,746,761
Materials and Supplies	61,980	74,901	80,950	80,950	80,950
Other Services & Charges	34,823,108	30,550,762	29,533,700	29,533,700	29,196,850
Capital	3,131,797	1,422,406	3,196,069	3,196,069	2,596,069
Internal Charges	5,690,561	5,881,989	6,214,391	6,214,391	7,169,359
Total:	**$ 52,157,332**	**$ 46,722,757**	**$ 47,697,098**	**$ 47,697,098**	**$ 47,789,989**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Revenue					
Taxes	$ 43,901,468	$ 45,155,367	$ 45,161,211	$ 45,857,317	$ 48,493,051
Charges for Services	2,911,093	3,028,226	2,985,887	2,985,887	3,122,519
Other Receipts	80,128	275,265	20,000	20,000	20,000
Interfund Transfers	-455,000	-	-	-	-
Investment Earnings	-78,982	-227,083	-	-	-
Total:	**$ 46,358,707**	**$ 48,231,775**	**$ 48,167,098**	**$ 48,863,204**	**$ 51,635,570**

Solid Waste Disposal

Solid Waste Disposal is a major fund. This fund's primary source of revenue is solid waste disposal fees, which are paid by property owners along with their semiannual property tax bills.

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Other Services & Charges	$ 8,701,681	$ 8,164,711	$ 8,244,603	$ 8,244,603	$ 8,244,603
Capital	180,000	144,000	180,000	180,000	180,000
Internal Charges	843,703	897,149	633,280	633,280	669,415
Total:	**$ 9,725,385**	**$ 9,205,860**	**$ 9,057,883**	**$ 9,057,883**	**$ 9,094,018**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Revenue					
Charges for Services	$ 9,271,765	$ 9,329,079	$ 9,357,883	$ 9,357,883	$ 9,403,072
Interfund Transfers	455,000	-	-	-	-
Investment Earnings	-49,449	-30,505	-	-	-
Total:	**$ 9,677,315**	**$ 9,298,574**	**$ 9,357,883**	**$ 9,357,883**	**$ 9,403,072**

IFD General

IFD General is a major fund. This fund's primary source of revenue is property taxes. Revenues are also received from income tax and taxes distributed based on property tax levies, such as financial institutions tax, license excise tax, and commercial vehicle excise taxes. This fund receives a substantial transfer of income tax from the Consolidated General fund. Additionally, miscellaneous revenues are collected from sources that are related to the operations of the Fire Department, such as an interlocal agreement for services with Beech Grove, fire protection contracts, and fees from building permit review.

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Personal Services	$ 174,882,132	$ 190,507,224	$ 199,015,717	$ 199,015,717	$ 220,025,590
Materials and Supplies	2,666,268	3,323,199	3,045,292	3,045,292	3,468,753
Other Services & Charges	11,200,448	11,912,389	13,271,525	13,271,525	13,851,898
Capital	3,543,004	3,483,338	3,483,339	3,483,339	3,483,339
Internal Charges	6,210,578	5,897,828	7,814,262	7,814,262	9,633,576
Total:	**$ 198,502,429**	**$ 215,123,977**	**$ 226,630,135**	**$ 226,630,135**	**$ 250,463,156**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Revenue					
Taxes	$ 113,801,965	$ 117,186,751	$ 119,100,943	$ 120,745,731	$ 129,329,576
Licenses and Permit	32,292	32,706	30,000	30,000	35,000
Inter-Governmental	5,812,281	6,280,067	6,496,567	6,496,567	6,206,460
Charges for Services	815,442	573,334	625,000	625,000	695,021
Fines and Forfeitures	27,191	43,510	-	-	-
Other Receipts	3,905,375	3,774,138	3,800,000	3,800,000	3,804,666
Interfund Transfers	75,456,549	88,895,211	96,656,090	96,656,090	109,455,235
Other Financing Sources	112,865	58,738	-	-	-
Investment Earnings	-1,576,559	-1,785,213	-	-	-
Total:	**$ 198,387,401**	**$ 215,059,242**	**$ 226,708,600**	**$ 228,353,388**	**$ 249,525,957**

IMPD General

Indianapolis Metropolitan Police General is a major fund which includes the following subfunds: Police General, Law Enforcement Training, Law Enforcement Continuing Education, Police Local Grants, Law Enforcement Equipment and Training, and IMPD Recruit.

This fund's primary source of revenue is property taxes. Revenues are also received from income tax and taxes distributed based on property tax levies, such as financial institutions tax, license excise tax, and commercial vehicle excise taxes. This fund receives a substantial transfer of income tax from the Consolidated General and Public Safety Income tax funds. Additionally, miscellaneous revenues are collected from sources that are related to the operations of the Police Department, such as grant revenue, franchise fees from vehicle towing contracts, and other charges for services and fines and forfeitures.

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Personal Services	$ 228,982,990	$ 252,051,253	$ 260,814,942	$ 261,614,942	$ 282,497,119
Materials and Supplies	1,682,327	1,181,608	1,568,664	1,619,664	1,567,000
Other Services & Charges	28,292,083	33,250,708	33,354,114	34,820,114	35,615,977
Capital	248,427	425,895	690,910	751,910	798,747
Internal Charges	11,206,637	11,225,422	11,743,519	11,743,519	12,752,985
Total:	**$ 270,412,464**	**$ 298,134,886**	**$ 308,172,149**	**$ 310,550,150**	**$ 333,231,828**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Revenue					
Taxes	$ 57,405,999	$ 58,947,221	$ 58,991,532	$ 59,909,624	$ 64,435,291
Licenses and Permit	620,457	621,198	622,898	622,898	623,198
Inter-Governmental	3,773,991	7,342,141	6,599,943	6,599,943	6,973,987
Charges for Services	3,679,770	3,971,895	4,276,576	4,276,576	3,596,200
Fines and Forfeitures	501,033	430,073	345,000	345,000	580,000
Other Receipts	5,671,944	6,463,542	5,622,000	5,622,000	5,560,000
Interfund Transfers	201,085,717	221,085,225	231,803,045	231,803,045	251,315,200
Other Financing Sources	444,822	379,194	327,000	327,000	337,000
Investment Earnings	-2,748,348	-2,637,207	-	-	-
Total:	**$ 270,435,384**	**$ 296,603,280**	**$ 308,587,994**	**$ 309,506,085**	**$ 333,420,875**

Stormwater Management

Stormwater Management is a major fund which includes the following subfunds: Stormwater Management and Stormwater Capital.

The primary source of revenue for this fund is stormwater fees, which are paid by property owners along with their semiannual property tax bills. This fee is based on the impervious area of each parcel and property owners are charged a rate, set by municipal code, per unit of impervious area on their property.

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Personal Services	$ 7,807,495	$ 8,397,874	$ 9,249,790	$ 9,249,790	$ 9,396,948
Materials and Supplies	77,939	52,769	78,800	78,800	78,800
Other Services & Charges	11,897,258	12,137,958	12,542,889	12,542,889	12,558,075
Capital	3,538,117	3,924,312	3,634,769	3,634,769	3,634,769
Internal Charges	3,266,541	4,114,727	4,927,792	4,927,792	3,310,205
Total:	**$ 26,587,350**	**$ 28,627,639**	**$ 30,434,040**	**$ 30,434,040**	**$ 28,978,796**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Revenue					
Inter-Governmental	$ 828,234	$ 1,071,353	$ 885,166	$ 885,166	$ 911,721
Charges for Services	47,636,824	49,581,811	50,354,046	50,354,046	52,305,181
Other Receipts	27,343	45,899	2,250,000	2,250,000	3,250,000
Interfund Transfers	-22,217,545	-20,711,430	-22,874,433	-22,874,433	-27,175,483
Investment Earnings	2,053,776	1,718,018	-	-	1,100,000
Contributions	391,530	391,496	382,375	382,375	382,923
Total:	**$ 28,720,161**	**$ 32,097,146**	**$ 30,997,154**	**$ 30,997,154**	**$ 30,774,342**

City Special Revenue Funds

The City Special Revenue funds include the following non-major funds: Parking Meter, State Law Enforcement, Federal Law Enforcement, Federal Grants – City, State of Indiana Grants – City, Drug Free Community – City, Stimulus-Coronavirus Pandemic, Building and Construction.

These funds are used to account for specific revenue sources that are legally restricted to expenditures for specific purposes. Parking Meter fund is used to account for revenue from parking meters and is used for the repair of sidewalks, curbs, and streets in the parking meter districts. State and Federal Law Enforcement funds account for equitable shares of revenue and is used according to the U.S. Treasury equitable shares guidelines. Federal Grants and State of Indiana Grants funds are used to account for grants that city agencies receive from federal and state agencies. Stimulus-Coronavirus Pandemic fund is used to account for revenue and expenditures from the Coronavirus Aid, Relief, and Economic Security (CARES) Act, Emergency Rental Assistance, and the American Rescue Plan (ARP) Act. These funds are used in the City's response to the COVID-19 Pandemic. With the passage of HEA 1001 (P.L. 73-2026) in 2026, the Building and Construction fund was created to account for activity related to issuing building and development approvals and permits.

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Personal Services	$ 16,094,233	$ 18,138,384	$ 23,299,805	$ 25,554,805	$ 26,427,827
Materials and Supplies	2,265,949	1,102,284	3,288,765	3,289,265	3,575,572
Other Services & Charges	99,664,183	50,861,446	100,187,971	100,425,280	123,870,873
Capital	47,614,444	34,112,527	56,190,626	56,306,626	76,518,464
Internal Charges	957,018	1,448,836	795,527	795,527	1,692,159
Total:	**$ 166,595,828**	**$ 105,663,478**	**$ 183,762,695**	**$ 186,371,504**	**$ 232,084,895**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Revenue					
Taxes	$ 88,534,982	$ 94,008,984	$ 95,032,279	$ 95,032,279	$ 102,897,214
Licenses and Permit	-	-	-	-	10,980,182
Inter-Governmental	74,843,000	82,036,814	176,246,389	176,246,389	214,225,524
Charges for Services	3,442,121	3,512,790	3,850,000	3,850,000	6,128,212
Fines and Forfeitures	5,190,636	3,674,668	7,393,529	7,393,529	8,090,013
Other Receipts	577,873	623,399	280,000	280,000	1,036,966
Interfund Transfers	-91,915,505	-98,682,284	-99,044,722	-100,544,722	-110,755,071
Investment Earnings	11,055,022	3,424,777	-	-	-
Total:	**$ 91,728,129**	**$ 88,599,147**	**$ 183,757,475**	**$ 182,257,475**	**$ 232,603,040**

City Debt Service Funds

The City Debt Service funds include the following non-major funds: PILOT Debt Service, Flood Control District Bonds, Metro Thoroughfare Bonds, Park District Bonds, County Wide (MECA) Bonds, Civil City Bonds, Revenue Bonds, and Economic Development Bonds – Non TIF.

These funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs. The primary sources of revenue for these funds are property taxes and payments in lieu of taxes from CWA Authority, Inc. These funds receive substantial transfers of gasoline tax revenue from Transportation General fund and fee revenue from the Storm Water Management Fund. Additional information on these funds and revenue sources can be found in the Revenue and Debt Service sections.

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Other Services & Charges	$ 140,598,222	$ 67,982,930	$ 70,482,202	$ 71,982,202	$ 75,970,561
Total:	**$ 140,598,222**	**$ 67,982,930**	**$ 70,482,202**	**$ 71,982,202**	**$ 75,970,561**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Revenue					
Taxes	$ 16,615,688	$ 17,427,514	$ 18,113,913	$ 17,967,390	$ 18,759,880
Inter-Governmental	-3,000	-	-	-	-
Charges for Services	1,808,610	1,792,708	1,606,801	1,606,801	1,597,120
Other Receipts	18,843,993	17,095,838	15,948,967	15,948,967	14,429,672
Interfund Transfers	27,208,156	29,584,805	31,735,687	33,235,687	37,853,566
Other Financing Sources	74,702,725	-	-	-	-
Investment Earnings	700,079	697,669	-	-	-
Contributions	1,690,485	3,826,521	2,261,981	2,261,981	2,476,630
Total:	**$ 141,566,736**	**$ 70,425,055**	**$ 69,667,349**	**$ 71,020,826**	**$ 75,116,868**

City Capital Funds

The City Capital funds include the following non-major funds: County Cumulative Capital Improvements, City Cumulative Capital Improvements, Fire Cumulative, and Capital Asset Lifecycle and Development.

These funds are used to account for resources designated to construct or acquire general capital assets. The primary source of revenue for these funds is property taxes. Revenues are also received from taxes distributed based on property tax levies, such as financial institutions tax, license excise tax, and commercial vehicle excise taxes. The Capital Asset Lifecycle and Development fund is non-lapsing and receives substantial transfers of gasoline tax revenue from the Transportation General fund and fee revenue from the Storm Water Management fund for the annual appropriation of the transportation and stormwater capital improvement plans and one-time capital expenditures.

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Materials and Supplies	$ 102,753	$ 89,921	$ 340,000	$ 340,000	$ 340,000
Other Services & Charges	17,391,149	19,771,755	7,456,584	12,556,584	9,799,486
Capital	129,803,031	117,667,088	60,053,731	68,928,716	121,808,846
Total:	**$ 147,296,933**	**$ 137,528,764**	**$ 67,850,315**	**$ 81,825,300**	**$ 131,948,333**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Revenue					
Taxes	$ 21,593,358	$ 22,301,260	$ 23,353,566	$ 23,940,425	$ 25,104,029
Inter-Governmental	-	282,753	-	-	-
Other Receipts	899,641	1,451,015	885,014	885,014	902,782
Interfund Transfers	121,585,884	66,167,868	44,231,459	44,231,459	107,131,059
Investment Earnings	8,865,574	7,774,747	2,650,000	2,650,000	2,210,000
Total:	**$ 152,944,456**	**$ 97,977,642**	**$ 71,120,039**	**$ 71,706,898**	**$ 135,347,870**

City Fiduciary Funds

The City Fiduciary funds include the following non-major funds: Police Pension Trust and Fire Pension Trust.

These funds are used to account for assets held by the City in a fiduciary capacity. The Police Pension Trust and Fire Pension Trust funds are used for payment of pension benefits to police and fire pensioners that participated in the City pension plan prior the 1977 Police and Firefighters Pension and Disability Fund pension plan. The sole source of revenue for these funds is two annual distributions from the Indiana Public Retirement System (INPRS) in an amount equal to expenditure.

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Personal Services	$ 51,152,568	$ 53,627,924	$ 54,834,342	$ 54,834,342	$ 54,676,753
Total:	**$ 51,152,568**	**$ 53,627,924**	**$ 54,834,342**	**$ 54,834,342**	**$ 54,676,753**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Revenue					
Inter-Governmental	$ 51,961,363	$ 50,124,076	$ 54,834,342	$ 54,834,342	$ 54,676,753
Investment Earnings	-167,409	-266,847	-	-	-
Total:	**$ 51,793,953**	**$ 49,857,228**	**$ 54,834,342**	**$ 54,834,342**	**$ 54,676,753**

County General

County General is a major fund which includes the following major subfunds: County General and Personnel Services Contingency.

This fund is used to account for all receipts and disbursements applicable to the general operations of governmental agencies of the County, except those required to be accounted for in another fund. This fund's primary sources of revenue are property taxes and income taxes. Revenues are also received from taxes distributed based on property tax levies, such as financial institutions tax, license excise tax, and commercial vehicle excise taxes. Additional sources of revenue include a portion of receipts of state gaming revenues, state reimbursement of public defense expenses, Federal Title IV-D, and state reimbursement of level 6 inmate per diem per House Enrolled Act 1006 (2014) cases, County fees, and all other miscellaneous revenues derived from sources connected with the operation of those portions of county government whose appropriations are out of the County General fund.

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Personal Services	$ 140,324,852	$ 158,698,197	$ 159,256,377	$ 159,256,377	$ 169,827,653
Materials and Supplies	3,071,905	3,261,116	3,155,759	3,455,759	3,224,698
Other Services & Charges	86,114,382	86,277,072	86,510,776	86,230,776	90,917,469
Capital	1,001,874	566,781	325,478	325,478	336,978
Total:	**$ 230,513,013**	**$ 248,803,166**	**$ 249,248,390**	**$ 249,268,390**	**$ 264,306,799**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Revenue					
Taxes	$ 229,885,483	$ 249,770,836	$ 239,247,157	$ 242,798,418	$ 259,126,621
Licenses and Permit	74,408	73,240	75,000	75,000	76,500
Inter-Governmental	21,123,486	22,518,701	23,438,814	23,438,814	25,159,050
Charges for Services	7,678,801	8,410,976	7,383,345	7,383,345	7,936,369
Fines and Forfeitures	682	14,317	1,168	1,168	1,168
Other Receipts	1,028,999	792,107	213,129	213,129	253,961
Interfund Transfers	-45,495,213	-55,677,726	-48,434,325	-48,434,325	-55,158,033
Other Financing Sources	-	16,000	-	-	-
Investment Earnings	20,778,141	23,643,398	16,775,000	16,775,000	17,875,000
Total:	**$ 235,074,787**	**$ 249,561,848**	**$ 238,699,288**	**$ 242,250,548**	**$ 255,270,636**

County Special Revenue Funds

The County Special Revenue funds include the non-major funds listed under the Statement of Fund Balance table for Marion County. These funds are used to account for specific revenue sources that are legally restricted to expenditures for specific purposes other than debt service or capital projects designated by authority of the City-County Council to be maintained in separate funds. More information regarding these funds can be found in the City and County Annual Comprehensive Financial Reports.

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Personal Services	$ 99,908,786	$ 97,760,573	$ 109,948,354	$ 110,168,354	$ 116,356,594
Materials and Supplies	1,213,487	1,337,854	2,354,415	2,445,390	2,170,324
Other Services & Charges	49,031,990	49,297,482	57,201,064	58,655,551	57,453,650
Capital	757,930	907,109	1,664,650	1,845,188	1,593,770
Total:	**$ 150,912,192**	**$ 149,303,018**	**$ 171,168,482**	**$ 173,114,482**	**$ 177,574,339**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Revenue					
Taxes	$ 86,815,995	$ 92,702,732	$ 96,753,237	$ 96,774,655	$ 104,914,062
Licenses and Permit	22,413	19,765	21,211	21,211	21,000
Inter-Governmental	19,764,715	16,328,569	27,490,246	27,490,246	23,913,392
Charges for Services	17,290,074	16,943,904	16,743,377	16,743,377	17,053,965
Fines and Forfeitures	8,844	-6,633	-	-	-
Other Receipts	162,520	120,638	143,200	143,200	206,200
Interfund Transfers	25,468,756	28,198,276	30,929,792	30,929,792	31,963,805
Investment Earnings	18,531	20,080	-	-	42,000
Total:	**$ 149,551,849**	**$ 154,327,331**	**$ 172,081,063**	**$ 172,102,481**	**$ 178,114,424**

County Debt Service Funds

The County Debt Service funds include the following non-major funds: Capital Improvement Leases and CJC Leases.

These funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs. The primary sources of revenue for these funds are property taxes and transfers from the County General fund.

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Other Services & Charges	$ 38,543,509	$ 42,365,484	$ 42,592,623	$ 42,592,623	$ 42,671,616
Total:	**$ 38,543,509**	**$ 42,365,484**	**$ 42,592,623**	**$ 42,592,623**	**$ 42,671,616**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Revenue					
Taxes	$ 1,061,439	$ 1,195,219	$ 1,015,998	$ 967,605	$ 1,038,813
Inter-Governmental	5,400,000	2,700,000	-	-	-
Interfund Transfers	32,085,317	38,601,198	41,528,337	41,528,337	41,607,330
Total:	**$ 38,546,756**	**$ 42,496,417**	**$ 42,544,335**	**$ 42,495,942**	**$ 42,646,143**

County Capital Improvement

County Cumulative Capital Improvement is a non-major fund used to account for financial resources designated to construct or acquire general capital assets, including the construction of capital facilities. The primary source of revenue for these funds is property taxes. Revenues are also received from taxes distributed based on property tax levies, such as financial institutions tax, license excise tax, and commercial vehicle excise taxes.

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Other Services & Charges	$ 731,631	$ 1,203,975	$ 63,357	$ 63,357	-
Capital	494,714	1,784,770	1,202,555	1,202,555	1,202,555
Total:	**$ 1,226,346**	**$ 2,988,744**	**$ 1,265,912**	**$ 1,265,912**	**$ 1,202,555**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Revenue					
Taxes	$ 13,198,120	$ 13,650,434	$ 19,734,580	$ 14,475,631	$ 15,310,472
Interfund Transfers	-7,594,696	-8,352,340	-18,626,070	-18,626,070	-14,107,917
Total:	**$ 5,603,424**	**$ 5,298,094**	**$ 1,108,510**	**$ (4,150,439)**	**$ 1,202,555**

County Internal Service

County Internal Service is a non-major fund used to account for the financing of goods or services provided by the Marion County Information Services Agency to other departments and agencies of the Consolidated City of Indianapolis and Marion County on a cost reimbursement basis.

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Personal Services	$ 4,277,579	$ 4,763,495	$ 4,796,273	$ 4,796,273	$ 5,316,734
Materials and Supplies	92,192	29,482	63,000	63,000	50,000
Other Services & Charges	34,358,065	44,991,977	40,080,834	41,680,834	43,184,449
Capital	167,572	169,857	200,000	450,000	190,000
Total:	**$ 38,895,408**	**$ 49,954,811**	**$ 45,140,107**	**$ 46,990,107**	**$ 48,741,183**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Revenue					
Inter-Governmental	$ 40,248,778	$ 45,425,488	$ 45,821,050	$ 45,821,050	$ 50,024,768
Other Receipts	327,241	90	-	-	-
Interfund Transfers	-	4,305,500	-	-	-
Total:	**$ 40,576,019**	**$ 49,731,078**	**$ 45,821,050**	**$ 45,821,050**	**$ 50,024,768**

Table of Contents

REVENUES

Overview

State law requires adoption of a balanced budget, which includes all anticipated revenues and expenses of every organizational unit (except for utilities). As such, all appropriations adopted by the City-County Council must be fully supported by revenue that is legally eligible to support proposed expenses, and/or fund balance (prior year, unencumbered revenue) that is legally eligible to support the proposed expense.

The methodology used to estimate major revenue sources for the Consolidated City varies by type. The City estimates property tax by modeling anticipated assessed values, deductions, exemptions, and abatements for each individual parcel within the Consolidated City and County. This model allows for the most accurate projection of the property tax cap impact and collections of budgeted levies.

The largest source of revenue supporting the Consolidated City's budget is income tax. Pursuant to State statute the State Budget Agency provides local units an estimate of the certified distribution for the following year before August 2nd of each year. This is the amount included in the introduced budget. By October 1st of each year the State Budget Agency must formally certify each County's distribution. If the certified amount is different than the estimate, the budget can be amended before adoption.

The following pages provide more detailed information about property tax rates, levies, and districts, the various types of income taxes and their tax rates, and the available uses of such funds.

The revenue sources below derive a significant portion of the remaining budget. These various taxes are administered by the State, primarily the Indiana Department of Revenue, and are distributed to the Consolidated City on specific schedules. The estimation methodology for the following revenue sources is a three-year moving average that adjusts for anomalies while also factoring any legislative changes to the tax rate and/or allocation formula.

Local Taxes Set by the State

- *Auto Excise*: Tax paid by owners of passenger cars, motorcycles, and trucks with a declared gross weight of 11,000 lbs. or less based on a defined rate schedule by vehicle type.
- *Financial Institutions*: Tax rate applied to the adjusted gross income of any business which is primarily engaged in the business of extending credit, engaged in leasing that is the economic equivalent of extending credit, or credit card operations.
- *Commercial Vehicle Excise*: Vehicle registration fee based on the plated weight of the vehicle paid by owners of Indiana- based trucks, tractors, trailers, semitrailers, and truck-tractors subject to registration with the Bureau of Motor Vehicles.

State Taxes Shared by the State

- *Gasoline*: Tax rate per gallon on all invoiced gallons of gasoline paid by the licensed distributor in the State who is first to receive the gasoline. The tax is added to the selling price.
- *Riverboat Wagering/Gaming*: Tax rate applied to the adjusted gross receipts, which are wagers minus winnings and uncollectible receivables, paid by a person or organization

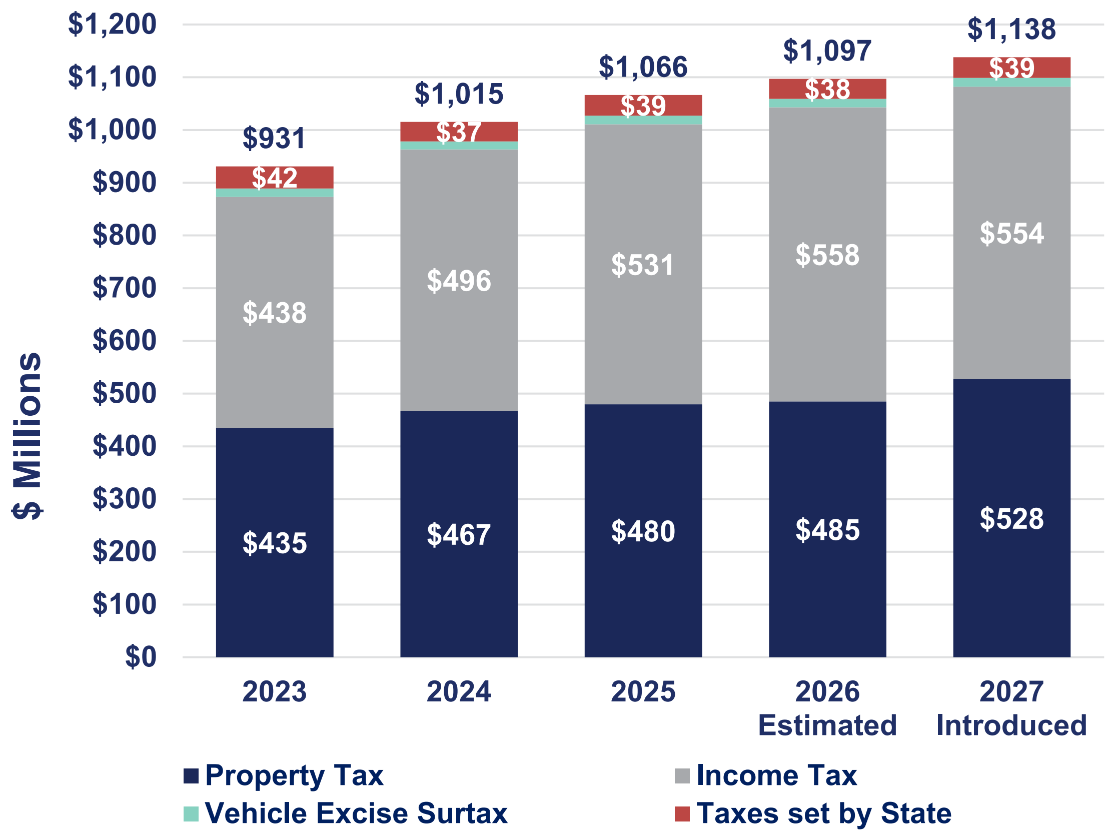
that holds an owner's license for riverboat gambling operations.

- *Cigarette*: Defined tax amount per pack of cigarettes paid by the distributor.
- *Alcohol Excise/Gallonage*: Tax rate imposed on gallons of beer, flavored malt beverage, liquor, wine, mixed beverages, liquid malt, and wort sold, typically paid by the wholesaler.

Local Taxes Set Locally

- *County Motor Vehicle Excise Surtax and Wheel*: surtax paid at the time of vehicle registration for adopting counties based on a rate for a particular class of vehicle, and for each weight classification within the class of vehicle.

Local Taxes Paid in Marion County
Consolidated City/County Share of Revenues



Notes:

- 2023 includes a $40 million supplemental income tax distribution.
- 2024 includes a $52 million supplemental income tax distribution.
- 2025 includes a $52.5 million supplemental income tax distribution.
- 2026 Estimated includes a $52 million supplemental income tax distribution.

Property Tax

Overview

Citizens of the Consolidated City are subject to several overlapping property tax districts, which levy taxes to be used both for City and County general purpose funds and specific services. Taxpayers residing in overlapping districts are subject to the tax rates of each applicable district.

Certified Levy (Gross Levy)

The certified levy is the specific dollar amount that a taxing unit may raise each year through property taxes. This levy is referred to as “certified” because it is approved by the State Department of Local Government Finance (DLGF). DLGF approval is required to ensure that the levy amount does not grow more than the annual growth factor set by the State, known as the Maximum Levy Growth Quotient (MLGQ). The MLGQ is calculated based on a moving six-year average of Indiana non-farm income, shown as a percentage.

Net Levy

The net levy is calculated by taking the certified levy less the property tax circuit breaker credits attributable to the property tax caps.

Gross Assessed Value

The gross assessed value of a property is its assessed value before applying any eligible property tax deductions or abatements, which lower the property’s taxable assessed value. The property tax caps are set based on each parcel’s gross assessed value.

Net Assessed Value (Taxable Assessed Value)

This is the taxable value of property after all eligible property tax deductions and abatements are applied.

Property Tax Cap (aka Circuit Breaker)

The property tax cap, also known as the “circuit breaker,” was enacted by the Indiana General Assembly in 2008 and subsequently amended into the Indiana Constitution. The cap guarantees that property owners do not pay more than a fixed percent of the property’s gross assessed value in taxes. The “circuit breaker” amount represents property tax liability waived because it is above the threshold allowed under the property tax caps. The property tax caps are as follows:

- 1%: Homestead property
- 2%: other residential property and agricultural land
- 3%: commercial and industrial property

Taxing Districts & Rates

The following pages show the Consolidated City and County's taxing districts along with the Net Assessed Values (NAV) of taxable property within those districts. The tax rate for a district is determined by the following formula:

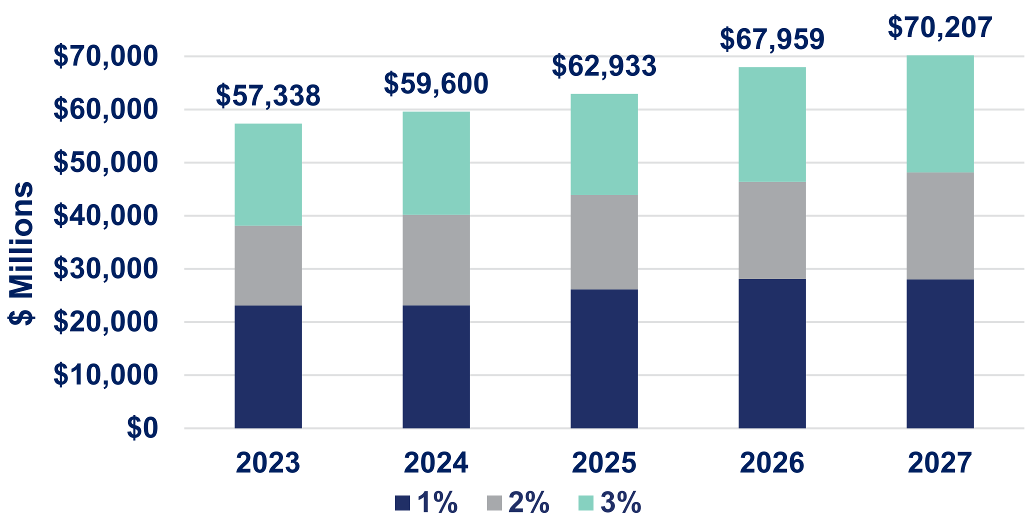
$$Tax\ Rate = \frac{Total\ Tax\ Levy}{\frac{Total\ Net\ Assessed\ Value}{100}}$$

Current Trends

Gross assessed value and net assessed value increased 7.6% and 3.2% respectively for 2026 pay 2027. The 2nd year of property tax changes enacted by Senate Enrolled Act 1 (2025) increases the exemption limit on personal property from $80,000 to $2,000,000. Additionally, the standard deduction decreases to $40,000 while the supplemental homestead deduction increases from 40% to 46%. These changes shift the tax burden from residential to commercial and industrial properties.

For property taxes due in 2027, the Indiana State Budget Agency calculated the maximum levy growth quotient (MLGQ) at 6% per IC 6-1.1-18.5-2. The MLGQ was previously capped at 4% from 2024 – 2026. The statutory changes affecting levy growth and reduced circuit breaker impact result in an estimated 9% growth in property tax revenue.

Marion County Net Assessed Value by Cap Type



Note: Annual certified NAV and billable AV will vary due to the annual appeals withholding process, historically 6% in Marion County. Data Source: Marion County Billing Abstract

Table of Contents

Property Tax Information by Fund

Operating, Capital, and Debt Service Levy Detail

MLGQ 6%

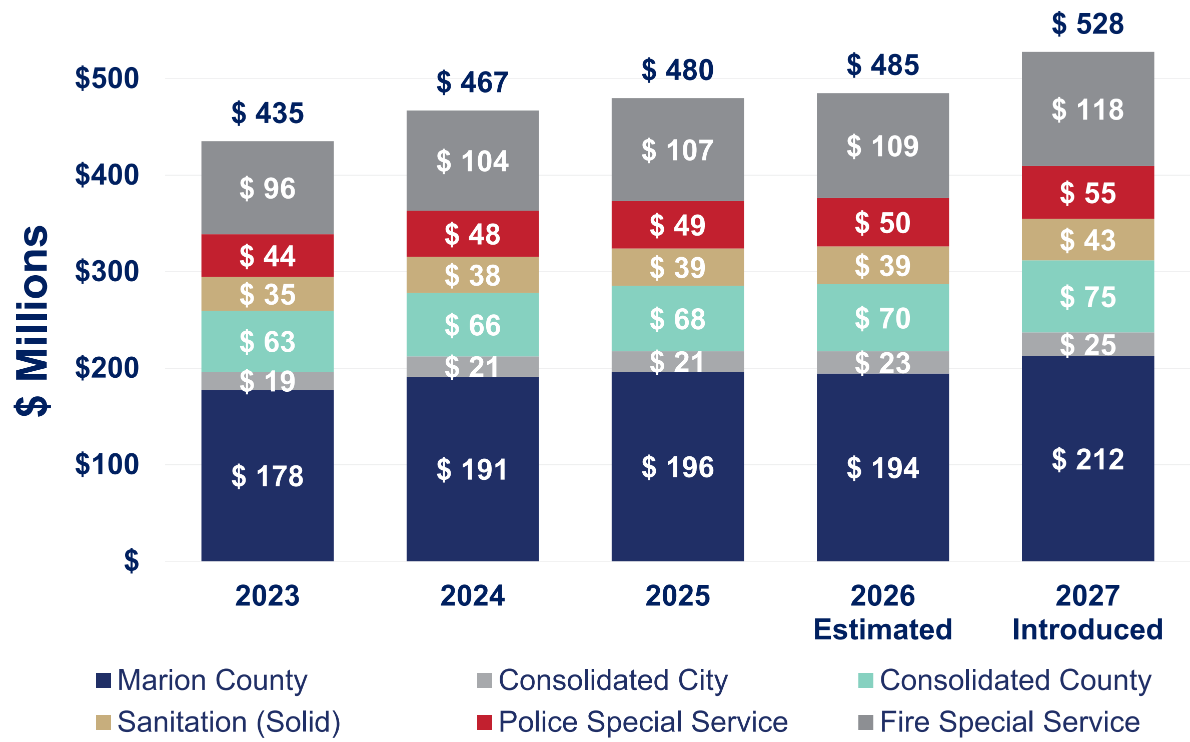
	2027		
	Levy	Circuit Breaker	Net Levy
Marion County			
County General Fund	$ 216,032,947	$ 21,125,977	$ 194,906,970
Property Reassessment Fund	2,380,500	233,252	2,147,248
Cumulative Capital Improvement Fund	15,945,047	1,559,457	14,385,590
Capital Improvement Debt Service	975,000	3,287	971,713
County Total	**235,333,494**	**22,921,973**	**212,411,521**
City of Indianapolis			
Consolidated County Fund (City General Fund)	45,245,041	5,035,339	40,209,702
Consolidated County - Park General Fund	26,796,287	2,980,253	23,816,034
Indianapolis Fire Department Fund	122,460,092	10,474,014	111,986,078
Indianapolis Metro Police Department Fund	60,410,224	5,590,453	54,819,771
Sanitation Solid Waste General Fund	47,430,297	4,389,537	43,040,760
Consolidated City Redevelopment General Fund	823,870	100,848	723,022
Subtotal Operating	**303,165,811**	**28,570,444**	**274,595,367**
City Cumulative Capital Development Fund	19,528,317	2,381,566	17,146,751
Indianapolis Fire Cumulative Capital Dvlpmnt Fund	6,754,609	577,791	6,176,818
Subtotal Capital	**26,282,926**	**2,959,357**	**23,323,569**
Consolidated City Debt Service	6,860,000	23,420	6,836,580
Consolidated County Park Debt Service	1,750,000	6,106	1,743,894
Consolidated County Metro Thoro Debt Service	3,980,000	13,621	3,966,379
Consolidated County MECA Debt Service	4,900,000	16,909	4,883,091
Subtotal Debt Service	**17,490,000**	**60,056**	**17,429,944**
City Total	**346,938,737**	**31,589,857**	**315,348,880**
City/County Total	**$ 582,272,231**	**$ 54,511,830**	**$ 527,760,401**

Note: All budgeted levy and circuit breaker amounts are subject to change. Final levies are established when the Department of Local Government Finance (DLGF) publishes the Marion County Budget Order, which must be issued before the statutory deadline of December 31st. Circuit breaker amounts become final after the spring tax bills are generated by the Marion County Treasurer.

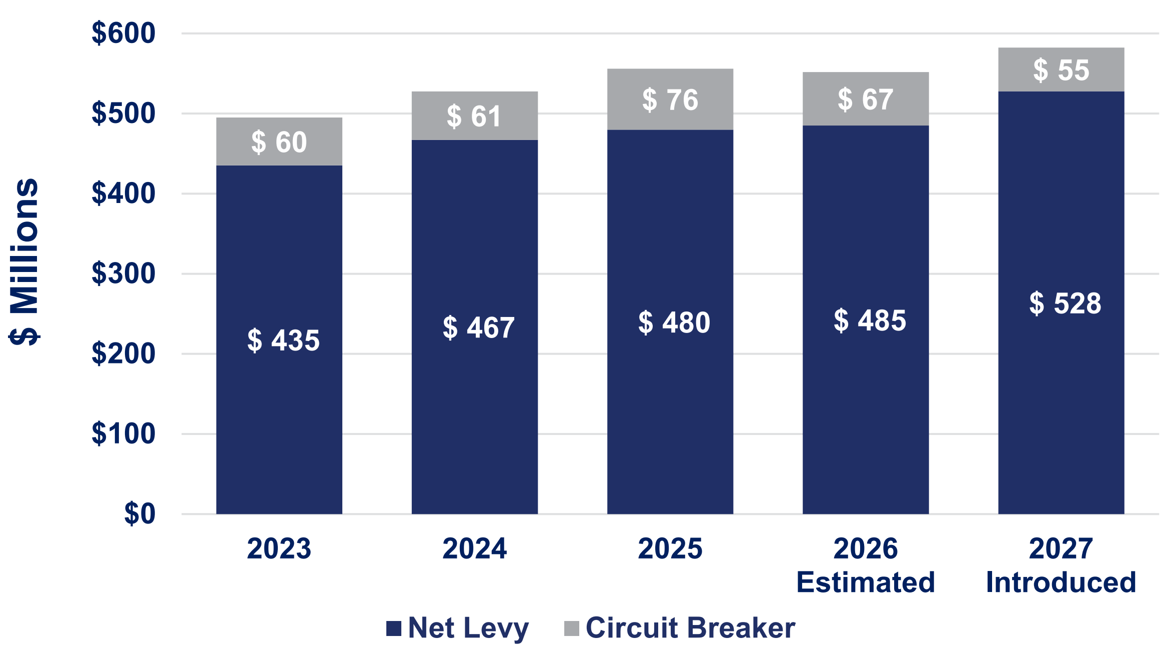
Table of Contents

Property Tax Revenue by City/County Taxing District

Consolidated City/County Units



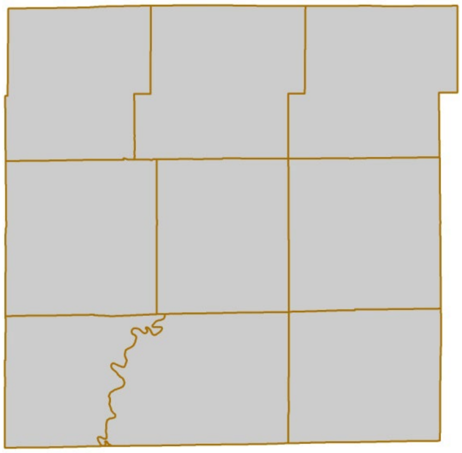
Certified Net Levy and Circuit Breaker for Marion County



Property Tax Districts

All tax rates are proposed amounts.

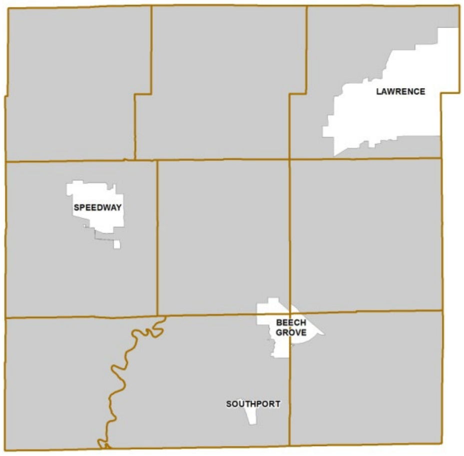
Marion County and Consolidated County Districts



- Net Assessed Value: $68,141,225,682
- Tax Rate (County): $0.3806 on each $100 of net assessed value
- Tax Rate (Consolidated County): $0.1346 on each $100 of net assessed value

This district includes all taxable property within Marion County's borders. This tax district supports the County General, Property Reassessment, County Cumulative Capital, County Debt Service, Consolidated County fund (City General fund), Parks General fund, and some City General Obligation Debt Service funds. Revenue from this tax district supports all of County government and a portion of City government general operations and debt service.

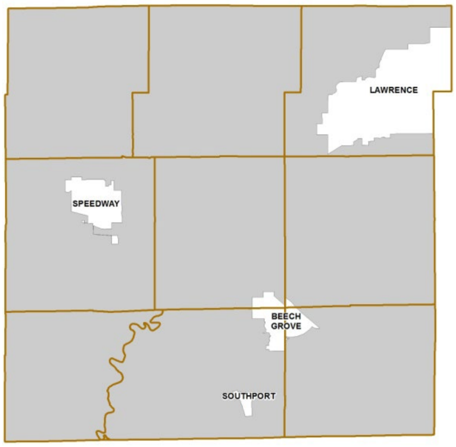
Indianapolis Consolidated City District



- Net Assessed Value: $63,610,152,177
- Tax Rate: $0.0441 on each $100 of net assessed value

This district includes all taxable property within Marion County borders, excluding the cities of Lawrence, Beech Grove, Southport, and the towns of Speedway and Cumberland. This tax district supports the Redevelopment General, City Cumulative Capital, and most City General Obligation Debt Service funds. Tax revenues support City government expenses for which property owners in the excluded cities and town are not required to contribute.

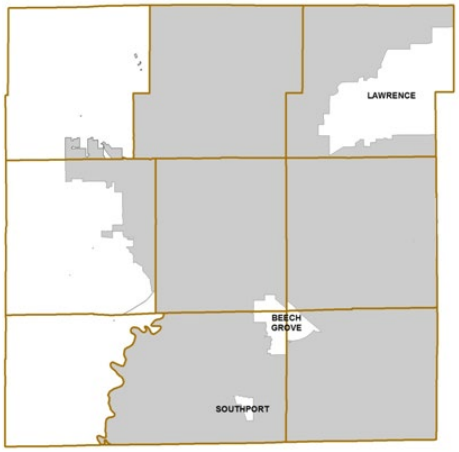
Indianapolis Police Special Service District



- Net Assessed Value: $63,741,277,639
- Tax Rate: $0.1052 on each $100 of net assessed value

This district includes all taxable property within Marion County borders, excluding the cities of Lawrence, Beech Grove, Southport, and the town of Speedway. Tax revenues are deposited into the Indianapolis Metropolitan Police Department (IMPD) General fund, which provides funding for IMPD operating expenses.

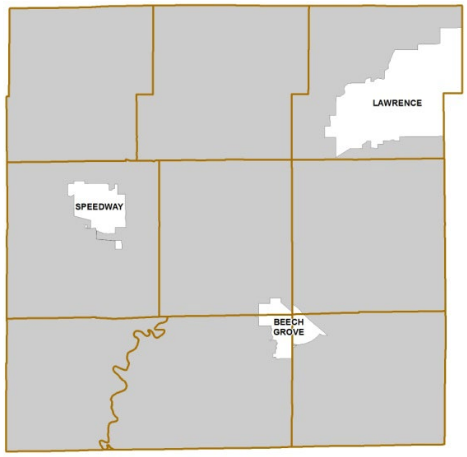
Indianapolis Fire Special Service District



- Net Assessed Value: $47,905,030,453
- Tax Rate: $0.2978 on each $100 of net assessed value

This taxing district includes most of the central and eastern portions of the county with minimal western portions included. This configuration reflects the consolidation of all township fire departments with the Indianapolis Fire Department (IFD), except Pike, Wayne, and Decatur townships. The district also excludes the cities of Lawrence, Beech Grove, and Southport, and the towns of Cumberland and Homecroft. Tax revenues generated from this district are deposited into the IFD General and IFD Cumulative funds, which provide funding for IFD operating and capital expenses.

Indianapolis Solid Waste Special Service District



- Net Assessed Value: $63,827,957,412
- Tax Rate: $ 0.0825 on each $100 of net assessed value

This district includes all taxable property within Marion County borders, excluding the cities of Lawrence and Beech Grove and the town of Speedway. Tax revenues from this district are deposited into the Solid Waste Collection fund, which provides funding for the Department of Public Works (DPW) to perform trash collection and solid waste removal services.

Income Tax

Overview

Indiana law allows counties to impose a local income tax on the State adjusted gross income of county taxpayers with five rate components, of which Marion County utilizes all but expenditure rate—economic development.

- Property Tax Relief Rates
- Expenditure Rate—Public Safety
- Expenditure Rate—Economic Development
- Expenditure Rate—Certified Shares
- Special Purpose Rates

LIT is collected by the State Department of Revenue and held in a trust account for each county imposing an income tax. The State Budget Agency, before October 1st of the current year, will certify a county distribution for the following year based on the amount of tax returns processed between July 1st of the previous year and June 30th of the current year. The certified distribution is a guaranteed amount that is sent to the County Treasurer at the beginning of each month in 1/12th increments.

Supplemental Distributions

In 2016, General Assembly Senate Bill 67 lowered the maximum amount held in a county's trust account to 15% of the current year's certified distribution. Previously, a county would receive a supplemental distribution when the balance reached 50% of the annual certified distribution.

County Income Tax Council (CITC)

Local income tax is imposed or modified in a county by the action of the CITC. In Marion County, the CITC is composed of the City-County Council and the fiscal body of each city or town that lies either partially or entirely within the county. Lawrence City Council, the Beech Grove City Council, the Southport City Council, and the Speedway Town Council are also members of the CITC.

Voting representation on the CITC is based on each member unit's share of the total county population. In Marion County, the City- County Council holds over 90% of the voting representation on the CITC.

Expenditure Rate (maximum rate of 2.75%)

- Certified Shares (COIT) - Proposed Rate: 1.1003%

COIT revenue may be used for any lawful purpose of the governmental unit.

- Levy Freeze Tax (LOIT) - Proposed Rate: 0.1185%

In 2008 and 2009, Marion County chose to enact an additional income tax rate designed to replace annual allowable property tax growth, which totaled $58.4M across the County. Imposing the Levy Freeze tax reflects a policy choice to shift fiscal reliance from property tax to income tax, not an overall tax increase. Senate Enrolled Act 67 discontinued the ability to freeze levy growth in future years. However, once imposed, this rate may neither be rescinded nor decreased to an amount that would generate less than the frozen property tax levy growth. Senate Enrolled Act 1 (2025) eliminates the levy freeze rate effective January 1st, 2028.

- Public Safety Tax (PST) - Proposed Rate: 0.5512%

PST revenues may be used for police and fire, including pensions, emergency services, communications systems, jails and related facilities, and other public safety items.

- Special Purpose Rate - Current Rate: 0.2500%

Special purpose taxes may be imposed to generate revenue for debt service or operating revenue for specific projects as specified in Indiana Code and determined by the Indiana General Assembly. The Marion County rate was approved via referendum with an effective date of October 1, 2017 to fund IndyGo capital improvements and expansion of operations. Though not considered a component of the expenditure rate, per statute, it is factored into the maximum allowable expenditure rate.

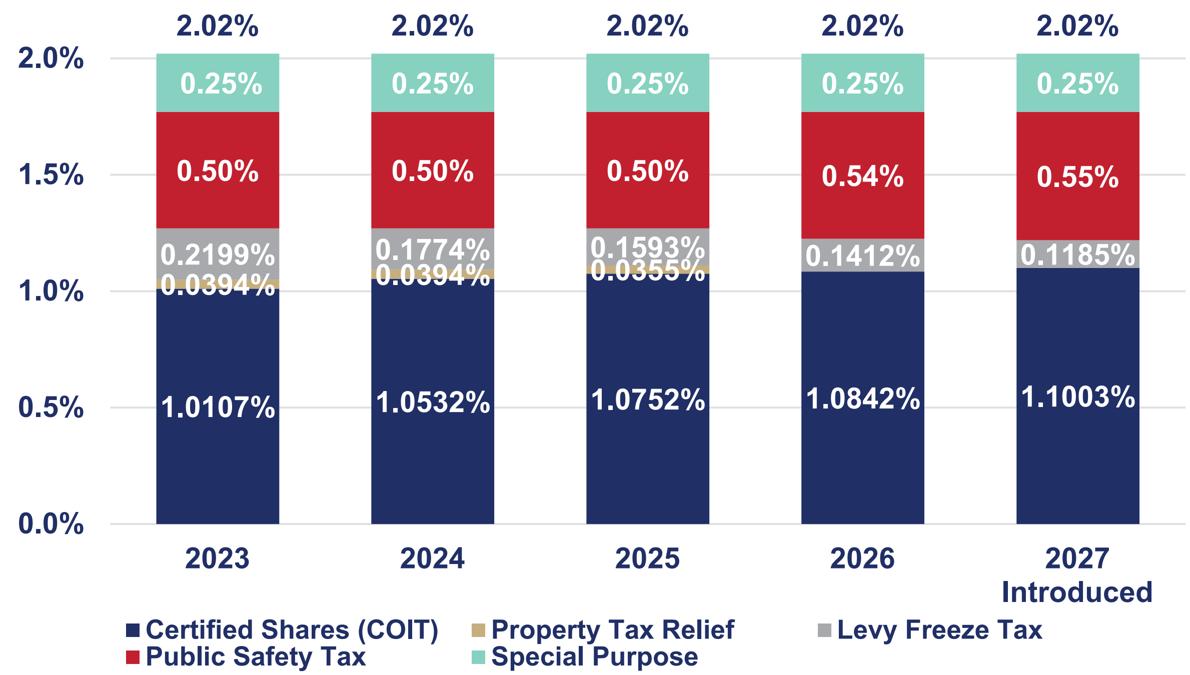
Current Trends

The Office of Finance and Management (OFM) works with the Indiana Department of Revenue (DOR) throughout the year to receive regular updates on processed tax returns. During the budget process, OFM works with a local revenue consulting firm to forecast future processed collections based on economic trends. The DOR's estimated certified distributions, published August 1st, 2026, increases 7% from the 2026 certified distributions. This growth

Senate Enrolled Act 1 (2025) created a new structure for local income taxes and eliminates the property tax relief rate and the levy freeze rate. House Enrolled Act 1210 (2026) extended the implementation of the new structure until January 1, 2029, amended the new rate components, and created the Municipal Unit Strategic Taskforce (MUST). MUST is an optional opportunity for the members of the CITC to establish a local income tax distribution agreement.

In preparation for these changes, the CITC shifted the property tax relief rate and a portion of the levy freeze rate to the certified shares and public safety rates for 2026. This allows the City-County to allocate a greater portion of its 2.02% local income tax rate to government services and phase out the property tax relief and levy freeze rates by 2029. OFM is submitting an ordinance alongside the 2027 budget that continues this policy of reducing the levy freeze rate and increasing the certified and public safety rates.

Income Tax Rate by Component



Income Tax Revenue by Rate Component

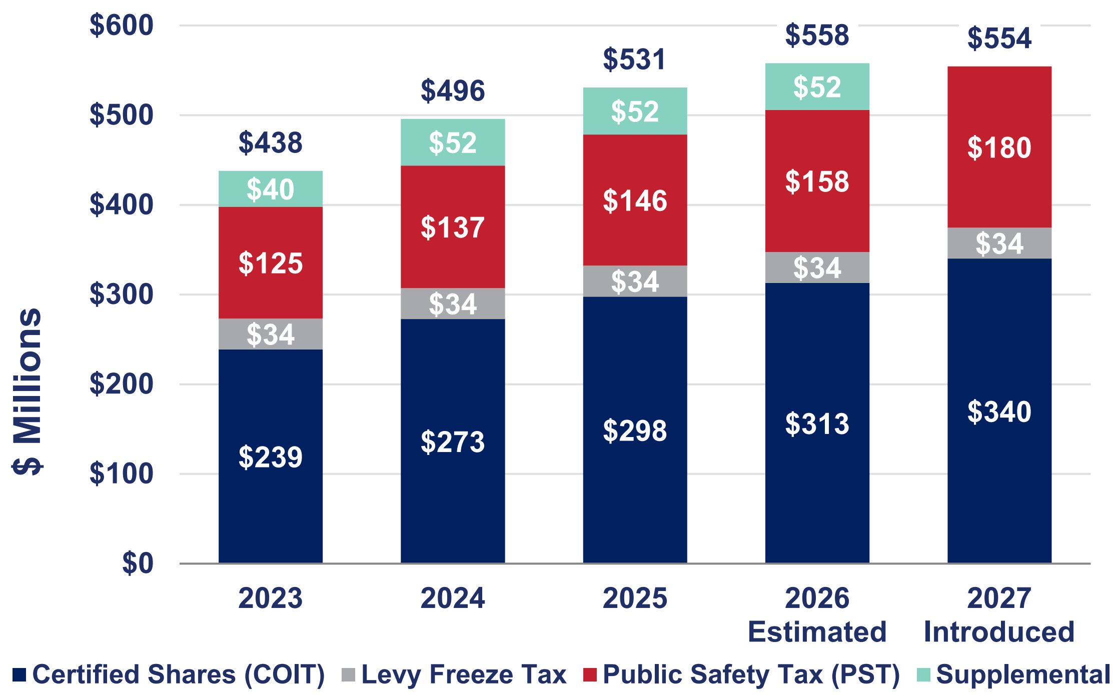


Table of Contents

Income Tax Allocation by Unit

2027 Marion County Certified Distribution: $705,353,536 (a)

Fund/Agency	Certified Shares (COIT)	Public Safety Tax (PST)	Levy Freeze Tax (LOIT) (b)	Total
Public Safety Communications	$ 25,000,000	$ -	$ -	$ 25,000,000
Public Safety Income Tax Fund - City	-	102,897,214	-	102,897,214
Public Safety Income Tax Fund - County	-	76,965,454	-	76,965,454
IFD General	-	-	7,820,542	7,820,542
IMPD General	-	-	4,823,736	4,823,736
Solid Waste Collection	-	-	3,104,817	3,104,817
Parks General	-	-	4,736,865	4,736,865
Redevelopment General	-	-	55,286	55,286
Consolidated County General	279,008,517	-	-	279,008,517
County General	36,087,978	-	13,945,384	50,033,362
City/County Subtotal	**340,096,495**	**179,862,668**	**34,486,630**	**554,445,793**
Indianapolis Public Library	767,348	-	3,854,584	4,621,932
Indianapolis Public Transportation Corp	-	-	2,296,402	2,296,402
Marion Co Health & Hospital Corporation	-	-	10,587,162	10,587,162
Other Units	38,906,396	11,194,209	7,319,987	57,420,592
Countywide Total	**379,770,239**	**191,056,877**	**58,544,765**	**629,371,881**

Additional Income Tax Allocations				
Fund/Agency	**Visiting Athlete Tax**	**Property Tax Relief Rate**	**Special Purpose Rate**	**Total**
Marion County Capital Improvement Board	980,459	-	-	980,459
Local Homestead Credit (c)	-	-	-	-
Indianapolis Public Transportation Corp	-	-	87,174,886	87,174,886
	$ 980,459	**$ -**	**$ 87,174,886**	**$ 88,155,345**

Notes:

(a) The allocations represent the amounts attributed to each respective LIT rate component based on the final amount certified by the State Budget Agency on August 1, 2026 and accounts for the rate changes under consideration by the City-County Council.

(b) Per IC 6-3.6-11-1, $6,602,625 is being distributed from the levy freeze stabilization fund. This distribution represents the 2026 supplemental income tax attributed to the levy freeze rate. House Enrolled Act 1499 (2023) allowed supplemental distributions to be considered when calculating the necessary rate to fully replace foregone levy.

EXPENDITURES

Overview

In addition to the restrictions imposed by agencies/departments regarding funding sources, agency spending is further restricted by limiting the total funds available to support various spending categories or ‘characters.’ The Consolidated City employs five separate characters to segregate spending. Each is described as follows:

Personal Services (Character 1)

This category includes expenditures for salaries, wages, and related employee benefits provided for all Consolidated City employees.

Employee benefits include employer contributions to group health and life insurance, pension benefits, unemployment compensation, uniform allowance, and similar benefits.

Materials and Supplies (Character 2)

This category includes articles and commodities that are consumed or materially altered when used. Supplies include office supplies, operating supplies, repair and maintenance supplies, and other similar items.

Other Services and Charges (Character 3)

This category includes expenditures for services other than personal services required by the Consolidated City either to carry out its assigned functions or to fulfill moral or legal obligations. Other character 3 expenses include professional services, communication and transportation, printing and advertising, insurance (excluding group health, life, and self-insurance), utility expenditures, contracted repairs and maintenance, rentals, and debt service expenditures for principal and interest payments including long-term debt.

Properties and Equipment (Character 4)

This category includes expenditures for the acquisition of assets such as land, infrastructure, buildings, improvements other than buildings, as well as machinery and equipment.

Internal Charges (Character 5)

This category includes internal charges such as expenditures for the Mayor’s Action Center, the Office of Corporation Counsel, and Fleet Services.

If a department has a negative appropriation for Character 5, it means that department is a provider of internal services and a net recipient of internal charges.

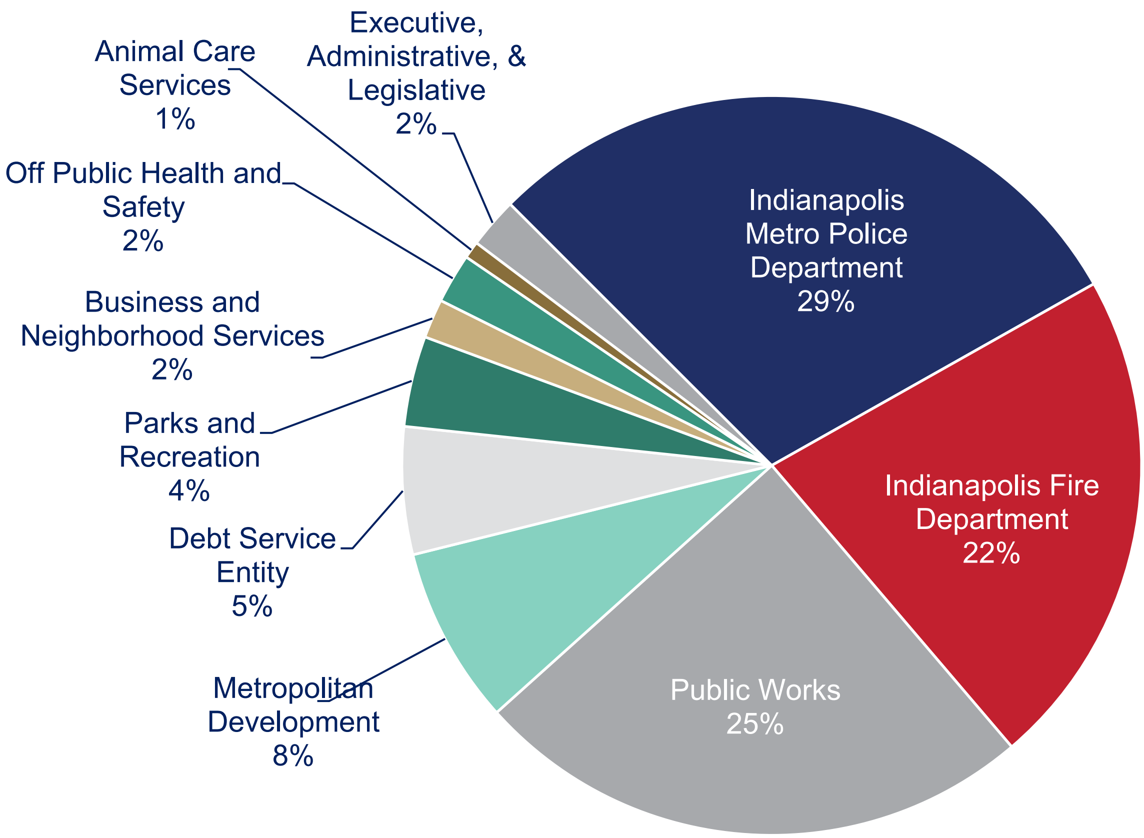
This category exists for only City departments. Similar expenditures from county agencies are reported as Character 3. Since the Information Services Agency (ISA) is a County agency, their charges are not administered through Character 5, and both City departments and County agencies pay ISA charges through Character 3.

Budget By Department By Service

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Public Safety					
Indianapolis Metropolitan Police Dept.	$ 309,979,580	$ 342,277,213	$ 358,586,352	$ 364,291,337	$ 399,932,312
Indianapolis Fire Department	245,775,775	271,188,909	283,316,620	283,316,620	298,967,868
Office of Public Health and Safety	25,266,149	31,179,535	27,974,790	28,283,190	29,593,570
MC MESA	27,273,188	28,231,288	29,064,731	29,064,731	32,711,924
Public Safety Total	**$ 608,294,692**	**$ 672,876,945**	**$ 698,942,493**	**$ 704,955,879**	**$ 761,205,674**
Criminal Justice					
MC Sheriff	$ 135,041,032	$ 146,351,458	$ 150,729,532	$ 151,974,032	$ 154,876,189
Marion Superior Court	66,230,948	67,297,112	74,499,520	74,533,520	74,686,975
MC Circuit Court	874,934	1,020,467	1,307,135	1,307,135	1,297,166
MC Prosecutor	31,730,966	31,435,600	35,012,418	35,012,418	37,401,687
MC Prosecutor - Child Support	5,263,840	7,069,129	7,072,132	7,072,132	8,124,185
MC Public Defender	31,900,994	36,299,132	34,821,120	35,031,120	39,781,129
MC Community Corrections	20,689,120	21,022,671	22,492,408	22,492,408	23,313,947
MC Forensic Services	10,159,056	11,502,462	12,768,769	12,768,769	13,247,950
MC Coroner	7,115,068	6,710,832	7,595,316	7,880,816	8,195,507
Criminal Justice Total	**$ 309,005,959**	**$ 328,708,863**	**$ 346,298,351**	**$ 348,072,351**	**$ 360,924,735**
Community Development, Infrastructure, Governance					
Parks and Recreation	$ 70,525,447	$ 82,184,552	$ 53,601,963	$ 54,731,963	$ 53,996,990
Public Works	250,803,491	260,906,767	257,411,196	268,607,196	335,277,325
Metropolitan Development	45,619,214	55,498,070	90,310,240	93,400,240	105,846,047
Business and Neighborhood Services	30,989,177	25,008,565	21,919,629	21,919,629	23,314,541
Animal Care Services	-	8,705,980	8,023,991	8,373,991	10,197,747
MC Cooperative Extension	851,988	849,002	969,694	969,694	963,361
Community Dev., Infrastructure, Governance Total	**$ 398,789,317**	**$ 433,152,936**	**$ 432,236,712**	**$ 448,002,713**	**$ 529,596,012**
Executive, Legislative & Administrative					
Office of the Mayor	$ 6,302,515	$ 6,879,992	$ 6,934,510	$ 7,811,319	$ 7,260,818
Minority & Women Business Dev.	1,524,410	1,443,174	1,282,386	1,282,386	1,459,374
Equity, Belonging & Inclusion	558,900	871,582	1,041,566	1,041,566	911,043
Audit & Performance	1,675,110	1,956,549	1,950,759	1,950,759	2,043,197
City County Council	3,161,442	3,688,169	3,337,033	3,337,033	3,423,495
Office of Corporation Counsel	1,105,715	2,593,068	1,424,613	1,424,613	1,463,237
Finance & Management	18,402,902	17,862,014	12,493,934	17,593,934	13,662,651
MC Information Services Agency	39,220,408	50,449,066	45,140,107	47,120,107	48,741,183
MC Auditor	15,423,465	15,937,952	15,275,765	15,275,765	16,069,789
MC Assessor	6,774,343	7,013,707	7,411,820	7,411,820	8,160,801
MC Treasurer	3,293,941	3,630,517	3,479,219	3,499,219	3,797,514
MC Clerk	7,823,241	7,385,537	7,635,376	7,635,376	8,668,172
MC Election Board	7,902,417	4,761,809	7,115,806	7,115,806	7,198,959
MC Voters Registration	1,253,636	1,231,549	1,351,591	1,351,591	1,388,137
MC Recorder	1,763,016	1,789,744	1,915,820	1,957,820	2,034,183
MC Surveyor	961,355	1,060,706	1,164,611	1,164,611	1,166,116
Non-Departmental	99,703,777	2,891,407	-	-	-
Exec, Legislative & Admin Total	**$ 216,850,594**	**$ 131,446,542**	**$ 118,954,916**	**$ 126,973,725**	**$ 127,448,670**
Debt Obligations					
Consolidated City Debt Service	$ 140,598,222	$ 67,983,015	$ 70,482,202	$ 71,982,202	$ 75,970,561
County Debt Service	38,543,509	42,365,484	42,592,623	42,592,623	42,671,616
Debt Obligations Total	**$ 179,141,732**	**$ 110,348,499**	**$ 113,074,825**	**$ 114,574,825**	**$ 118,642,177**
Total - All Depts. & Agencies	**$1,712,082,295**	**$1,676,533,785**	**$1,709,507,298**	**$1,742,579,493**	**$1,897,817,268**
% Change from 2026 Adopted				**1.9%**	**11.0%**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
CITY					
Personal Services	$ 587,052,715	$ 642,527,997	$ 670,605,469	$ 673,660,470	$ 715,995,241
Materials and Supplies	32,547,814	30,522,250	33,350,049	34,461,549	34,356,143
Other Services & Charges	441,713,013	340,055,699	358,198,880	373,437,589	391,490,878
Capital	190,678,285	170,012,616	137,937,386	147,788,371	221,478,513
Internal Charges	-	-	-	-	-
TOTAL EXPENDITURES	**$ 1,251,991,827**	**$ 1,183,118,561**	**$ 1,200,091,785**	**$ 1,229,347,979**	**$ 1,363,320,776**
COUNTY					
Personal Services	$ 244,511,217	$ 261,222,264	$ 274,001,004	$ 274,221,004	$ 291,500,981
Materials and Supplies	4,377,583	4,628,452	5,573,173	5,964,148	5,445,023
Other Services & Charges	208,779,578	224,135,990	226,448,653	229,223,140	234,227,185
Capital	2,422,090	3,428,517	3,392,683	3,823,221	3,323,303
TOTAL EXPENDITURES	**$ 460,090,468**	**$ 493,415,224**	**$ 509,415,514**	**$ 513,231,514**	**$ 534,496,492**
CITY & COUNTY TOTAL	**$ 1,712,082,295**	**$ 1,676,533,785**	**$ 1,709,507,298**	**$ 1,742,579,493**	**$ 1,897,817,268**

2027 Appropriations – City

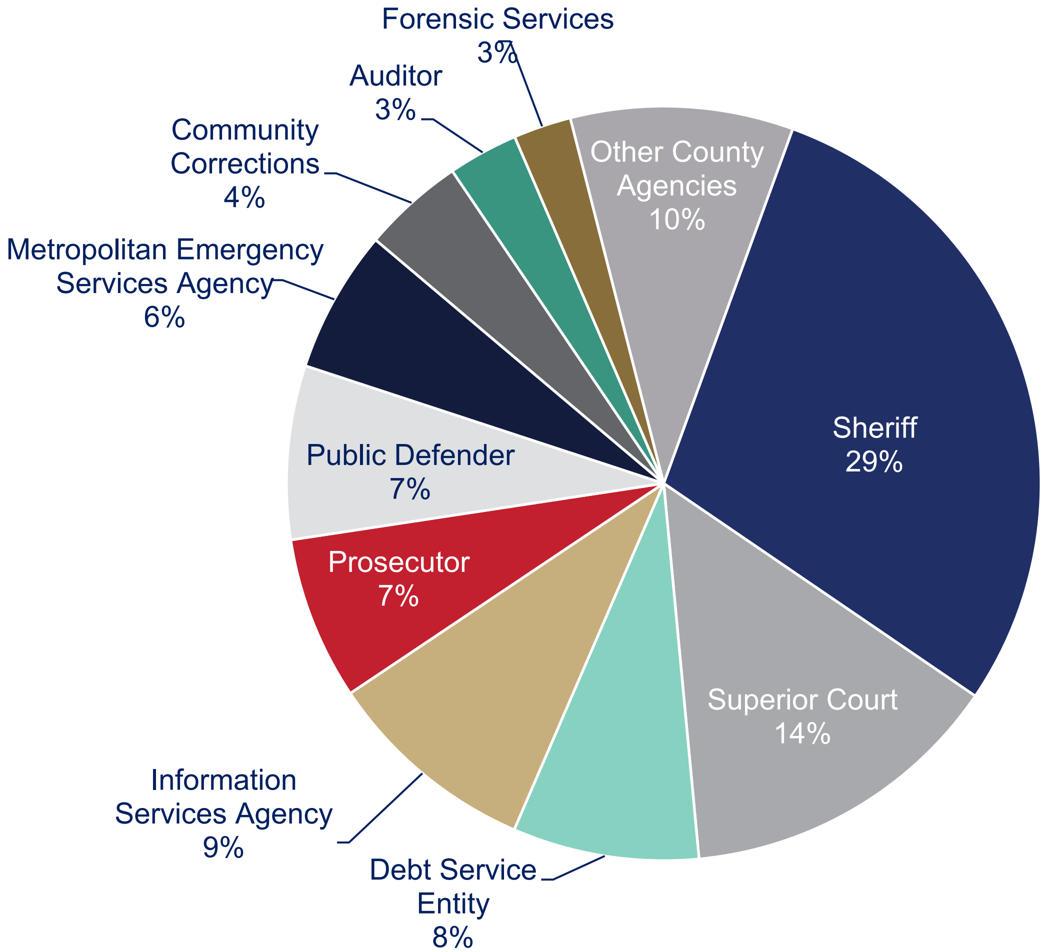


Executive, Administrative, & Legislative

Office of City County Council	0.26%
Office of Corporation Counsel	0.11%
Office of the Mayor	0.55%
Office of Minority & Women Business Development	0.11%
Office of Audit & Performance	0.16%
Office of Finance and Management	1.04%
Office of Equity, Belonging and Inclusion	0.07%

Notes:
- Refer to Budget by Department by Service report for appropriation amounts by department/agency.
- City Pension budget included in IMPD and IFD budgets as reflected in the Agency Sources & Expenditures report.

2027 Appropriations - County



Other County Agencies	
Circuit Court	0.24%
Assessor	1.53%
Clerk	1.62%
Coroner	1.53%
Recorder	0.38%
Surveyor	0.22%
Treasurer	0.71%
Cooperative Extension	0.18%
Election Board	1.35%
Prosecutor Child	1.52%
Voters Registration	0.26%

Note: Refer to Budget by Department by Service report for appropriation amounts by department/agency.

Table of Contents

Summary of Interfund Transfers

OPERATING FUND TRANSFERS	TRANSFERS OUT							
TRANSFERS IN	City Federal Law Enforcement	City Opioid Settlement	City Public Safety Income Tax	City State Law Enforcement	Consolidated County	County General	Drug Free Community-County	TOTAL TRANSFERS IN
Consolidated County					$ 7,376,864			$ 7,376,864
County Federal Law Enforcement	1,530,146							1,530,146
County Opioid Settlement		2,129,615						2,129,615
County State Law Enforcement				1,498,095				1,498,095
Drug Free Community- City							100,000	100,000
Guardian Ad Litem						5,979,621		5,979,621
IFD General					109,455,235			109,455,235
IMPD General			102,897,214		148,417,986			251,315,200
Sheriff's Medical Care for Inmates						20,926,328		20,926,328
Storm Water Management					180,000			180,000
TOTAL TRANSFERS OUT	**$ 1,530,146**	**$ 2,129,615**	**$ 102,897,214**	**$ 1,498,095**	**$ 265,430,085**	**$ 26,905,949**	**$ 100,000**	**$ 400,491,105**

DEBT & CAPITAL FUND TRANSFERS	TRANSFERS OUT											
TRANSFERS IN	City Cumulative Capital Improvement	Consolidated County	County Cumulative Capital Improvement	County General	PILOT Debt Service Fund	Redevelopment General	Storm Water Management	Transportation General	Revenue Bond Funds	Federal Grants	Fire Cumulative	Grand Total
Cap Asset Lifecycle & Dev	$ 6,882,506	$ 20,000,000					$ 13,418,713	$ 73,212,346				$ 113,513,565
CJC Lease			11,594,740	28,252,084	1,760,506							41,607,330
Flood Control District Bonds							12,936,770					12,936,770
Metro Thoroughfare Bonds								19,168,458				19,168,458
Parks District Bonds			1,056,277									1,056,277
Revenue Bond Funds		1,362,667				333,000			1,231,591	2,800,000		5,727,258
Civil City Bond			1,456,900								500,000	1,956,900
Transportation General								1,134,280				1,134,280
TOTAL TRANSFERS OUT	**$ 6,882,506**	**$ 21,362,667**	**$ 14,107,917**	**$ 28,252,084**	**$ 1,760,506**	**$ 333,000**	**$ 26,355,483**	**$ 93,515,084**	**$ 1,231,591**	**$ 2,800,000**	**$ 500,000**	**$ 197,100,838**

Debt Obligations

The Consolidated City issues two primary forms of debt: (1) general obligation debt, which is supported by a pledge of the full faith and credit of the Consolidated City and is usually funded by tax revenue, and (2) special revenue debt, which is supported by a pledge of a specific revenue stream.

General Obligation Debt

Most of the Consolidated City's general obligation debt is related to transportation, parks, emergency communications infrastructure, and general capital needs to provide basic government services. Debt service payments for general obligation debt are typically funded entirely, or in part, with property tax revenue associated with a specific fund and levy certified by the DLGF.

Special Revenue Debt

Special revenue debt includes economic development bonds which are typically supported by a revenue stream generated by a specific investment related to the service provided. For example, parking fee revenue is pledged to support the debt service of parking garages. Stormwater fees are pledged to the debt service of stormwater projects undertaken by the City to address flood control problems.

Tax Increment Financing (TIF) is another special revenue source pledged to repay bonds issued to fund investment within a designated area. Debt service is supported through the capture of incremental growth of assessed values within a TIF district. In Marion County, the Metropolitan Development Commission (MDC) establishes TIF districts and serves as the fiscal body for all tax increment financing debt and other expenditures. As such, debt service for TIF-backed debt is not included in the annual budget adopted by City-County Council.

Bond ratings

The City's general obligation bonds are rated AA+ by Standard and Poor's, AAA by Fitch, AAA by Moody's, and AAA by Kroll. The City's other debt, principally revenue bonds and notes, are rated to reflect the creditworthiness of the supporting revenue.

Debt Limitations

Pursuant to Indiana Code, direct debt for the City may not exceed a percentage of the net assessed value (NAV) within the respective taxing district boundaries for which the debt is associated. The table below shows the debt limits by district. Projects greater than five million dollars must go through a petition remonstrance process. For 2027, projects greater than $21,842,350,are required to be approved by a voter's referendum. The referendum threshold is annually increased by the maximum levy growth quotient (MLGQ).

Legal Debt Margin

Taxing Unit	Net Assessed	Debt Limit (% of NAV)	Debt Limit	Bonds Outstanding	Remaining Debt	% of Debt Limit Utilized
Marion County	$ 68,141,226	0.67%	$ 456,546	$ -	$ 456,546	0.00%
Civil City	63,610,152	0.67%	426,188	80,754	345,434	18.95%
Park District	68,141,226	0.67%	456,546	25,303	431,244	5.54%
Metropolitan Thoroughfare District	68,141,226	1.33%	906,278	212,429	693,849	23.44%
Solid Waste Special Service District	63,827,957	2.00%	1,276,559	-	1,276,559	0.00%
Public Safety Communications District	68,141,226	0.67%	456,546	21,851	434,695	4.79%

Note: Legal debt margin excludes lease rental bonds and bonds not payable from ad valorem taxes. Amounts displayed in thousands.

City & County Debt Service

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
PILOT Debt Service Fund	$ 12,086,250	$ 12,093,250	$ 12,092,750	$ 12,092,750	$ 12,090,500
Flood Control District Bonds	79,259,449	12,766,575	12,635,720	12,635,720	12,936,770
Metro Thoroughfare Bonds	14,271,268	20,436,848	20,748,999	20,748,999	23,273,540
Park District Bonds	3,813,405	2,982,740	2,861,020	2,861,020	2,869,592
County Wide (MECA) Bonds	6,729,288	6,730,279	7,393,032	7,393,032	5,690,026
Civil City Bond	5,923,014	5,998,314	7,672,981	7,672,981	9,015,459
Revenue Bond Funds	16,935,692	5,394,565	5,480,274	6,980,274	8,497,554
Economic Development Bonds - Non	1,579,856	1,580,360	1,597,426	1,597,426	1,597,120
Cap Asset Lifecycle & Dev	-	85	-	-	-
Capital Improvement Leases	1,058,192	1,064,286	1,064,286	1,064,286	1,064,286
CJC Lease Fund	37,485,317	41,301,198	41,528,337	41,528,337	41,607,330
Total:	**$ 179,141,732**	**$ 110,348,499**	**$ 113,074,825**	**$ 114,574,825**	**$ 118,642,177**
Expenditure					
Other Services and Charges	$ 179,141,732	$ 110,348,499	$ 113,074,825	$ 114,574,825	$ 118,642,177
Total:	**$ 179,141,732**	**$ 110,348,499**	**$ 113,074,825**	**$ 114,574,825**	**$ 118,642,177**

Pension Trust Funds

Police and Fire Pension Trust Funds account for the payment of pension benefits to police officers and firefighters hired prior to 1977. All associated expenditures made from these funds are reimbursed by the State. Annual budgets for these funds are appropriated to IMPD and IFD.

The most recent pension plan, the 1977 Police and Firefighters Pension and Disability Fund pension plan, is administered by the Indiana Public Retirement System (INPRS), which is appropriated and expensed as character one appropriations from the IMPD and IFD general funds for their respective departments.

More information on Public Employee Retirement Fund and Police and Fire pension plans can be found on pages 77-87 of the Notes to Financial Statements section of the December 31, 2025 Annual Comprehensive Financial Report (ACFR) for the City of Indianapolis.

Pension Obligations

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
Police Pension Trust	$25,884,997	$27,500,000	$27,000,000	$27,000,000	$ 27,000,000
Fire Pension Trust Fund	25,267,571	26,127,924	27,834,342	27,834,342	27,676,753
Total:	**$51,152,568**	**$53,627,924**	**$54,834,342**	**$54,834,342**	**$ 54,676,753**
Expenditure					
Personal Services	$51,152,568	$53,627,924	$54,834,342	$54,834,342	$ 54,676,753
Total:	**$51,152,568**	**$53,627,924**	**$54,834,342**	**$54,834,342**	**$ 54,676,753**

AGENCY BUDGET SUMMARIES

Overview

The Agency Budget Summaries section provides an operational overview of each county agency and city department, details the funding sources of each agency/department, and outlines how those agencies/departments intend to spend those funds by expenditure category or "character."

Sources

The "Source" listed for each agency/department budget represents either a single or a collection of funding sources available to an agency/department. See the Funds section for further explanation.

Expenditures

Agencies and departments are restricted in how they can use the funds available to them. The Consolidated City employs five separate expenditure "characters" to categorize these uses. See the Expenditures section for definitions of these characters.

Agency Reports

For comparison, each Agency Sources and Expenditures Report shows historical budget data. Below are explanations of the columns, from left to right:

Actual reports the final expenditures and encumbrances for each department and agency for the fiscal year.

Adopted reports the budget for each agency/department as adopted by the City-County Council in October of the preceding fiscal year.

Revised reports the budget as amended through fiscal ordinances approved by the City-County Council during the fiscal year.

Introduced reports the budget for each agency/department as determined by agency/department finance officers and the Office of Finance and Management. This is the budget introduced by the Mayor to the City-County Council for amendment and eventual adoption.

Public Safety

Indianapolis Metropolitan Police Department (IMPD)

The Indianapolis Metropolitan Police Department (IMPD) is the primary law enforcement agency serving the Consolidated City of Indianapolis and Marion County, excluding the four cities of Lawrence, Beech Grove, Speedway, and Southport. IMPD's jurisdiction covers an area of approximately 403 square miles.

Mission & Vision

The Indianapolis Metropolitan Police Department (IMPD) is dedicated to becoming the premier law enforcement agency in the nation by attracting highly skilled, professional, and compassionate officers and professional staff. IMPD serves with courage and compassion, partnering with our community to address crime and create a safer Indianapolis for everyone who lives, works, and visits here.

Our vision is a safe Indianapolis where community members, officers, and professional staff alike are supported, voices are heard, and IMPD is a proud and trusted partner.

Structure

The department is structured under the leadership of the Chief of Police, supported by one Assistant Chief and then four Deputy Chiefs who oversee the agency's five primary divisions: Operations, Criminal Investigations, Professional Standards, Personnel and Training, and Administration and Technology. In addition, the Professional Standards Bureau, led by a commander, oversees Internal Affairs, disciplinary matters, and agency policy, ensuring accountability, integrity, and adherence to departmental standards throughout the organization.

Key programs and services provided

The IMPD provides a wide range of programs and services to enhance public safety, strengthen police-community partnerships, and increase public trust and transparency. The Community Engagement & Outreach Bureau focuses on youth engagement initiatives such as Indy PAL, Teen Academy, and G.R.E.A.T. Camp, all of which build trust and prevent crime through mentorship, athletics, and leadership development. IMPD also offers behavioral health crisis programs through the Mobile Crisis Assistance Team (MCAT), which diverts individuals from jail and emergency rooms, connects them to resources, and improves community outcomes. The ongoing development of the Real-Time Crime Center (RTCC) expands IMPD's ability to prevent and solve crime. Analysts can provide in-the-moment information to officers on the ground to enhance officer safety, prevent incidents from escalating, and can later provide key follow-up information after a crime has occurred. IMPD continues to strategically deploy officers and resources, integrating advanced technology, strengthening patrols, targeting violent offenders, and reducing crime across the city. Focused recruitment initiatives and commitment to officer well-being have diversified and reinforced the IMPD workforce.

Priorities and initiatives

- Public Safety.
- Focus prevention, intervention, and enforcement efforts on the people, places, and behaviors driving the majority of violence.
- Strengthen strategies to reduce violent crime and create safer neighborhoods.
- Recruiting and Retention.
- Modernize hiring, recognition, and professional development practices to strengthen recruiting efforts and improve long-term retention for sworn and professional staff.
- Community Engagement and Outreach.
- Expand meaningful opportunities for community connection.
- Increase youth engagement programs and partnerships that support collaborative service delivery. Continue adult engagement and safety-education initiatives to build trust and shared responsibility for public safety.
- Strategic Plan Implementation.
- Advance fully into the implementation phase of IMPD's five-year strategic plan to guide priorities, resource allocation, and organizational improvement.
- Officer Wellness.
- Ensure officers and professional staff have comprehensive wellness, mental health, and resilience resources to support long-term wellbeing.
- Technology & Data.
- Upgrade and integrate information technology systems to support data-driven decision-making, improve operational efficiency, and enhance the department's ability to analyze trends and deploy resources effectively.

Recent major accomplishments and goals

The Indianapolis Metropolitan Police Department (IMPD) continues to make strategic and efficient use of its annual budget to enhance public safety across the city. Through the coordination of targeted personnel deployment and the integration of advanced technology, IMPD has strengthened its patrols and made real strides in reducing violent crime across the city. Through focused recruitment initiatives and sustained commitment to officer well-being, IMPD has diversified and reinforced its workforce. Key investments include new body-worn cameras, the development and operation of the Real-Time Crime Center, as well as the continued advancement of specialized units focused on addressing critical issues such as gun violence, drug overdoses, homelessness, and mental health. These efforts have contributed to measurable reductions in violent crime, including double-digit reductions in homicides, strengthened transparency and community trust, and improved support systems for officers throughout the department. IMPD remains committed to reducing and solving crime, building strong police-community partnerships, fostering a supportive work environment, and making Indianapolis safe for everyone who lives, works, and visits here.

Table of Contents

District specific information

IMPD Downtown District
Commander Shane Foley
39 W. Jackson Pl., Suite 500
Indianapolis, IN 46225

IMPD East District
Commander Michael Leepper
201 N. Shadeland Ave.
Indianapolis, IN 46219

IMPD Southeast District
Commander Ronald Hicks
1150 S. Shelby St.
Indianapolis, IN 46203

IMPD Southwest District
Commander Nikole Pilkington
551 N. King Ave.
Indianapolis, IN 46222

IMPD North District
Commander Corey Mims
3120 E. 30th St.
Indianapolis, IN 46218

IMPD Northwest District
Commander Lorenzo Lewis
4005 Office Plaza Blvd
Indianapolis, IN 46254

Indianapolis Metropolitan Police Department

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
IMPD General	$270,412,464	$298,134,886	$308,172,149	$310,550,150	$333,231,828
State Law Enforcement	752,565	1,220,000	1,520,000	1,520,000	1,520,000
Federal Law Enforcement	1,858,068	1,788,292	2,038,300	2,038,300	1,980,463
Federal Grants - City	3,149,702	4,315,426	9,841,596	9,916,596	24,445,714
State of Indiana Grants - City	-	-	-	2,377,000	1,740,000
City Cumulative Capital Improv	7,921,783	9,318,609	10,014,307	10,889,292	10,014,307
Police Pension Trust Fund	25,884,997	27,500,000	27,000,000	27,000,000	27,000,000
Total:	**$309,979,580**	**$342,277,213**	**$358,586,352**	**$364,291,337**	**$399,932,312**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Personal Services	$256,590,297	$281,170,789	$290,867,986	$293,922,986	$315,084,781
Materials and Supplies	2,637,096	2,112,950	4,108,914	4,160,414	4,192,250
Other Services and Charges	30,985,841	36,917,662	40,022,696	41,569,196	51,232,559
Capital	8,559,709	10,850,389	11,843,237	12,895,222	16,669,737
Internal Charges	11,206,637	11,225,422	11,743,519	11,743,519	12,752,985
Total:	**$309,979,580**	**$342,277,213**	**$358,586,352**	**$364,291,337**	**$399,932,312**

Indianapolis Fire Department

Mission

The mission of the Indianapolis Fire Department (IFD) is to protect lives, property, and the environment while serving our community with courage, commitment, and compassion.

Structure

The Indianapolis Fire Department's management structure includes four major service bureaus, each with their own operational goals and activities while being unified by a common vision.

Administration Bureau

The Administration Bureau is responsible for all human resource functions in the organization. This bureau has oversight of personnel records, recruitment, hiring, training, promotions, personnel appraisals, and pension services. In addition, this bureau coordinates personnel allocation and information technology.

Community Risk Reduction Bureau

The Community Risk Reduction Bureau has direct oversight of the fire investigation's section, planning division, and ISO/Accreditation. Additional service areas that report to this bureau include all components of the Fire and Life Safety Division, including the Fire Marshal's office with a staff of certified inspectors who oversee and are responsible for enforcement of fire codes, building inspections, plans review, public education, risk management, and Survive Alive.

Logistics Support Bureau

The Logistics Support Bureau maintains the daily needs of the department, including apparatus maintenance and repairs to a fleet of 290 vehicles, as well as the maintenance and repairs of 43 fire stations, training academy, health and wellness center and fire headquarters. The bureau also has responsibility for the air program management and the quartermaster functions of the department.

Operations Bureau

The Operations Bureau is responsible for all emergency apparatus responses inclusive of fire suppression, emergency medical services, and special operations, including vehicle extrication, dive and water rescue, rope rescue, confined space trench rescue, urban search and rescue, and hazardous materials incidents. IFD firefighters respond to over 170,000 apparatus calls for service each year. This bureau manages several aspects of the emergency response system including station/firefighter readiness to respond, activation of the incident management system, implementation of an appropriate incident mitigation strategy, and assisting with incident recovery efforts.

Key programs and services provided

In addition to programs and services described in the *Structure* section, the department also has divisions covering finance, media relations, and health & safety. The finance division ensures funds are utilized in accordance with all applicable laws and regulations and are aligned to meet the department's mission and community's needs. The media relations division shares important safety information and department updates through a variety of media interfaces. The health & safety division focuses on the health and well-being of the firefighters from an occupational health perspective as well as quality of life.

Key programs include:

- Emergency medical services - PulsePoint
- Fire suppression
- Technical rescue operations
- Fire code enforcement
- Fire investigations
- Public education – Neighborhood Initiatives Program

Priorities and initiatives

- PulsePoint – IFD has spearheaded an effort among the fire departments and hospital systems in Marion County to bring PulsePoint to Indianapolis. "The PulsePoint Foundation, a US-based public 501(c)3 non-profit organization with a focused mission to improve cardiac arrest survival in partnership with public safety agencies, advocates for emergency call centers to provide callers with AED locations during cardiac arrest call processing (T-AED). This is similar in concept to providing Telecommunicator CPR instruction (T-CPR)." This voluntary program will allow both first responders and civilians to speedily begin CPR and/or leverage the closest AED when someone is suffering a cardiac event.

- Community Connect – Community Connect is a new platform that will allow community members to share vital emergency response information with the department. The residential portal allows citizens to share access, pet, and functional needs information to first responders, as well as request smoke alarm installations. The commercial portal also allows business owners and managers to add information concerning utilities and hazardous materials onsite. In addition, the department can use the platform to share important health and safety information.

- Cancer prevention remains a core priority for our department, and we work continuously to reduce risk and limit exposure. Our in-house gear maintenance and repair program, enhanced with ozone technology in our gear washing system, provides hospital-grade sanitation and supports the removal of cancer-causing contaminants, significantly improving firefighter safety. The Quartermaster Service also operates a full gear repair shop that ensures NFPA 1851 compliance through regular inspections, timely repairs, and cleanings twice a year. If damage is found, repairs are completed in-house, a service that previously required costly outsourcing. A streamlined pickup and delivery system, supported by smartphone technology, allows members to request gear cleaning in seconds, with gear returned the next day. A remarkable set of integrated services, considering all the moving parts, and one our Quartermaster Services Division delivers every day to reduce cancer risk for our members.

- Hood exchange program – The department will soon launch a voluntary hood exchange program where firefighters will be able to swap out their soiled hoods for a freshly cleaned one on scene after all working structure fires. This program is a major cancer prevention initiative as the throat and neck are highly vulnerable to carcinogen intake through dermal absorption. Studies have documented that firefighters face a significantly increased risk for laryngeal, hypopharyngeal, and esophageal cancer. The Health & Safety Division and Quartermaster are excited about bringing this opportunity to the department's membership.

Recent major accomplishments and goals

- IFD received internationally accredited status from the Commission on Fire Accreditation International in 2025 for the second time. IFD is currently the 8th largest department by population, served to be both an ISO Class 1 and accredited department.

- The Fire & Life Safety Division utilizes a matrix built on census and service demand data to rank the risk levels of the 72 neighborhoods in the department's primary service area. They then visit the highest risk neighborhoods and meet with residents and community leaders to learn of their concerns. Through collaborative efforts, the division develops and facilitates programs and initiatives to improve the quality of life for residents. This process ensures that resources are being directed where they can be most impactful. The division was able to provide services to all 72 neighborhoods in 2025 and is on pace to do so again in 2026.

- The Health and Safety Division delivers comprehensive wellness programs that enhance firefighter readiness and overall, well-being. Injury prevention efforts include established back and shoulder programs, with a knee program in development. Nutrition initiatives, such as the Recruit Nutrition Program and Power of Produce, strengthen healthy eating, hydration, and performance. Mental wellness is supported through the RESETS program and breathwork services. Partnerships with ProTeam Tactical Performance and ProTeam Wellness expand musculoskeletal and mental health support. Health and Safety Division staff also provide individualized nutrition coaching, work conditioning, and peer support, ensuring firefighters have consistent access to essential resources.

Indianapolis Fire Department

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
IFD General	$198,502,429	$215,123,977	$226,630,135	$226,630,135	$250,463,156
Federal Grants - City	15,810,988	16,933,562	22,673,820	22,673,820	14,609,057
State of Indiana Grants - City	26,740	199,989	300,000	300,000	300,000
Fire Cumulative	5,246,072	6,833,130	5,878,324	5,878,324	5,918,903
Cap Asset Lifecycle & Dev	921,974	5,970,327	-	-	-
Fire Pension Trust Fund	25,267,571	26,127,924	27,834,342	27,834,342	27,676,753
Total:	**$245,775,775**	**$271,188,909**	**$283,316,620**	**$283,316,620**	**$298,967,868**

Expenditure					
Personal Services	$210,934,034	$229,784,632	$241,970,568	$241,970,568	$254,308,089
Materials and Supplies	3,096,825	3,480,089	3,444,525	3,444,525	3,867,986
Other Services and Charges	15,242,025	17,939,482	17,212,125	17,212,125	17,792,498
Capital	10,283,942	14,079,453	12,835,140	12,835,140	13,325,719
Internal Charges	6,218,949	5,905,253	7,854,262	7,854,262	9,673,576
Total:	**$245,775,775**	**$271,188,909**	**$283,316,620**	**$283,316,620**	**$298,967,868**

Office of Public Health and Safety

The Office of Public Health and Safety (OPHS) serves the City of Indianapolis-Marion County by developing intervention and prevention strategies focused on the vulnerable and at-risk communities in Indianapolis and leveraging those strategies through its five divisions: Community Violence Reduction, Homelessness and Eviction Prevention, Community Nutrition and Food Policy, Behavioral Health and Reentry.

Mission

The Office of Public Health and Safety works to address root causes of crime and reduce violence in Indianapolis neighborhoods. The office convenes public safety and public health agencies along with community partners to execute focused policy efforts in the areas of food security, offender re-entry, and homelessness.

The office acts as the coordinating agency for Mayor Joe Hogsett's violent crime reduction strategies and comprehensive criminal justice reform efforts.

Structure

Division of Reentry

The mission of our reentry division is to lower barriers to successful community reentry for individuals returning from incarceration and those with prior justice involvement through connectivity to employment, housing, and other essential resources.

This division works toward a reentry centered system that seeks to enhance the prospects of individuals, preserve families, and promote public safety and seeks to create a reentry approach to the criminal justice system that considers the collateral consequences affecting the incarcerated, their families, and their communities. This division works on both policy changes and at the client level to effect change in all aspects of the justice system and reduce barriers for returning citizens.

Division of Homelessness and Eviction Prevention (HEP)

The mission of our HEP division is to improve the quality of life for those facing housing instability and unsheltered homelessness by supporting residents facing eviction and facilitating connectivity to resources for unhoused neighbors.

This division engages with community partners and service providers to deliver essential services and emergency care/shelter for Indianapolis' unsheltered community. It strives to implement the Indianapolis Community Plan to End Homelessness alongside stakeholders and the Continuum of Care (CoC). The division serves as a key partner in the Streets to Home Indy initiative. The division also identifies and implements policies and programs focused on keeping Indianapolis residents in their homes through its eviction diversion program. These interventions utilize national best practices and project-level data to improve outcomes, keeping renters housed in habitable conditions.

Division of Community Nutrition and Food Policy (DCNFP)

The mission of our food division is to ensure access to healthy, culturally appropriate food for all Marion County residents through support and coordination of the local food economy and infrastructure.

This division creates and supports sustainable health and nutrition programs, local food infrastructure, and food system policies that improve the overall health and well-being of Marion County residents. The division is specifically responsible for addressing racial inequity in the food system by improving access to healthy food with a focus on food deserts and low access areas.

Division of Community Violence Reduction (CVR)

The mission of our CVR division is to reduce community violence through data-driven, community-based, non-law enforcement strategies focused on prevention, intervention, and supporting neighborhoods impacted by gun violence.

The division of Community Violence Reduction looks to bridge the gap between law enforcement and the community by taking a holistic approach that seeks to perpetuate the self-sufficiency of individuals, preserve families, and promote public safety. The division works toward non-violent resolution of conflict in our neighborhoods. The division partners with several organizations to provide the identified services needed as well as provide technical assistance to build the capacity of local organizations to safely and effectively do the work that it takes to affect the violence in our city.

Division of Behavioral Health

The mission of our behavioral health division is to enhance community mental wellness and address barriers to care for all by connecting residents to timely and appropriate behavioral health and substance use support, with the aim of reducing unnecessary justice system involvement and expanding access to culturally competent services.

This division aims to address the multitude of mental health and substance use issues affecting our community. Under this division fall (1) the Assessment and Intervention Center (AIC), which provides shelter, case management, mental health evaluations, substance abuse resources, peer support, and other resources to those experiencing behavioral health issues; and (2) the first of its kind Clinician-Led Community Response program, which comprises a team of mental health professionals dispatched through 911 to serve Indianapolis residents experiencing distress related to mental health and/or substance use.

Key programs and services provided

Indy Peace

Indy Peace is a partnership between the Indy Public Safety Foundation and the Office of Public Health and Safety, developed as part of Mayor Hogsett's Violence Reduction Strategy. It emphasizes investments in law enforcement, behavioral health services, and solutions that address the root causes of violence. It also includes peacemakers who engage with those at risk of becoming perpetrators or victims of gun violence. Since launch in 2021, Indianapolis has experienced a more than 50% reduction in criminal homicides.

Indy Peace is led by those who live in the community to serve those in their community, called Peacemakers. As outreach workers, violence interrupters, and life coaches, they work directly with high-risk individuals in communities experiencing violence. Many of our Peacemakers are individuals with lived experience, who are committed to reform and dedicated to cultivating a better Indianapolis for the present and future.

Eviction Diversion

The Office of Public Health and Safety's Tenant Advocacy Project (TAP) and Lawrence Township/Marion County Eviction Diversion Initiative Legal Aid Program merged at the start of 2026 to form a new Eviction Diversion program. This service has maintained continuity in the court's while mitigating harm to tenants. We continue to provide both legal aid and navigation services in every Marion County court, along with Superior Court.

Winter Contingency

OPHS has taken the lead on the annual Winter Contingency plan for the past two years, offering shelter during inclement weather for single men, single women, couples and families at various shelters. For the 2025/26 winter, the City piloted a new temperature-activated model, which led to more people sheltered throughout the winter on more days and nights. This year's plan was coordinated in partnership with Aspire, who ran operations at both shelters.

Assessment and Intervention Center (AIC)

The Assessment and Intervention Center (AIC) opened in December 2020 to provide 24/7 assistance navigating mental health, addiction, homelessness and other socio-economic issues influencing an individual's overall health and well-being. The AIC is free and can be utilized by any Marion County resident, although it is strategically situated on the Community Justice Campus to facilitate easy referrals for those trapped in the cycles of the criminal justice system.

Clinician-Led Community Response (CLCR)

The Clinician-Led Community Response Team, operated in partnership with Stepping Stones Therapy Center, consists of licensed behavioral health professionals providing short-term crisis support. Responding to 911 calls based on dispatcher assessments, clinicians and peer support specialists intervene without law enforcement when appropriate. They assess individuals in crisis, determine next steps, and can request backup from the Mobile Crisis Assistance Team (MCAT) or IMPD if needed. Trained in de-escalation, crisis intervention, and safety planning, the team connects individuals to community resources for continued care. This service expanded to cover all of Marion County in May 2026.

Elevation Grants

The Violent Crime Prevention Grants, now known as the Elevation Grants, are investments in community-based organizations. Elevation Grants support efforts in five main categories intended to reduce violent crime and increase quality of place. These five categories are:

- Safe, Secure, and Affordable Housing
- Workforce and Employment
- Education and Training
- Mental Health and Wellness
- Youth/Young Adult Development and Protective Factors

Per local ordinance, the funds are distributed to and managed by the Indianapolis Foundation.

Youth Violence Reduction Initiative (YVRI)

The Youth Violence Reduction Initiative launched in August 2025, applying the principles utilized in the City's Gun Violence Reduction Strategy to Indianapolis' young people. YVRI is a targeted, partnership-driven effort focused on youth who are most at risk of becoming involved in violence. It connects young people with mentoring, life coaching, therapy, and family support with an aim to reduce violence, improve school engagement, and strengthen connections to positive influences in their lives.

Indy Hunger Network

Indy Hunger Network is a coalition of nonprofits, corporations, and government agencies working together to reduce hunger in the greater Indianapolis area. OPHS and Indy Hunger Network partnered to created Community Compass, a digital tool that can be used to locate food resources anywhere in the state of Indiana, such as food pantries, meal sites, SNAP and WIC retailers, WIC clinics, and food-related events. By using the app, residents experiencing food insecurity can locate food resources in real time to feed their families. The tool is available as a location based mobile app or as a website.

License Reinstatement/Expungement

The OPHS Division of Reentry frequently partners with local organizations in reentry and anti-recidivism to connect those exiting jail with paths to license reinstatement and expungement. These partnerships are pivotal in the Division's ability to set returning citizens up for future success.

Priorities and Initiatives

HUMS implementation

The High Utilizers of Multiple Systems (HUMS) database was created in 2021. The intent was to utilize data from multiple public safety, emergency services, and hospital data identifying policies and programs to address the community's needs. It is OPHS's intention to operationalize the dormant program to demonstrate impact of programming and better target community's needs. This may also assist OPHS with demonstrating more than just data outputs by establishing metrics that demonstrate greater correlation to its mission of reducing violent crime by addressing root causes. Finally, having this data available will make OPHS and other city agencies more competitive for specific federal grants.

Address remaining audit findings

OPHS has made significant progress in addressing the recent audit's findings. All responses to the audit will be finalized before the end of 2026.

Open the Housing Hub

In 2024, the City of Indianapolis received a $20 million grant from the Indiana Housing and Community Development Authority to the support the capital budget of the city's Housing Hub. The Housing Hub will be the first publicly constructed shelter in Indianapolis' history. This shelter will centralize supportive resources for neighbors experiencing homelessness and will lower barriers that can often prevent an individual or family from entering existing shelters. Ground was broken on the Hub in 2025, and it is planned to open in summer 2027.

Recent major accomplishments and goals

Winter contingency

This winter was the second that OPHS led Winter Contingency and we piloted a weather-activated program that led to shelter being offered far more frequently than in previous winters. This winter season, our weather-activated shelter was open 30 days and 50 nights, and we were able to offer shelter to more than 1,100 people between our three locations.

Streets to Home

Streets to Home Indy is a citywide initiative launched in June 2025 to end chronic and unsheltered homelessness in Indianapolis by 2028. The program focuses on housing individuals directly from encampments through rapid housing placements and wraparound support services, with the goal of preventing future homelessness through diversion efforts. As of July 1, 2026, Streets to Home has housed more than 200 individuals since launch, with seven encampments and three downtown zones closed.

CLCR expansion/MOU/process improvements

The OPHS Division of Behavioral Health successfully expanded the Clinician-Led Community Response (CLCR) mobile crisis team to all Marion County service areas, beginning May 1, 2026. The CLCR team launched in July 2023 (first in Downtown Indy only) providing a 24/7 clinician-only response to individuals in need of behavioral health services in Marion County. Since debut, CLCR has steadily expanded to additional services areas, and now covers all of Indianapolis/Marion County, meaning individuals in crisis can receive clinical care, are diverted away from interaction with the criminal justice system, and law enforcement resources are focused on public safety matters. Since its inception, call referrals to CLCR, which route through the 911 dispatch system, have fluctuated, and in 2026 have trended downward. Acknowledging that this is not a needs-based reflection, but a process-based one, OPHS and MESA collaborated to create a new MOU for more efficiently identifying and appropriately routing behavioral health calls to CLCR (rather than over-referring to law enforcement). This MOU went into effect in mid-June 2026 and is being evaluated now for success related to process improvement and increased call referral to CLCR, with broader results to be measured throughout Q3 and Q4 of 2026.

SNAP response

OPHS' Division of Community Nutrition and Food Policy team coordinated or supported 14 food outreach events during November 2025's federal SNAP pause, helping feed nearly 10,000 people from more than 2,700 Indianapolis families. In advance of July 1, 2026, changes to SNAP requirements, the team created a series of PSAs and informational flyers/social media posts to help educate the public and what the new laws would mean for them.

Office of Public Health and Safety

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
Consolidated County	$ 23,010,795	$ 28,791,675	$ 22,504,231	$ 22,812,631	$ 22,341,774
Federal Grants - City	770,090	2,387,860	4,470,559	4,470,559	4,470,559
State of Indiana Grants - City	1,485,264	-	1,000,000	1,000,000	2,781,237
Total:	**$ 25,266,149**	**$ 31,179,535**	**$ 27,974,790**	**$ 28,283,190**	**$ 29,593,570**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Personal Services	$ 2,722,797	$ 2,906,909	$ 3,145,084	$ 3,145,084	$ 3,032,515
Materials and Supplies	10,285	14,608	163,400	163,400	163,400
Other Services and Charges	22,454,925	28,152,217	24,533,929	24,842,329	26,270,307
Capital	745	57,650	107,000	107,000	107,000
Internal Charges	77,398	48,151	25,377	25,377	20,348
Total:	**$ 25,266,149**	**$ 31,179,535**	**$ 27,974,790**	**$ 28,283,190**	**$ 29,593,570**

Metropolitan Emergency Services Agency

Mission

The mission of the Metropolitan Emergency Services Agency (MESA) is to provide expeditious, coordinated, and reliable emergency management, 911 dispatch, and Public Safety Communication services for Marion County.

MESA is dedicated to ensuring the safety and well-being of all citizens and visitors by delivering professional support in times of crisis, fostering operational excellence, and maintaining the highest standards in public safety.

Structure

MESA Administration

MESA administration increases the operational effectiveness of each division by centralizing administrative functions in recruitment, training, accreditation, continual education, timekeeping, procurement, and finance. This allows the divisions to focus their efforts on essential services.

Emergency Dispatch Division (911)

The 911 Center serves as the point of contact for all emergency and non-emergency calls for service. It coordinates and assigns these calls to the appropriate public safety agency and monitors the units once they have been assigned. The center also acts as the coordination point for public safety officers, providing additional resources when needed. It dispatches for over 27 law enforcement agencies and all Fire/EMS agencies in Marion County, except for Speedway and Lawrence.

Public Safety Communications

Public Safety Communications (PSC) is the technology division within MESA. PSC maintains public safety communication and data systems infrastructure for the City of Indianapolis, Marion County, and several outside agencies. PSC is responsible for providing the infrastructure and integrated system resources that facilitate emergency response, from receiving the initial call through dispatch of the appropriate resources to on-scene management and documenting the incident into compliant records management systems. PSC continually re-evaluates the processes and technologies used to meet the public safety needs of Indianapolis and Marion County citizens and outlying areas. Its mission is to serve emergency first responders using cutting-edge technology, conceptual innovation, and outstanding service.

Emergency Management

The Emergency Management Division (EMA) is responsible for protecting the City of Indianapolis-Marion County. It coordinates and integrates all activities necessary to build, sustain, and improve the capability to mitigate, prepare for, respond to, and recover from natural disasters, acts of terrorism, other manmade disasters, and large-scale events. This division collaborates with all public safety agencies, city and county services, private sector entities, volunteers, and communities. EMA manages the Emergency Operations Center, develops the county's Emergency Operations Plan, and maintains the Continuity of Operations Plan and the county's Hazard Mitigation Plan.

Key programs and services provided

MESA provides several key programs and services to Marion County, including emergency management and planning, emergency dispatch, and public safety communications. These functions ensure timely support and aid for citizens and visitors during emergencies.

- Emergency Dispatch Division (911): Handles all emergency and non-emergency calls, coordinates dispatch for law enforcement and Fire/EMS agencies and supports public safety officers with additional resources.
- Public Safety Communications (PSC): Maintains and manages the technology and data systems supporting emergency response, including infrastructure for communication and integrated systems used by first responders.
- Emergency Management Division (EMA): Oversees disaster mitigation, preparedness, response, and recovery for natural disasters, terrorism, and large-scale events. Additionally, manages the Emergency Operations Center and county-wide emergency plan.

Priorities and initiatives

- 911 has a priority of meeting the national standards of call response times. These standards are 90% of the calls are answered in 15 seconds or less and 95% of the calls are answered in 20 seconds or less.
- EMA has had priority in FY 2025 and FY 2026 in upgrading the EOC, upgrading the County Command Van as well as replacing 64 outdoor warning sirens. These will be replaced with a crossed the next few fiscal years.
- MESA has a priority to be CALEA accredited by the end of FY 2027 as well as ensuring that the agency is CJIS complaint.
- 911 and EMA both have priority of continuing their efforts in community outreach and educating the community.
- MESA has an initiative to explore emerging AI technologies to assist in non-emergency call handling.

Recent major accomplishments and goals

- EMA has gone to seven events and will go to three more events educating the community on emergency preparedness.
- EMA also has held four tabletop events to help ensure that there are proper systems in place in times of emergencies.
- MESA continues to work with OFM to secure funding for capital plans such as replacement of the outdoor warning sirens. This was secured with bond money from FY 2025.
- PSC recently upgraded the core hardware for its Computer Aided Dispatch system, allowing for better and more stable performance of that system.

Metropolitan Emergency Services Agency

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
911 Emergency Dispatch	$ 5,807,204	$ 7,228,383	$ 6,746,087	$ 6,746,087	$ 6,750,264
Public Safety Communications	19,616,939	19,723,443	21,385,287	21,385,287	25,091,660
Federal Grants - County	1,015,305	75,487	870,000	870,000	870,000
Cumulative Capital Improvement	833,740	1,203,975	63,357	63,357	-
Total:	**$ 27,273,188**	**$ 28,231,288**	**$ 29,064,731**	**$ 29,064,731**	**$ 32,711,924**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Personal Services	$ 16,322,886	$ 17,023,747	$ 18,253,275	$ 18,253,275	$ 21,604,276
Materials and Supplies	169,024	160,011	155,627	155,627	151,831
Other Services and Charges	10,393,148	10,800,852	10,565,829	10,565,829	10,865,817
Capital	388,130	246,678	90,000	90,000	90,000
Total:	**$ 27,273,188**	**$ 28,231,288**	**$ 29,064,731**	**$ 29,064,731**	**$ 32,711,924**

Criminal Justice

Marion County Sheriff's Office

The Marion County Sheriff's Office provides an array of public safety and law enforcement services, including criminal warrant service, protection and service of process for the courts, oversight of over 1,800 registered sexual or violent offenders, security for critical government buildings and assisting with numerous large special events in Marion County. The Sheriff also oversees the operation of the Adult Detention Center – providing the custody of, and care for, over 2,400 inmates daily.

Mission

Accountability - Efficiency - Professionalism - Excellence

Structure

Office of the Sheriff

This Division includes the Sheriff, his executive staff, Internal Affairs, Information Services, Finance, and related support staff. The Office of the Sheriff oversees the long-term operation of the agency, as well as public safety planning and strategy.

Criminal Division

The Criminal Division oversees the execution of thousands of criminal warrants, registers and monitors over 1,800 sexual and/or violent offenders and executes intelligence and investigatory operations.

Administration Division

The Administration Division includes Human Resources, Training, Accreditation, Quartermaster, and the Armory. The accreditation team manages the application and renewal of several nationwide industry leading accreditations in public safety, corrections, and healthcare.

Judicial Enforcement Division

The Judicial Enforcement Division transports to/from Court approximately 235 inmates daily and provides security for more than 70 Judges, Magistrates, Commissioners, and their Courts. The Civil Section includes civil process, tax collection, evictions, replevins and real estate foreclosures. The Civil Section processes over 80,000 transactions annually. The Judicial Enforcement Division also includes Community Outreach Section and the MCSO's Cadet program.

Homeland Security Division

The Homeland Security Division provides security, protection, and access control for the City-County Building and Community Justice Campus. It also includes Fleet Operations and the

Dignitary Protection Unit. Homeland Security also serves as the liaison between the MCSO and our Central Indiana partner agencies, including IMPD and MESA, and coordinates involvement in the Indy 500 and numerous other large events held in Marion County each year.

Adult Detention Center Division

The Adult Detention Center Division is responsible for the housing, care and security of more than 2,400 inmates in the Adult Detention Center (ADC), and in Arrestee Processing, where more than 30,000 individuals are processed each year. The Division is also responsible for the transportation of prisoners between the ADC and other correctional facilities throughout Indiana. The Division provides food, laundry, dental care, physical and mental healthcare, and programming to the people in its care. Programming includes religious services, substance use disorder services, suicide prevention, post-release service provider matching, continuing education courses. In partnership with IPS, schooling is provided for youthful offenders who have been waived into adult criminal Court and who are housed within the ADC.

Reserve Division

The Reserve Division is comprised of more than 30 volunteer deputies who are appointed by the Sheriff to fulfill specific responsibilities. The Division assists in the City-County Building, Community Justice Campus, the Warrant Unit, Sex Offender Registry Unit, Training Division, and Community Outreach. Externally, the Division assists a variety of law enforcement agencies. The Division volunteers more than 10,000 hours of time annually to the Marion County Sheriff's Office, resulting in the saving of hundreds of thousands of dollars in wages.

Priorities and initiatives

The Sheriff's Office continues to expand the MCSO's efforts to address substance use disorders among incarcerated individuals by increasing access to treatment within the ADC. Medication-Assisted Treatment (MAT) combines FDA-approved medications with counseling and behavioral therapies to treat opioid and alcohol use disorders. Most recently, the MAT program began offering extended-release buprenorphine injections, designed to achieve better patient outcomes and reduce reliance on custody staff. This initiative reflects a continued focus of Sheriff Kerry Forestal on addressing substance use disorder through treatment. Expanding access to care within the justice system will help improve outcomes for individuals in the custody of the Marion County Sheriff's Office and the MAT is part of a broader approach to addressing substance use disorders and reducing overdose risk.

Established in January 2022, the Suicide Prevention Advocate (SPA) Team is a multidisciplinary initiative within the Adult Detention Center focused on suicide prevention, crisis intervention, behavioral support, and rehabilitation. The team provides proactive support to incarcerated individuals through wellness checks, individualized safety planning, crisis response, mentorship, and coordination with Medical, Mental Health, Security, and other facility partners. Beyond suicide prevention, SPAs promote positive behavioral change by connecting individuals with resources, educational opportunities, life-skills programming, re-entry support, and personal development initiatives. Through programs and partnerships focused on accountability, purpose, and personal growth, the SPA Team works to reduce barriers to successful reentry and help individuals build the tools needed to make positive changes in their lives

Recent major accomplishments and goals

The American Correctional Association conducted its reaccreditation audit of the Marion County Sheriff's Office Adult Detention Center in June 2026. The review included an evaluation of policies, records, staff training, health care documentation, interviews with staff and inmates, and direct observation of facility operations. The audit found a well-managed facility committed to safety, security, quality inmate care, and accreditation standards. Staff demonstrated professionalism and knowledge of policies, while inmate interviews reflected generally positive views of safety, staff interactions, and access to services. The facility achieved 100% compliance with all mandatory expected practices and 98.4% compliance with non-mandatory expected practices. The facility also received their National Commission on Correctional Health Care reaccreditation this year.

MC Sheriff

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
County General	$ 72,226,005	$ 77,354,595	$ 75,281,469	$ 75,281,469	$ 74,717,576
County Federal Law Enforcement	11,320	11,320	11,320	195,820	11,320
County State Law Enforcement	20,000	20,000	20,000	20,000	20,000
Drug Free Community - County	-	22,854	-	25,000	-
County Extradition	-	15,000	15,000	15,000	15,000
Sheriff's Civil Division Fees	100,000	200,000	200,000	200,000	260,000
Sheriff's Med Care for Inmates	18,723,024	19,437,282	20,941,328	20,941,328	20,941,328
Sex & Violent Offender Admin	15,000	15,000	27,000	27,000	27,000
Sheriff's Continuing Education	12,000	12,000	-	-	-
Cnty Public Safety Income Tax	41,907,810	46,276,672	49,787,559	49,787,559	54,816,845
County (Corr) Misdemeanant	588,821	598,889	602,239	602,239	256,698
Federal Grants - County	1,104,439	1,129,783	1,787,447	2,822,447	1,878,107
State of Indiana Grants - County	268,863	706,015	1,502,116	1,502,116	1,378,261
Cumulative Capital Improvement	63,750	552,048	554,055	554,055	554,055
Total:	**$135,041,032**	**$146,351,458**	**$150,729,532**	**$151,974,032**	**$154,876,189**

Expenditure					
Personal Services	$ 87,322,818	$ 95,943,817	$ 98,159,347	$ 98,159,347	$101,684,536
Materials and Supplies	2,361,544	2,383,288	2,506,446	2,536,921	2,339,117
Other Services and Charges	44,824,691	46,985,254	49,258,185	50,295,210	50,036,981
Capital	531,979	1,039,099	805,555	982,555	815,555
Total:	**$135,041,032**	**$146,351,458**	**$150,729,532**	**$151,974,032**	**$154,876,189**

Marion Superior Court

Mission

The Marion Superior Court exists to deliver justice that is fair, timely, and impartial to every resident of Marion County. The Court resolves disputes, safeguards the rights of all who come before it, strengthens public safety through the enforcement of its orders, and works to change lives by making its services accessible, responsive, and effective.

Vision

A court the community trusts: efficient in its operations, innovative in its practices, and unwavering in its commitment to equal justice under law, the well-being of families and youth, and the safety of the people it serves.

Structure

As one of Indiana's largest and busiest trial courts, the Marion Superior Court brings together 36 presiding judges, 39 magistrates, and a staff of more than 700 to administer justice across Marion County. Its work spans three divisions: Civil, Criminal, and Family supported by a set of independent departments that include Court Administration, the Legal Resource Center, the Youth Services Center, and Probation.

An Executive Committee of four judges, elected by their fellow Superior Court judges to two-year terms, sets the Court's general policy and guides its overall management. Each division is led by a chair, appointed by the Executive Committee to serve a two-year term.

Together, these courts carry a heavy caseload. In 2025 alone, they handled more than 53,236 civil, 38,228 criminal, 45,320 traffic, and 21,205 family cases.

Key programs and services provided

Court Administration

Court Administration keeps the courts running, overseeing human resources, finance, payroll, facilities management, procurement, information technology, fleet, and staff training.

Legal Resource Center

Opened in June 2022, the Legal Resource Center helps members of the public, particularly self-represented litigants, navigate the court system, connecting visitors with court forms, legal information, and referrals to additional resources. The Center has become one of the Court's most heavily used public services, with visits growing year over year.

Youth Services Center

The Marion County Youth Services Center (MCYSC) provides secure care for youth ages 13 to 18, keeping them safe while maintaining continuity in their lives. Detained youth attend school, receive medical and dental care, take part in mental and physical health activities, and build basic life skills. The Court is committed to pairing a safe, secure environment with practical, high-quality living and learning services.

Probation Department

The Probation Department, organized into adult and juvenile divisions, works to enhance community safety by enforcing court orders while striving to change lives. Through both pre-trial and post-adjudication services, it also helps ease pressure on the jail population.

Priorities and Initiatives

The Court continues to invest in initiatives that strengthen public safety, support families, and widen access to justice. In its juvenile division, the Probation Department continues to apply strategies endorsed by the Juvenile Detention Alternative Initiative (JDAI), which has substantially reduced the number of youth held in detention. Pre-trial and post-adjudication probation services help relieve pressure on the jail population while holding individuals accountable. The Court also remains committed to expanding access to justice for unrepresented, modest-means, and indigent litigants, in particular through its Legal Resource Center, which helps members of the public navigate the court system.

Recent major accomplishments and goals

The Court's sustained commitment to the Juvenile Detention Alternative Initiative has produced a substantial, lasting reduction in the number of youth held at the Marion County Youth Services Center.

At the same time, its 36 courtrooms managed a combined 2025 caseload of more than 157,000 matters—53,236 civil, 38,228 criminal, 45,320 traffic, and 21,205 family cases.

The Court's Legal Resource Center has seen rapid, sustained growth since it opened in June 2022, recording 45,273 visits to date. Its average monthly visits have nearly quadrupled over that period:

Year	Average Monthly Visits
2022	415
2023	689
2024	1,030
2025	1,432
2026 (YTD)	1,519

Looking ahead, the Court aims to sustain effective caseload management across its three divisions, expand alternatives to juvenile detention, deepen its services for families and indigent litigants, and continue providing a safe, secure, and rehabilitative environment for the youth in its care.

Marion Superior Court

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
County General	$ 35,875,638	$ 42,730,442	$ 41,757,810	$ 41,757,810	$ 44,165,143
Adult Probation Fees	862,453	990,908	965,000	965,000	897,755
Superior Court Equipment	-	-	62,500	62,500	62,500
Juvenile Probation Fees	-	91,779	-	-	-
Comm & Guardian Ad Litem	-	1,117,920	1,131,240	1,131,240	1,282,305
Guardian Ad Litem	7,700,142	6,813,226	6,799,906	6,799,906	6,614,771
Domestic Relations Counseling	-	76,081	115,015	115,015	-
Alt Dispute Resolution	19,700	10,753	20,000	20,000	20,000
Alcohol & Drug Services	388,423	495,632	282,097	282,097	456,266
Drug Free Community - County	-	-	-	34,000	50,000
Cnty Public Safety Income Tax	18,047,671	11,602,278	13,128,548	13,128,548	12,441,523
Jury Pay	149,994	599,986	750,000	750,000	602,000
Drug Treatment Diversion	-	27,646	60,019	60,019	6,360
Home Detention User Fees	158,729	159,711	176,666	176,666	178,711
Federal Grants - County	386,180	56,481	1,420,645	1,420,645	1,537,591
State of Indiana Grants - County	2,642,018	2,523,996	7,823,075	7,823,075	6,315,049
County Grants	-	273	7,000	7,000	57,000
Total:	**$ 66,230,948**	**$ 67,297,112**	**$ 74,499,520**	**$ 74,533,520**	**$ 74,686,975**

Expenditure					
Personal Services	$ 36,449,776	$ 37,337,315	$ 42,440,491	$ 42,440,491	$ 41,121,383
Materials and Supplies	145,201	148,459	247,535	247,535	252,330
Other Services and Charges	29,447,102	29,746,247	31,553,495	31,587,495	33,035,261
Capital	188,870	65,091	258,000	258,000	278,000
Total:	**$ 66,230,948**	**$ 67,297,112**	**$ 74,499,520**	**$ 74,533,520**	**$ 74,686,975**

Marion County Circuit Court

The Marion County Circuit Court is a constitutional court, established under Article VII, Section 7 and 8 of the 1816 Indiana Constitution. It is the only constitutionally created court in Marion County. The Marion Circuit Court has 1 elected Judge, 3 Magistrates, and 9 staff employees. The Marion Circuit Court handles general civil and Title IV-D paternity cases.

Mission

The Marion County Circuit Court is committed to providing fair, impartial, and timely administration of justice while ensuring meaningful access to the courts for all litigants. The Court strives to resolve disputes efficiently, protect the rights of children and families, promote public confidence in the judicial system, and serve the citizens of Marion County through professionalism, integrity, and innovation.

Structure

Title IV-D Division

The Title IV-D Division establishes paternity and child support orders in cases in which the Marion County Prosecutor's office acts to aid in the collection of child support. This division is partially reimbursed through a federal grant. This division contains 1 full-time magistrate, 1 part-time magistrate (this magistrate's other responsibilities include presiding over part of the civil docket) and four court staff personnel.

Civil Division

In this division, the Circuit Court Judge hears cases and supervises one full-time magistrate, one part time magistrate (this magistrate is the same magistrate who handles a portion of the IV-D docket), two court reporters, one law clerk, and two bailiffs.

Key programs and services provided

Title IV-D Division

The Title IV-D Division is responsible for cases in which paternity is being established and related issues of child support collection and enforcement under Title IV-D of the Social Security Act. The Court runs Title IV-D dockets four days per week. The majority of the family law cases docketed in Marion Circuit Court are Title IV-D matters. Through the Title IV-D program, the Court aids our county's children. In Title IV-D matters, a deputy prosecutor is a party to the cases. The deputy prosecutor works with the parents to help the Court ensure that the child in question is being cared for financially.

Civil Division

The Civil Division handles the remainder of the Court's docket. Marion Circuit Court hears 4-5% of all civil tort cases in Marion Circuit Court and 7-8% of all civil collection cases in Marion County. The types of civil cases the Marion Circuit Court presides over ranges from medical malpractice cases to civil collections to automobile accident cases.

Marion Circuit Court has exclusive statewide jurisdiction for insurance reorganization/ liquidation matters and medical liens.

The Circuit Court hears a percentage of all county election board matters. Marion Circuit Court hears all of the tax sale cases and most of the quiet title cases filed in Marion County.

Marion Circuit Court hears every name change and the majority of the correction of official records cases in Marion County. There are over 1,000 such cases filed each year. For example, the Court presides over all correction of marriage license and correction of birth certificate cases filed in Marion County. Since most of the litigants on this docket are self-represented, the Court aims to prepare the orders while the litigants are physically in court, so the litigants leave the building with a final resolution.

The Marion Circuit Court also exclusively hears every specialized driving privilege case filed in Marion County related to administrative suspension. Many of these litigants are also self-represented and the Court takes extra time to ensure the litigants have a proper order submitted to the Bureau of Motor Vehicles.

Finally, the Circuit Court Judge acts as a statutory advisor to the nine Marion County Township Small Claims Courts.

Legal Resource Center

After running the statistics for the Legal Help Center housed in the Criminal Justice Campus, it was determined that approximately 20% of the clients that benefit from the services of the Legal Help Center need assistance with cases that end up in or are already pending in Marion Circuit Court. For that reason, the Marion Circuit Court funds the salary and benefits of one of the navigators in the Legal Help Center.

Priorities and initiatives

The Court aims to administer fair, efficient justice.

As stated above, since many of the litigants who appear in court are self-represented, the Court works to allow such litigants to leave with a full resolution to his or her case, often with the desired order in hand.

Recent major accomplishments and goals

Community Outreach

The Marion Circuit Court also created two field trips for local youth. The project partners with the Marion County Prosecutor and Marion County Public Defendant Agency. The students come to the Criminal Justice Campus, take a tour of the building, and get to act out the role of potential jurors. Volunteer attorneys from the prosecutor’s office and public defender agency conduct a mock voir dire on the students and sit on a panel to answer questions about law and the criminal justice center each year. The project hosted approximately 100 students last year.

The Court also has another outreach program for schools that are too large to travel to the Court where the presiding judge goes to the school and conducts mock trials with students. The presiding judge has traveled to larger township schools such as Pike High School and Westland Middle School and to Indianapolis Public Schools such as Crispus Attucks.

MC Circuit Court

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
County General	$ 874,934	$ 1,020,467	$ 1,307,135	$ 1,307,135	$ 1,297,166
Total:	**$ 874,934**	**$ 1,020,467**	**$ 1,307,135**	**$ 1,307,135**	**$ 1,297,166**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Personal Services	$ 583,031	$ 746,256	$ 903,334	$ 903,334	$ 870,473
Materials and Supplies	1,954	950	5,000	5,000	3,000
Other Services and Charges	289,949	273,261	395,802	395,802	422,693
Capital	-	-	3,000	3,000	1,000
Total:	**$ 874,934**	**$ 1,020,467**	**$ 1,307,135**	**$ 1,307,135**	**$ 1,297,166**

Marion County Prosecutor's Office – Criminal Division

The Marion County Prosecutor's Office is the law enforcement office representing the State of Indiana in criminal matters before the Marion County Superior Courts. Over 17,000 criminal cases are resolved annually in Marion County.

Mission

The Prosecutor's Office has set new expectations for the criminal justice system in Marion County by being tough on crime and smart on justice. MCPO has increased access to justice, fairness, and equity, while maintaining the highest ethical standards and preserving the rights of victims. The office strives to improve public safety for all residents by prioritizing resources to address violent crime and reduce recidivism.

Structure

Trial Division

The Trial Division is comprised of the major felony division that oversees the prosecution of Level 5 Felonies through Homicide cases and the Level 6 Felony/Misdemeanor division that prosecutes higher-volume, lower-level offenses. Both divisions have access to prosecutors that specialize in the areas of Special Victims (domestic violence, sex crimes, and child abuse) and narcotics. The Juvenile Division is responsible for prosecuting alleged acts of delinquency ranging from Misdemeanors to Homicides committed by children 17 years of age and under. Victim Advocates assist victims of crime in navigating the judicial process and providing referrals to needed services and resources. The Latino Services Division consists of a Court-Certified Interpreter and a second interpreter who assist victims and witnesses in need of interpretation services in seeking justice, along with referrals to needed services and resources.

Strategic Initiatives Unit

The Strategic Initiatives Unit handles all traffic violations, deferral, and diversion opportunities, in addition to managing the Second Chance Workshops. Within the unit is the Quality-of-Life Division, established in 2021. The division employs a housing-first diversion model for individuals experiencing homelessness and enter the system on low-level crimes.

Grand Jury Division

Investigators employed by the Prosecutor's Office and those assigned to the office from other law enforcement agencies work with deputy prosecutors to conduct long-term investigations. In certain circumstances, evidence of suspected crimes is presented to a Grand Jury to determine if criminal charges are filed.

Post-Conviction and Conviction Integrity

Deputy prosecutors respond to requests for post-conviction relief, sentence modifications, and criminal record expungement. The Conviction Integrity Unit works to identify and investigate cases that resulted in wrongful convictions.

Community Outreach Team

The Community Outreach Team maintains a presence in neighborhoods across the county, strengthening bonds with community members and organizations through prevention, education, and engagement. Dedicated youth programming aims to expand our reach with the community's youth, particularly related to cyber and gun crimes. The Second Chance initiative works with those seeking driver's license and expungement assistance.

Key programs and services provided

Prosecution is the backbone of the Marion County Prosecutor's Office's work. In 2025, the office filed 18,646 case and resolved 17,047, including 236 jury trials and 239 bench trials. 224 trials were major felonies. That work is made possible by the support given to victims. The office's Victim Advocates provide support to over 4,500 Marion County crime victims yearly, helping them navigate the legal process alongside the case work.

Outside the courtroom the office focuses on engaging with the community. The community outreach team has met with community members in boardrooms, community centers, at parks while our youth programming team focuses on meeting our community's youth at schools, on the basketball court or on the pitch. The office works intentionally to create spaces to meet community members on their best days, not just their worst.

Priorities and Initiatives

- Accountability for violent crime: targeting gun-related offenses, illegal weapon possession, serious violent felonies, modified weapons, and juvenile gun offenses
- Victim-centered approach: keeping victim support at the center of the office's work, especially for families navigating trauma from serious cases
- Prevention over pure enforcement: investing in youth programs, outreach, and education to prevent violence before it reaches the courtroom
- Second chances and reentry: expanding access to expungement and license reinstatement to remove barriers to housing and employment
- Data-driven resource allocation: using data, judgment, and fairness to direct resources toward high-stakes prosecutions, youth prevention, victim advocacy, and second-chance initiatives

Recent major accomplishments and goals

In 2025, the Marion County Prosecutor's Office achieved a 90% murder trial conviction rate – the third consecutive year above 90% and a three-year high. In child molestation cases, the office secured a 100% jury trial conviction rate. While the office continues to excel in the courtroom on the most serious crimes, it expanded its second chance work to host 134 workshops around the city, serving 1,700 residents, including over 500 residents served at the program's largest single-day event held at Gainbridge Fieldhouse. The office also launched its Blue Envelope Program, a communication tool for drivers with autism and other intellectual disabilities. Over 600 envelopes have been distributed since the launch.

The office will continue to be tough on crime and hold those who cause serious harm fully accountable while being smart on justice by working to prevent violence before it begins.

MC Prosecutor

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
County General	$ 23,520,938	$ 25,221,242	$ 25,717,296	$ 25,717,296	$ 29,315,026
County Federal Law Enforcement	511,442	330,531	1,479,080	1,479,080	1,518,826
County State Law Enforcement	947,666	1,184,157	1,424,829	1,424,829	1,478,095
Diversion Fees	263,837	269,868	270,365	270,365	219,981
Drug Free Community - County	18,813	4,139	60,000	60,000	-
Cnty Public Safety Income Tax	2,760,368	2,647,974	2,645,067	2,645,067	2,626,842
Deferral Program Fees	1,036,251	575,237	701,493	701,493	542,996
Federal Grants - County	1,825,602	831,463	1,558,888	1,558,888	1,247,080
State of Indiana Grants - County	824,142	370,988	794,223	794,223	382,840
County Grants	21,907	-	361,176	361,176	70,000
Total:	**$ 31,730,966**	**$ 31,435,600**	**$ 35,012,418**	**$ 35,012,418**	**$ 37,401,687**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Personal Services	$ 27,116,055	$ 27,108,144	$ 28,110,816	$ 28,110,816	$ 30,277,940
Materials and Supplies	126,792	87,977	512,153	512,153	439,193
Other Services and Charges	4,095,690	4,135,934	5,356,972	5,356,972	5,727,076
Capital	392,429	103,544	1,032,478	1,032,478	957,478
Total:	**$ 31,730,966**	**$ 31,435,600**	**$ 35,012,418**	**$ 35,012,418**	**$ 37,401,687**

Marion County Prosecutor's Office Child Support Division

The Child Support Division of the Marion County Prosecutor's Office (MCPO-CSD) provides a wide range of services to parents and guardians who need child support establishment, enforcement, and/or modification. Paternity establishment and modification services are also available to non-custodial parents. Services are provided and authorized through the Federal Title IV-D program and through a cooperative agreement with the Indiana Child Support Bureau.

Mission

To enhance the quality of life for children by establishing and enforcing child support obligations, while providing prompt and courteous service to all people.

Structure

Legal Unit

Deputy Prosecutors are responsible for the review and approval of all pleadings and maintenance of the cases assigned to the Child Support Division. The issues in these matters include paternity establishment; child support establishment; contempt for non-payment of support, modifications of the support obligation; the establishment and enforcement of medical support; the establishment, enforcement, and modification of support in interstate cases; and many additional issues related to child support obligations. Deputy Prosecutors are assigned weekly court dockets and additional hearings as scheduled by the courts. The Parents that Work program assists individuals with obtaining and maintaining employment so that they can pay child support obligations. Staff also handle all filings of court documents.

Customer Service Unit

Staff provide support for Deputy Prosecutors and other staff, including answering calls from the public regarding child support, interacting with the public, working to maintain information within the system, and locating non-custodial parents. Staff processes incoming and outgoing mail and facsimiles. This unit is also responsible for maintaining the electronic file system.

Enforcement Unit

Staff provide support for Deputy Prosecutors, including preparing cases for court hearings. Additional services provided by this unit include facilitating vehicle liens and license suspension resolutions, and initiating, reviewing, and monitoring local and Uniform Interstate Family Support Act (UIFSA) cases for administrative and judicial enforcement actions. The staff review cases regarding the issuance of Income Withholding Orders (IWOs).

Establishment/Modification Unit

Staff provide support for Deputy Prosecutors, including initiating, reviewing, and monitoring cases for all appropriate actions necessary to complete the establishment and modification process on all local and UIFSA cases. Staff review and process new enrollment forms, send and receive documentation to/from parties to obtain all necessary information to process a case. Staff also prepare cases for court, including pleadings, exhibits, and coordinating genetic testing. Staff create new support accounts and update existing accounts, review and certify the accuracy of the support accounts based on the support orders and pay histories and review the information pertaining to support arrears.

Internal Services/Training Unit

Staff assigned provide support services to other Child Support Division employees. The Division has a designated unit to train all new staff and offer training to division employees. The Division has a dedicated staff member who provides outreach to the community.

Key programs and services provided

In addition to establishing and enforcing child support obligations the division staff modify existing support orders for both non-custodial and custodial parents who are not represented by counsel.

The Division establishes medical support orders and sends National Medical Support Notices to the non-custodial parent's employer to have the child or children covered under the parents' employer's insurance.

While a child support payor may have their driver's license suspended for failure to pay child support, the Division offers programs like the Good Faith Initiative twice a year in December and August to help parents reinstate their driver's license so they may find gainful employment.

The Division provides interpreter services to assist parents in understanding our processes.

Our Parents that Work program for over 20 years has met with non-custodial parents to assist them in locating job fairs and employment to pay their child support obligation. In 2025 we had 241 participants utilize the program.

Priorities and Initiatives

In 2025 we started a mediation program to assist parents in resolving their IV-D and family law issues without the need for further court hearings. The Division hopes to continue to expand this program in 2027.

Each year MCPO-CSD hosts a family resource day for parents to come meet with the office and other providers of services that benefit the families.

Recent major accomplishments and goals

In Federal Fiscal year 2025 MCPO-CSD increased our numbers in four of the five federal performance indicators.

District specific information

Families that utilize the service of the Marion County Prosecutor's Office Child Support Division live in all districts in Marion County.

MC Prosecutor- Child Support

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
County General	$ 5,263,840	$ 7,069,129	$ 7,072,132	$ 7,072,132	$ 8,124,185
Total:	**$ 5,263,840**	**$ 7,069,129**	**$ 7,072,132**	**$ 7,072,132**	**$ 8,124,185**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Personal Services	$ 4,257,199	$ 5,793,566	$ 5,898,566	$ 5,898,566	$ 6,943,042
Materials and Supplies	10,278	36,027	11,027	11,027	12,089
Other Services and Charges	988,364	1,191,601	1,154,539	1,154,539	1,159,554
Capital	8,000	47,935	8,000	8,000	9,500
Total:	**$ 5,263,840**	**$ 7,069,129**	**$ 7,072,132**	**$ 7,072,132**	**$ 8,124,185**

Marion County Public Defender Agency

The Marion County Public Defender Agency provides legal representation to indigent and partially indigent residents of Marion County in all proceedings where the right to counsel has been established by law. The agency vigorously pursues equal justice for all clients in an effective and efficient manner. Indiana law allows for the representation of indigent and partially indigent adults charged with misdemeanor and felony criminal offenses, children with pending juvenile delinquency cases, parents or legal guardians in child in need of services (CHINS) cases, parents in termination of parental rights (TPR) cases, individuals in civil commitment cases, individuals in child support contempt cases, and individuals in appellate cases.

Mission

The Marion County Public Defender Agency fulfills the constitutional mandate ensuring the right to counsel under the sixth amendment for indigent and partially indigent Marion County residents in legal proceedings that threaten their liberty interests.

Structure

Executive Division & Administration

The Executive Division provides agency-wide policy initiatives, directs training and recruiting, and provides representation in complex litigation cases including capital and life without parole cases. It fulfills the Agency's Administrative Functions including human resources, finance, and technology and includes the Deposition Unit and Interpretive Services Division.

Adult Criminal Divisions: Major Felony, Level 6 and Misdemeanor

The Major Felony Division is responsible for representing indigent and partially clients who are charged with Level 1-5 felony offenses, murder, capital murder, and life without parole cases.

The Level 6 Division represents indigent and partially clients charged with Level 6 felonies. The Misdemeanor Division represents indigent and partially indigent clients charged with misdemeanors and traffic violations.

Conflict Division

The Conflict Division represents indigent and partially indigent clients in cases ranging from misdemeanors to murders (including juveniles) when a conflict of interest exists between Agency clients and clients represented by the Conflict Division. There are two separate full-time conflict divisions. Each Conflict Division includes a staff of attorneys, an investigator and a social worker led by a supervising attorney. The Division also includes a staff of independent contractors.

Youth Services Division

The Youth Services Division represents children in juvenile courts who are accused of committing delinquent acts ranging from misdemeanors to murders if committed by an adult and in waiver hearings to Criminal Court.

Family Preservation Division

The Family Preservation Division represents parents who are facing termination of parental rights (TPR) and children in need of services cases (CHINS) in civil courts.

Appellate Division

The Appellate Division represents clients on direct and interlocutory appeal to the Indiana Court of Appeals and Indiana Supreme Court from all agency trial divisions including civil and criminal cases.

Problem Solving

The Problem-Solving Division represents clients in diversion programs including drug treatment, behavioral therapy, veterans and PAIR and assist clients in transitioning back to the community from prison through the IDS program. It also provides representation in Title IV-D cases (child support), probate cases (civil commitments) and contested adoptions.

Social Services Division

The Social Services Division consists of social workers whose qualifications range from Bachelor of Social Work to Licensed Clinical Social Worker. They support the attorneys in the Agency by connecting their clients with services, assisting in identifying and diagnosing addiction, mental health, and cognitive issues as well as facilitating relationships between attorneys and their clients and families to develop and present mitigation themes relevant to their cases. They are key to our holistic client-centered defense model.

Key programs and services provided

The Major Case Unit handles complex litigation including capital (death penalty) and life without parole cases requiring extensive investigations, preparation. and consultation with subject matter experts.

The Mitigation Unit supports the Major Case Unit, Major Felony Division, and the Youth Services Division through client-centered investigations aimed at developing mitigation evidence.

The Forensic Unit supports the Major Case Unit, Major Felony Division, and the Youth Services Division by providing specialized support and training to analyze and challenge forensic evidence.

The Quality-of-Life Program is a partnership with the Marion County Prosecutor's Office to direct clients experiencing homelessness or substance abuse disorders to appropriate housing and treatment providers.

Priorities and Initiatives

Holistic client-centered defense remains the Agency's priority. It requires an interdisciplinary team working collectively with the client to remove barriers to a stable life outside of the criminal justice system and to advocate for a fair and just resolution to cases.

This approach addresses the immediate and underlying life circumstances such as drug addiction, mental illness, cognitive deficits, and family or housing instability that contribute to client contact with the criminal justice system. It not only provides a focus on client-centered representation but also reduces the rates of incarceration and mitigates the impact of criminal convictions.

Recent major accomplishments and goals

The Agency continues to provide representation to the indigent and partially indigent residents of Marion County that complies with and exceeds constitutional standards by creating a recruitment program that attracts graduates from law schools across the nation who are interested in a career in indigent defense, and a training program to foster that commitment.

This year our intern class consisted of thirteen certified graduate interns, nineteen second year certified summer interns, and nineteen first year interns. Our emphasis on hiring attorney staff out of law school, training them, and encouraging them to promote from divisions handling entry level litigation to those divisions handling more complex litigation keeps our Agency staffed with attorneys committed to providing representation to the citizens of Marion County and improving the quality of that representation.

This year's intern class also reflects the diversity in our hiring practices and promotional opportunities that remain an important focus of our Agency and a key to our ability to connect with and zealously represent the residents of Marion County.

Our ability to retain and recruit staff dedicated to providing quality indigent defense improved this year with salary increases due to our Agency forming a union through the IBEW and our success in lobbying for a change in the residency requirement.

Our ability to recruit and retain staff dedicated to the goals of indigent defense reinvigorates our Agency and our community and keeps our Agency at the front of indigent defense services in the State of Indiana.

Table of Contents

MC Public Defender

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
County General	$ 31,228,031	$ 35,646,782	$ 33,104,334	$ 33,104,334	$ 38,565,081
Supplemental Public Defender	-	60,000	125,400	125,400	125,400
Federal Grants - County	420,797	503,994	1,470,527	1,470,527	777,309
State of Indiana Grants - County	246,133	88,356	105,859	105,859	-
County Grants	6,034	-	15,000	225,000	313,339
Total:	**$ 31,900,994**	**$ 36,299,132**	**$ 34,821,120**	**$ 35,031,120**	**$ 39,781,129**

Expenditure					
Personal Services	$ 25,804,411	$ 29,341,279	$ 27,484,432	$ 27,694,432	$ 32,378,786
Materials and Supplies	25,216	25,665	30,045	30,045	29,054
Other Services and Charges	6,042,237	6,902,228	7,251,643	7,251,643	7,343,289
Capital	29,130	29,961	55,000	55,000	30,000
Total:	**$ 31,900,994**	**$ 36,299,132**	**$ 34,821,120**	**$ 35,031,120**	**$ 39,781,129**

Marion County Community Corrections (MCCC)

MCCC works to transform outcomes for justice-involved individuals by offering structured, community-based alternatives to incarceration. With a mission centered on improving the lives of people in the community, MCCC provides supervision, accountability, treatment access, and opportunities that help individuals build stable and productive futures.

MCCC serves two primary populations: individuals awaiting trial and those serving executed sentences. Instead of remaining in jail or prison, eligible individuals may participate in community-based options such as Pre-Trial Monitoring, Electronic Monitoring, Home Detention, Court Ordered Conditions of Probation, and Work Release. These pathways offer the courts flexible options to support accountability while reducing reliance on detention.

At any given time, MCCC supervises approximately 3,300 clients across Marion County. Over the course of 2025, the agency provided services to 6,870 individuals, reflecting both ongoing supervision and new admissions. The scale of impact demonstrates MCCC's vital role in relieving jail capacity pressures, strengthening community stability, and promoting long-term behavioral change.

Mission

To improve the lives of people in our community.

Structure

MCCC employs approximately 205 staff members who contribute to five core departments that collectively support community safety, accountability, and client success.

- Administration & Accreditation: Oversees agency training, coordination of programming, and business functions.
- Pretrial Community Supervision: Provides supervision and support for individuals awaiting trial.
- Executed Community Supervision: Manages individuals serving executed sentences in community-based programs.
- Operations: Operates the 24-hour call center, Intake, and provides agency-wide logistical support.
- Residential Supervision: Oversees residential programming and security at the Duvall Residential Center.

Electronic Monitoring and Home Detention

Electronic Monitoring (EM) serves as one of MCCC's primary tools for client accountability and community safety. Using secure GPS technology, MCCC continuously tracks client locations and customizes supervision levels based on individual circumstances:

- Strict Home Detention: Clients remain at their residence unless attending medical appointments or court-approved programs.
- Conditional Movement: Clients may travel for employment, job searches, religious services, or other approved activities.
- GPS Monitoring Only: Clients can travel freely while remaining accountable through location tracking.

Courts may also order alcohol monitoring in conjunction with GPS tracking.

Determining the appropriate level of supervision requires assessing each client's risk of reoffending. MCCC evaluates clients using the Indiana Risk Assessment System (IRAS), which identifies risk levels and criminogenic needs. Based on IRAS results, clients may be referred to evidence-based programs proven to reduce recidivism, including:

- Job readiness and employment preparation.
- Substance abuse treatment.
- Conflict resolution.
- Parenting and life skills classes.
- Behavioral health treatment.
- Financial literacy.
- Cognitive-behavioral interventions such as Thinking for a Change and Moral Reconation Therapy.

These services address root drivers of criminal behavior and equip individuals with practical tools for long-term stability.

Work Release at Duvall Residential Center

For male clients assigned to work release, MCCC operates the Duvall Residential Center (DRC), opened in October 2007. With a capacity of 350 beds, the facility supports residents in transitioning successfully into the workforce and the community.

Employment is required for all DRC residents. For those entering unemployed, MCCC staff assist in job placement and may assign individuals to structured work crews. Residents also have access to the same evidence-based programming available through Electronic Monitoring, ensuring seamless support regardless of placement type.

24-Hour Client Services Center

MCCC operates a 24/7/365 Operations Center that provides continuous monitoring and serves as a central resource for clients and staff. The center manages schedule requests, assists with general inquiries, and reduces pressure on case managers by offering around-the-clock support. In 2025, the center addressed 20,686 electronic monitoring alerts and 202,165 client and community calls

Its responsiveness plays a critical role in maintaining accountability and supporting successful client engagement.

Priorities and Initiatives

MCCC actively contributes to countywide safety and risk-management efforts and participates in national initiatives aimed at improving community supervision. A key organizational priority is self-reliance. This is reflected in the wide array of cost-free programming made available to Community Corrections clients and to agencies that manage similar caseloads and the creation of a Critical Incident Team to manage internal incidents with less reliability of partner agencies.

This approach supports both fiscal responsibility and equitable access to services.

Recent major accomplishments

- Staff completed 12,000+ hours of training and 2,400 hours of coaching in 2025.
- Kyle Mishler graduated from the American Probation and Parole Association's (APPA) Leadership Institute.
- Captain Jeffrey Sutt completed the Emerging Leaders Program through the Indiana Department of Correction.
- Multiple staff selected to present at both state-wide and national conferences including Blake Kresca, James Aulby, Jacob Mason, Ryan Gilman, and Mackenzie Knox.
- Alyssa Smith received the IACCAC Case Manager of the Year award.
- The Field Team conducted 5,700+ home visits, resulting in 67 arrests, 79 guns seized, and over 18,000 grams of drugs seized.
- 8,915 clients processed through MCCC operations in 2025.
- 86% successful client completion rate.
- Over 250 clients completed in-house cognitive and behavioral programs
- Development of a Critical Incident Team to manage internal incidents with less reliability of partner agencies (IMPD, MCSO, etc.). This initiative is being handled by Alyssa Smith.
- Jasmine Morris completed the Leadership Education & Accelerated Development program.
- Delanie Kent led an initiative to have victims of strangulation added to the states protected individual list.

MC Community Corrections

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
County General	$ 8,283,802	$ 7,820,834	$ 9,612,926	$ 9,612,926	$ 9,231,839
Cnty Public Safety Income Tax	5,322,104	5,841,874	5,507,080	5,507,080	7,080,245
County (Corr) Misdemeanant	74,225	50,907	77,560	77,560	338,091
Home Detention User Fees	912,527	1,206,180	1,218,363	1,218,362	845,817
Federal Grants - County	74,430	58,480	83,873	83,873	80,230
State of Indiana Grants - County	5,981,314	5,998,053	5,992,607	5,992,607	5,737,725
Cumulative Capital Improvement	40,718	46,342	-	-	-
Total:	**$ 20,689,120**	**$ 21,022,671**	**$ 22,492,408**	**$ 22,492,408**	**$ 23,313,947**

Expenditure					
Personal Services	$ 13,399,506	$ 13,753,877	$ 14,904,978	$ 14,904,978	$ 15,482,794
Materials and Supplies	189,579	198,528	194,800	194,800	194,905
Other Services and Charges	7,014,703	6,979,617	7,346,629	7,346,629	7,590,248
Capital	85,333	90,650	46,000	46,000	46,000
Total:	**$ 20,689,120**	**$ 21,022,671**	**$ 22,492,408**	**$ 22,492,408**	**$ 23,313,947**

Marion County Forensic Services

The Indianapolis - Marion County Forensic Services Agency serves the Indianapolis and Marion County community and supports the needs of the Criminal Justice System by providing services in Crime Scene documentation, Identification of Seized Drugs, Firearms examinations, DNA and Serology analysis, Latent Print analysis, Concentration of Blood Alcohol determination, and Forensic Evidence Technician services.

The agency contributes to national forensic databases including the National Integrated Ballistic Information Network, the Automated Fingerprint Identification System, and the Combined DNA Index System. These systems provide critical information for linking violent crimes to known offenders.

The agency is accredited in Forensic Testing by the ANSI National Accreditation Board to ISO 17025, ANAB AR 3125, and the FBI Quality Assurance Standards for Forensic DNA Testing Laboratories.

Mission

The Indianapolis-Marion County Forensic Services Agency (I-MCFSA) shall support the needs of the Criminal Justice System by providing forensic science services for subject law enforcement agencies in criminal investigations under the authority of City-County Ordinance Number 48, 1985, Proposal Number 379, 1985. The forensic services provided shall be built on a foundation of quality, integrity, accountability and ethics. All I-MCFSA personnel shall strive to meet the forensic needs of today and into the future in all their work endeavors.

Structure

Forensic Administration Unit

The Forensic Administration Unit oversees the agency’s core administrative functions, including evidence submission coordination, analysis request triage, human resources, grant management, financial operations, case file management, records discovery, information technology, and facility security. Staff support laboratory operations by managing purchasing, accounting, budgeting, and programmatic reporting, and by ensuring that administrative processes align with accreditation requirements and internal policies.

The unit also oversees the Evidence Complex, which manages the intake and release of evidence, maintains secure chain of custody, coordinates evidence delivery from partner agencies, prepares legal documents associated with case files, and supports digital case file management.

Quality Assurance Unit

Ensures accreditation compliance with ANSI National Accreditation Board (ANAB) and

I-MCFSA standards, along with the FBI Quality Assurance Standards (QAS). Acts as the primary liaison between I-MCFSA and ANAB. Oversees the entire quality assurance program.

Biology Unit

Serology Section: Analyzes physical evidence suspected of containing body fluid stains.

DNA Section: Analyzes physical evidence samples to develop a DNA profile and attempt to identify or exonerate an individual. The Combined DNA Indexing System (CODIS) is the forensic database used by this section.

Chemistry Unit

Seized Drugs: Analyzes physical evidence for the presence of suspected controlled substances.

Trace Chemistry: Analyzes blood samples for alcohol concentration.

Criminalistics Unit

Latent Prints: Conducts analysis to locate, preserve, and compare prints developed from physical evidence. The Automated Fingerprint Identification System (AFIS) is the forensic database used in this section.

Firearms: Analyzes firearms, ammunition, firearm components, and complete restorations of obliterated serial numbers. The National Integrated Ballistics Information Network (NIBIN) is the forensic database used in this section.

Crime Scene Unit

Crime Scene Services: 24/7 operation for major incidents, including homicides, within Marion County. Manages scene documentation, evidence recovery, and coordination with investigative agencies to ensure materials are collected consistently and preserved for laboratory analysis.

Forensic Evidence Technician: Supports the Marion County Coroner’s Office at autopsies to collect and preserve physical evidence from death investigations.

Key Programs and Services Provided

The agency provides scientific testing across Biology, Chemistry, Firearms, Latent Prints, and Crime Scene Services. These services include DNA profiling, serological screening, controlled substance identification, blood alcohol concentration testing, firearms examinations, serial number restorations, NIBIN entries, and latent print processing and comparison. The agency also provides courtroom testimony, manages digital and physical evidence intake, and maintains critical forensic databases. The Online Request for Analysis system finalized in 2026 to external agencies, improving accuracy and consistency in evidence submission. The agency also manages grant funded initiatives such as the Sexual Assault Kit Initiative and DNA Capacity Enhancement programs.

Priorities and Initiatives

The agency's core priorities focus on strengthening analytical capacity, modernizing laboratory and operational workflows, and improving coordination with public safety partners to support timely and accurate forensic services. These priorities emphasize consistent evidence handling, expanded training and validation activities, and continued adoption of digital tools that improve efficiency and transparency. The agency will advance initiatives that enhance major-incident readiness, refine documentation and submission practices, and support equitable access to forensic resources across all districts. Additional priorities include reinforcing quality assurance measures, improving communication with stakeholder agencies, and sustaining operational systems that ensure reliable delivery of forensic services. Together, these priorities guide the agency's efforts to maintain high-quality scientific work while adapting to evolving demands within the criminal justice system.

As a key initiative to strengthen analytical reliability, the agency will expand blind quality control submissions across all forensic disciplines. The number and variety of blind samples introduced into routine workflows will increase, ensuring they reflect realistic evidence types and submission patterns. These submissions will be used to evaluate adherence to established procedures, identify workflow gaps, and reinforce training needs. Results will be reviewed to refine documentation practices, support continuous improvement, and ensure analytical processes remain aligned with national standards and accreditation requirements. This initiative enhances transparency and supports the agency's commitment to high-quality forensic services.

The agency will expand outreach and education efforts by offering quarterly overview sessions that introduce partner agencies to the laboratory's forensic disciplines. These sessions provide an opportunity for attendees to learn about analytical workflows, ask questions, and better understand how forensic results support investigations. Participation will be coordinated across agencies to ensure equitable access, with attendance managed according to available training space. Agendas and materials will be shared in advance to support meaningful engagement and consistent messaging. Establishing these recurring overviews strengthens collaboration, improves understanding of laboratory capabilities, and supports more effective use of forensic services across the criminal justice system.

The agency will continue digitizing historical case packets to improve access, reduce physical storage demands, and support more efficient discovery and legal review. This initiative converts legacy paper records into searchable digital files, allowing staff and partner agencies to retrieve information more quickly and consistently. The project also strengthens long-term records management by reducing reliance on aging physical archives and improving preservation of critical case documentation. As more packets are digitized, indexing practices will be refined to ensure materials are organized in a way that supports investigative and administrative needs.

Recent Major Accomplishments and Goals

In 2025, the agency completed 11,043 requests and analyzed 61,011 items of evidence, reflecting strong productivity across all forensic disciplines. The laboratory-wide backlog decreased significantly (49%), supported by outsourcing DNA casework, overtime, and releasing additional analysts to independent casework. The Firearms Section maintained a 24–48-hour turnaround time for ballistic screening and remained one of the highest-volume NIBIN sites in the country. The agency also maintained accreditation with no non-conformities, demonstrating continued adherence to ISO 17025, ANAB AR 3125, and FBI Quality Assurance Standards. These accomplishments highlight the agency's commitment to timely, high-quality forensic services.

Performance in early 2026 continued this momentum. From January through June, the agency completed 5,395 requests and analyzed 27,786 evidence items. Several sections achieved improved turnaround times and reductions in average request age, supporting ongoing backlog stabilization. Partner-agency submissions remain consistent, contributing to steady workflow and sustained operational efficiency. Operational improvements also advanced.

The Online Request for Analysis system progressed from pilot testing in 2025 to full implementation in 2026, allowing partner agencies to submit requests more accurately and consistently. Internal progression contributed to staffing stability, with multiple employees completing training programs and transitioning into supervised or independent casework.

I-MCFSA began implementing several recommendations from the 2025 Florida International University Needs Assessment, prioritizing improvements to evidence submission, internal evidence flow, and supervisory workload. Evidence submissions are being aligned with service requests to reduce delays from incomplete or premature requests, reflecting an ongoing effort to ensure materials are accurate and complete before acceptance. Internal evidence handling was strengthened through restructuring of the Evidence Complex, including the creation of a Supervisor position to manage dedicated Forensic Evidence Specialists responsible for both external intake and timely distribution to analysts. I-MCFSA also refined supervisory expectations within analytical sections by reducing unnecessary technical burdens and clarifying role responsibilities to support more efficient oversight and document review. Additionally, the Technical Leader role was formally defined within the Quality System to ensure clearer accountability for technical duties. Together, these completed actions demonstrate measurable progress toward improving workflow efficiency and addressing the assessment's highest-impact operational findings.

Discipline goals moving forward focus on strengthening capacity, modernizing workflows, and improving coordination with public safety partners. The Biology Unit will validate new QuantStudio instruments, expand analyst training, and continue improvements to serology and DNA workflows. The Drug Chemistry section will continue transitioning to paperless packets, complete validation of new instrumentation, and provide training to property room personnel to improve evidence packaging. The Latent Prints section will expand analyst training, refine processing and comparison workflows, and continue improvements to AFIS entry procedures. The Firearms section will complete validations for new comparison microscopes, strengthen NIBIN entry procedures, and refine screening workflows to maintain rapid turnaround times. The Crime Scene section will enhance training for major incident response, improve documentation practices, and continue development of standardized procedures for scene processing. The Forensic Evidence Technicians section will expand morgue-based evidence recovery training and refine coordination with the Coroner's Office to support consistent chain-of-custody practices. The Evidence Complex will finalize standard operating procedures, improve inventory controls, and support expanded digital intake processes. The Trace Chemistry section will complete validations for new instrumentation, refine workflows for BAC, and expand training to strengthen consistency across analytical processes.

Administrative goals focus on strengthening financial planning, improving grant management, and enhancing operational readiness across all support functions. The Administration Unit will refine strategic planning processes, improve coordination with stakeholder agencies, and support consistent implementation of policies and procedures. Efforts include expanding blind quality control submissions, improving document review workflows, and advancing OSAC standard adoption. Recruitment and onboarding processes will be strengthened through closer coordination with City HR, expanded internal training resources, and clearer documentation of position competencies. Grant development and reporting workflows will be refined to support timely submissions and compliance. Financial planning will improve through a comprehensive annual spend plan, capital plan, and enhanced forecasting tools. Technology priorities include updates to laboratory systems, evaluation of JusticeTrax enhancements, expansion of digital intake capabilities, and maintenance of secure infrastructure for evidence management. Operational improvements will focus on facility maintenance, fleet coordination, inventory management, and support for critical building systems.

For more information on annual reports, forensic evidence intake, and the work of the Forensic Services Agency, I-MCFSA's website provides a comprehensive overview of available services and resources.

MC Forensic Services

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
County General	$ 8,878,512	$ 9,590,599	$ 9,930,907	$ 9,930,907	$ 10,387,879
Federal Grants - County	1,216,867	1,659,775	2,578,362	2,578,362	2,600,571
Cumulative Capital Improvement	63,678	252,088	259,500	259,500	259,500
Total:	**$ 10,159,056**	**$ 11,502,462**	**$ 12,768,769**	**$ 12,768,769**	**$ 13,247,950**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Personal Services	$ 6,888,023	$ 7,228,184	$ 8,036,815	$ 8,036,815	$ 8,298,123
Materials and Supplies	836,381	1,181,973	1,421,074	1,721,074	1,532,599
Other Services and Charges	2,007,516	2,496,561	2,879,617	2,579,617	2,985,966
Capital	427,136	595,744	431,263	431,263	431,263
Total:	**$ 10,159,056**	**$ 11,502,462**	**$ 12,768,769**	**$ 12,768,769**	**$ 13,247,950**

Marion County Coroner’s Office

The Marion County Coroner’s Office (MCCO), accredited by the International Association of Coroners & Medical Examiners (IACME), is committed to excellence in medicolegal death investigation. The office investigates sudden, unexpected, violent, suspicious, and other deaths that fall within the Coroner’s legal jurisdiction. The agency determines cause and manner of death, supports families, provides information needed by the justice system, and identifies death trends that may affect public health and public safety.

The MCCO serves both a forensic and communitywide role. In addition to conducting independent death investigations, the agency analyzes case data and shares relevant findings with government, healthcare, law enforcement, and community partners. This work supports a broader understanding of emerging risks and preventable deaths in Marion County.

In 2025, the MCCO received reports of 4,200 deaths and accepted 2,256 cases for further investigation. The agency responded to 1,685 scenes, transported 1,417 decedents, completed 1,296 forensic examinations, and approved 1,480 cremations.

The agency also provides family support, public mortality reporting, community education, prevention programming, and coordination with local, state, federal, academic, healthcare, and public safety partners. It also plays a critical role in the criminal justice system by ensuring through, impartial death investigations that support legal proceedings and the administration of justice.

Mission

The Marion County Coroner’s Office is committed to serving our community through compassionate care, professional excellence, and unwavering integrity. We provide independent, accurate, and timely medicolegal death investigations, support families during times of loss, advance public health and public safety, and strengthen public trust through professionalism, innovation, and collaboration.

Structure

The MCCO is organized into three primary operational areas: Administration, Investigations, and Pathology. Each division has distinct responsibilities but works within a coordinated unified system, combining their expertise to deliver accurate medicolegal death investigations, efficient case management, effective communication, and high-quality service throughout every stage of the investigative process.

Administrative Division

The Administrative Division supports public records, case documentation, reporting, family communication, financial and operational management, technology, and general agency administration. Staff routinely coordinate with families, funeral homes, hospitals, law enforcement, attorneys, government agencies, and members of the public. Family advocates and social workers provide additional support to families and help connect them with grief services, mental health care, and other community resources.

Investigations Division

The Investigations Division is comprised of National and State Certified Deputy Coroners. They are responsible for death investigations, case intake, decedent identification, family notification, evidence documentation, and coordination with law enforcement, hospitals, and other agencies. Deputy Coroners review reported deaths to determine whether the office will accept jurisdiction and conduct further investigation.

Pathology Division

The Pathology Division is comprised of Forensic Autopsy Technicians, Contracted Forensic Pathologists, and the Transportation team. Staff in this department perform forensic examinations necessary to determine cause and manner of death. Forensic autopsies are completed by board-certified forensic pathologists and are guided by the National Association of Medical Examiner (NAME) and International Association of Coroners and Medical Examiner (IACME) standards.

Key programs and services provided

The Marion County Coroner’s Office provides a broad range of services to residents, families, partner agencies, and the community including:

- Investigation of sudden, unexpected, unexplained, violent, traumatic, suspicious, unattended, unidentified, and in-custody deaths.
- Identification of deceased individuals and notification of family members.
- Determination and certification of cause and manner of death.
- Forensic examinations, including autopsies and other case reviews.
- Involved in criminal justice proceedings.
- Cremation authorization review and approval.
- Coordination with organ and tissue donation organizations.
- Processing of public records requests.
- Annual, quarterly, and special reporting on death trends.
- Family support and connections to grief and mental health resources.
- Community education and prevention activities.
- Internship, fellowship, and academic partnerships that support development of the forensic workforce.

Priorities and Initiatives

The Marion County Coroner’s Office is focused on strengthening professional standards, developing its workforce, improving the use of data and technology, and maintaining public trust. These priorities reflect the agency’s strategic plan and support continued improvement in the quality, consistency, and accessibility of services.

Professional Standards and Operational Excellence

The Marion County Coroner’s Office is committed to the highest standards of professionalism, accountability, and continuous improvement. Through standardized policies, quality assurance, and ongoing internal review, the agency promotes consistency, transparency, and operational excellence.

In 2026, the office earned accreditation through the International Association of Coroners & Medical Examiners (IACME). Building on this achievement, the agency is pursuing accreditation through the National Association of Medical Examiners (NAME) to achieve dual accreditation and further demonstrate its commitment to excellence in medicolegal death investigation.

Workforce Development and Organizational Stability

The MCCO is focused on strengthening professional career pathways and recognizing advanced skills, certifications, specialized responsibilities, and leadership development. These efforts support the long-term recruitment, development, and retention of qualified forensic, investigative, technical, and administrative professionals in this unique field.

Data Modernization and Responsible Use of Technology

The MCCO continues to improve how information is collected, validated, shared and analyzed. Modernization efforts are focused on reducing duplicative work, improving accuracy, expanding useful reporting, and strengthening the agency's ability to identify trends. The agency is also evaluating responsible applications of emerging technology, including AI, to support appropriate functions such as reporting, trend analysis, forecasting, records review, and quality assurance while maintaining professional oversight and accountability.

Public Trust and Community Engagement

The agency maintains a focus on professional service, transparent reporting, clear communication, and community education. Accurate and timely information supports public understanding of the MCCO's role and helps partner organizations respond to health and safety concerns affecting Marion County.

Recent major accomplishments and goals

The Marion County Coroner's Office has made significant progress in professional standards, community education and prevention, public health reporting, and service delivery.

Recent accomplishments include:

- Achieved IACME accreditation in June 2026, marking a significant milestone in the agency's work to strengthen professional standards, quality assurance, and operational accountability.
- Preparing to pursue NAME accreditation beginning in the fourth quarter of 2026, with work continuing into 2027.
- Received two Indiana state grants supporting efforts to reduce child deaths related to drowning, gun violence, and drug intoxication.
- Utilized more than 90% of previously allocated opioid settlement funding for drug intoxication reduction, grief support, mental health services, and related community programming.

- Developing a live drug intoxication death data dashboard with the Marion County Public Health Department to improve access to trend information and support more targeted use of community resources.
- Continued participation in public health and prevention partnerships during a third consecutive year of declining drug intoxication deaths.
- Implemented the first county-level integration in Indiana with the state death certificate system, reducing duplicate data entry and improving workflow associated with death certificate completion.

District specific information

The Marion County Coroner's Office serves all residents and visitors across Marion County. Core investigative services are countywide and are not limited to a specific district. The agency does, however, analyze geographic patterns in preventable deaths to better understand how different communities are affected. This includes trends involving drug intoxication, gun violence, child deaths, traffic fatalities, and other causes of death. Geographic and social/medical analysis helps public agencies and community partners identify areas of concern, better understand local conditions, and direct prevention efforts and resources toward communities with the greatest need.

MC Coroner

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
County General	$ 5,950,647	$ 6,068,204	$ 6,351,636	$ 6,351,636	$ 6,614,187
Federal Grants - County	313,630	318,974	945,466	945,466	950,290
State of Indiana Grants - County	734,888	323,654	298,213	463,713	631,030
County Grants	-	-	-	120,000	-
Cumulative Capital Improvement	115,903	-	-	-	-
Total:	**$ 7,115,068**	**$ 6,710,832**	**$ 7,595,316**	**$ 7,880,816**	**$ 8,195,507**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Personal Services	$ 2,522,519	$ 2,911,119	$ 3,654,602	$ 3,664,602	$ 3,824,119
Materials and Supplies	198,304	214,880	190,407	250,907	193,620
Other Services and Charges	4,247,824	3,551,800	3,736,707	3,948,169	4,154,168
Capital	146,421	33,033	13,600	17,138	23,600
Total:	**$ 7,115,068**	**$ 6,710,832**	**$ 7,595,316**	**$ 7,880,816**	**$ 8,195,507**

Community Development, Infrastructure, Governance

Department of Parks and Recreation

Department of Parks and Recreation (Indy Parks, DPR) plays an important role in supporting the quality of life of Indianapolis residents and visitors. The department provides quality greenspaces, playgrounds, exercise and team sports opportunities, children's camps, pools and splash pads, arts and music and much more.

The mission of Indy Parks is to provide enriching experiences for all. Our department vision is to promote healthier lives, inspiring experiences, and vibrant communities. We will be a leader in making Indianapolis a vibrant, happy, and healthy place to live by applying a racial equity lens to future planning that better reflects the multicultural community we serve. By providing premier greenspaces and recreation opportunities, Indy Parks welcomes all residents, regardless of race, gender, socio-economic status, ability, or identity, to connect to nature, to the community, and to themselves.

Our work is vital to contributing to the economic, social, and environmental health of our city. The department is committed to promoting the values of inclusion, fun, collaboration, and stewardship. We strive to identify and invest in a more equitable workplace culture by focusing on policies and practices including budget allocation, procurement, partnerships, hiring, employee training and advancement.

DPR comprises 218 parks, 11,608 acres, 132 playgrounds, 155 sports fields, 96 basketball courts, 153 miles of trails, 23 recreation centers and nature centers, 20 aquatic centers, 23 splash pads, 12 golf courses, and 5 dog parks.

Structure

Administration Division

The division provides leadership, management, and oversight of the business operating elements at the departmental level. Services within this division include finance, risk, safety, technology, communications, and strategy.

Programs & Operations Division

The division includes aquatic centers, sports courts and fields, an ice rink, Velodrome, skate park, and a BMX track. The division provides environmental education and interpretive programs through nature centers and the hub naturalist program. The division also provides recreational services and opportunities to residents and includes community centers, neighborhood parks, arts services, day camps, as well as therapeutic, and senior programs.

Capital Improvement & Parks Maintenance Division

The division provides stewardship of park natural resource areas, manages and executes maintenance plans for park assets, provides physical resources to construct park beautification, forestry and land improvement services for the departments, provides for facility maintenance; coordinates, manages, and conducts all installation and maintenance of athletic field resources of the department. The division provides project/asset management, planning, real estate/land acquisition and land improvement design. The division includes oversight of 11 golf course facilities and grounds.

Key programs and services provided

Special Events

Indy Parks are a hub for community connection in all the forms that takes. From concerts to major community gatherings, our parks serve as key third spaces for our community. Whether it's a large special event or a small rental of a room or shelter for a birthday party, our parks spaces are accessible and affordable options.

Community Nutrition

One of the department's most essential services are our community nutrition programs to help address food insecurity in our city. Our staff provide food pantries, summer meals for youth, free meal and grocery partnerships with organizations like Pacers Sports & Entertainment, Gleaners, and Second Helpings.

Aquatics

Indy Parks operates 20 pools and 23 splash pads across the city, providing residents with seasonal and year round recreational opportunities. The department provides critical group and private swim lessons to provide residents with life saving skills. Youth can also participate in Indy Parks swim teams to further their skills and potentially prepare for a future job as a lifeguard.

Athletics & Sports

Indy Parks has over 300 athletic fields and courts across the city. Access to sports programs and amenities provide structure, life skills, and encourage life long physical activity. From pickleball and tennis to basketball and futsal to baseball and multiuse fields, Indy Parks provides our community with spaces for sports.

Cultural Arts

Indy Parks Cultural Arts programs consist of two major categories: art programming and community concerts. Headlined by the Garfield Park Arts Center, Indy Parks offers a wide range of art programming at family centers across the city and plays a significant role in public art displays in the city. The department's production arts staff coordinate and put on around 100 free community concerts each year that bring a range of local artists to our parks.

Summer Camps

Indy Parks offers a range of affordable summer camps including traditional camps, adaptive camps to support youth with special needs, environmental, and art camps. These high quality and enriching camps play a major role in supporting youth development and ensure that families can send their children to safe places outside of the school year. The department also offers scholarships based on income and family size to help ensure accessibility and affordability.

Environmental Education

Indy Parks has four flagship environmental education parks at Eagle Creek, Holliday, Grassy Creek and Southeastway Parks and a beautiful Conservatory at Garfield Park. These locations along with other parks offer a wide range of environmental programs that allow our community to learn about the natural world and be better connected to our city's greenspaces.

Capital & Maintenance

The Indy Parks Planning and Maintenance staff oversee capital improvements and maintenance of parks along with the Department of Public Works (DPW). DPW oversees ground maintenance and trash in parks while Indy Parks oversees facility maintenance. The department also oversees park cleanups, beautification, and urban forestry (in partnership with the Office of Land Stewardship).

Priorities and Initiatives

DPR's priorities align with the city's budget priorities, investing in our physical infrastructure and supporting our dedicated and hard-working staff.

The city's park system is vast, with 218 parks and nearly 50 family and aquatic centers. Even with major recent investments, the improvement and sustainability of park infrastructure require ongoing investments. Increasing funding for the department's $5.8 capital budget is a top priority to meet the department's long-term needs.

To support our staff, DPR prioritizes competitive pay for our team. It is crucial for the department to attract and retain high quality park staff and compete with peer cities and our surrounding suburbs. DPR is also undergoing a staffing assessment to better understand the needed staffing levels to adequately provide for the needs of our city.

Recent Accomplishments and Goals

DPR has drastically improved the department's physical infrastructure over the last 5 years thanks to more than $150 million in capital projects, including ARPA and Circle City Forward funding from the city, the Lilly Endowment Grant, and additional city investments like the MLK Gateway Project and Councilor led district projects. By the end of 2026, over 95% of these projects will be completed, including three new and significantly renovated family centers, three new splash pads, 59 new playgrounds, and improvements to more than 1/3 of the city's 218 parks.

DPR also provides essential food access with programs such as Drive & Dish, summer servings and after school youth meals, food pantries, and partnerships with Second Helpings.

The department provides aquatic access with 20 pools and 23 splash pads, including lifesaving swim lesson offerings. Additionally, DPR serves over 4,000 youth annually with our high quality and low-cost summer camp offerings.

DPR provides thousands of essential and quality of life program offerings for the city, including more than 60 free community concerts done with community partner grants.

The department's goals for 2027 include to further increase investments in park safety, see growth in program participation, implement new recreation management software to improve visitor experiences, break ground on a $10 million renovation of Rev. Mozel Sanders Park, and substantially complete the department's five year comprehensive master plan.

Parks and Recreation

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
Consolidated County	$ 1,300,000	$ 1,300,000	$ 1,300,000	$ 1,300,000	$ 1,300,000
Parks General	32,173,153	35,701,774	33,690,521	34,820,521	36,124,516
Federal Grants - City	2,049,937	1,419,976	12,749,442	12,749,442	10,710,475
City Cumulative Capital Improv	5,853,429	5,847,298	5,862,000	5,862,000	-
Cap Asset Lifecycle & Dev	29,148,929	37,915,504	-	-	5,862,000
Total:	**$ 70,525,447**	**$ 82,184,552**	**$ 53,601,963**	**$ 54,731,963**	**$ 53,996,990**

Expenditure					
Personal Services	$ 14,394,456	$ 15,028,439	$ 16,179,194	$ 16,179,194	$ 16,323,195
Materials and Supplies	1,002,403	1,151,094	1,429,580	1,429,580	1,269,956
Other Services and Charges	11,207,242	14,981,144	14,198,765	14,728,765	15,214,458
Capital	35,429,695	42,401,680	12,574,063	13,174,063	12,064,000
Internal Charges	8,491,651	8,622,195	9,220,361	9,220,361	9,125,381
Total:	**$ 70,525,447**	**$ 82,184,552**	**$ 53,601,963**	**$ 54,731,963**	**$ 53,996,990**

Department of Public Works

Mission

The Indianapolis Department of Public Works (DPW) aims to improve residents' quality of life by maintaining and enhancing safe, reliable, and accessible public infrastructure and services. DPW focuses on multi-modal connectivity, thriving green spaces, practical long-term capital planning and asset management, universal accessibility, and strong community partnerships. The agency builds and maintains streets, stormwater systems, and park land, manages solid waste collection, and keeps the City's entire fleet operational.

Structure

The Department of Public Works is comprised of five divisions with distinct responsibilities essential to executing the Department's mission:

Engineering

Manages implementation of the City's $1B+ capital improvement plan, including the design and construction of streets, stormwater systems, bridges, multi-use paths, and trails. The division also oversees traffic control, access control and street lighting.

Operations

Responsible for street maintenance and repair, street sweeping, traffic systems, levee and dam upkeep, park grounds, forestry, storm response, mowing in the public right-of-way, and trail maintenance, and snow removal.

Solid Waste

Manages solid waste collection and disposal. This includes residential and heavy trash, leaf collection, curbside and drop-off recycling, tire and dead animal disposal, downtown litter abatement, and supporting Saturday trash drop-off at the Citizen's Transfer Station.

Fleet Services (IFS)

Responsible for procuring, maintaining, fueling, monitoring, and repairing all City-owned vehicles and equipment, including public safety vehicles. IFS is funded through chargebacks to other agencies.

Policy & Planning

Includes administrative, finance, and legal functions, the Public Information Office, and technology. Policy and Planning also houses the Office of Sustainability, the Office of Disability Affairs, and the Vision Zero Administrator.

Key programs and services provided

The Department of Public Works oversees programs and services vital to keeping Indianapolis functioning safely and efficiently, including, but not limited to:

- Design, construction, and inspection of major capital infrastructure
- Maintenance and repair of existing infrastructure, from potholes to levees
- Snow removal
- Storm response (downed trees, traffic signal outages, etc.)
- Street sweeping
- Solid waste collection and disposal
- ToxDrop hazardous waste program
- Procurement, maintenance, and repair of City-owned vehicles
- Traffic control
- Community Powered Infrastructure (CPI)
- Vision Zero implementation
- Fatal Crash Review Team
- Quick Build rapid-response safety program

Priorities and Initiatives

Vision Zero and Safety Efforts

Improving safety on Indianapolis streets for all users remains a central focus for DPW.

- Quick Build Program: A new initiative that delivers timely, low-cost improvements at locations with identified safety concerns, with wider rollout planned for 2027.
- Fatal Crash Review Team: Reviews crash locations and provides recommendations to help reduce future incidents.
- Community Powered Infrastructure: Resident driven improvements to streets and public spaces continue to grow, with project volume nearly doubling year over year.

Community Engagement and Public Information

DPW continues expanding public tools that help residents track infrastructure conditions, upcoming projects, and service operations.

- Releasing the Infrastructure Asset Management Plan (IAMP), including the criteria used to prioritize capital investments.
- Publishing a new interactive map showing roadway condition, classification, jurisdiction, and whether a roadway has planned work identified in the 5-year capital plan.
- Enhancements to public dashboards, including Vision Zero, Snow Fight, and others.
- Increased education on recycling and waste minimization.
- Additional transparency tools, including an updated ADA Transition Plan and inventories of alley conditions.

Technology & Service Enhancements

DPW continues to work on improving efficiency and responsiveness.

- GPS guided routing for solid waste, snow operations, and street sweeping.
- Improved field to office communication tools
- Enhanced work-order systems
- Expanded sustainability education and materials

Recent major accomplishments and goals

- Delivery of the largest strip-patching effort to date.
- Completion or initiation of major capital projects, including trail expansions, two-way conversions, and segments of the Nickel Plate Trail.
- Adoption of the Vision Zero Action Plan and release of the first annual report.
- Nearly doubled Community Powered Infrastructure projects.
- Completion of new garage for DPW's Solid Waste Division.
- Implementation of new solid waste collection contracts.
- Response to major snow storms during the 2025-26 winter season, including the largest snowfall in over a decade.
- Investments in our workforce, including several major equipment purchases and investments in our operations garages.

DPW is prioritizing the following goals:

Increasing Transparency – residents increasingly expect easy access to information about public services. DPW will expand transparency across capital planning, service delivery, and program implementation through tools such as the IAMP, new interactive maps, additional and enhanced dashboards, and updated public-facing resources.

Improving Safety & Access – DPW will continue its commitment to delivering infrastructure that supports safe mobility for all including expansion of Quick Build rapid-response projects, additional CPI support and resources, development of a comprehensive ADA Transition Plan and continued facility investments for DPW's workforce.

District specific information

The Department of Public Works provides critical programs and services across all districts within the City-County.

Public Works

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
Consolidated County	$ 8,738,747	$ 9,568,743	$ 4,019,102	$ 4,019,102	$ 2,623,305
Transportation General	55,793,492	65,886,490	70,142,483	73,338,484	74,625,498
Parks General	739	-	-	-	-
Solid Waste Collection	52,157,332	46,722,757	47,697,098	47,697,098	47,789,989
Solid Waste Disposal	9,725,385	9,205,860	9,057,883	9,057,883	9,094,018
Storm Water Management	26,587,350	28,627,639	30,434,040	30,434,040	28,978,796
Parking Meter	4,025,992	4,807,932	4,747,000	4,747,000	5,518,355
Federal Grants - City	2,970,607	5,231,329	25,100,000	25,100,000	34,550,000
State of Indiana Grants - City	2,963,653	28,322,833	21,422,129	21,422,129	23,306,304
City Cumulative Capital Improv	527,845	557,469	560,000	560,000	560,000
Cap Asset Lifecycle & Dev	87,312,348	61,976,672	44,231,460	52,231,460	108,231,059
Total:	**$250,803,491**	**$260,907,725**	**$257,411,196**	**$268,607,196**	**$335,277,325**

Expenditure					
Personal Services	$ 60,906,900	$ 68,497,727	$ 71,630,320	$ 71,630,321	$ 74,451,217
Materials and Supplies	24,251,669	23,047,974	23,616,799	24,616,799	23,966,799
Other Services and Charges	90,796,951	90,136,671	89,280,204	91,280,204	94,968,944
Capital	97,820,004	101,855,945	98,266,520	106,462,520	169,533,673
Internal Charges	-22,972,034	-22,630,592	-25,382,647	-25,382,647	-27,643,308
Total:	**$250,803,491**	**$260,907,725**	**$257,411,196**	**$268,607,196**	**$335,277,325**

Department of Metropolitan Development

The Department of Metropolitan Development (DMD) works to shape the City's identity by strengthening all people and places, building upon our history, and fostering visionary development. It envisions Indianapolis as a growing, vibrant, equitable and resilient City where people and businesses thrive in an inclusive and innovative community. We are committed to planning for the future of Indianapolis in all the ways we serve our community.

Structure

Administrative Services

Manages and provides financial support, communications, and operational oversight. This includes the department's Director, Chief Financial/Operations Officer, and Chief Communications Officer.

City Planning & Urban Design

DMD's Planning Divisions include five sections: Long- Range Planning, Current Planning, Urban Design, IHPC, and Engagement. These divisions lead the planning, zoning, historic preservation, design, urban design, and Engagement functions of the agency and strive to inclusively develop and effectively implement the city/county's Comprehensive Plan through land use and development policies and controls.

The Long-Range Planning Division updates the Comprehensive Plan for Marion County and conducts neighborhood, community corridor, and special district planning.

The Current Planning Division works to ensure the comprehensive plan, zoning ordinance processes, physical features of urban design, and transportation matters are incorporated into new developments in an innovative and transformative way.

The Urban Design Division helps guide the physical features of Indianapolis' neighborhoods, cultural districts, and the urban core. This division is headed by the City Architect who completes design review for required projects and oversees downtown's Regional Center.

The Indianapolis Historic Preservation Commission (IHPC) was established to preserve historically significant areas and structures for Marion County citizens. The IHPC is responsible for local designation and helping restore historic neighborhoods and buildings. The agency provides design and zoning review, and approval for locally designated historic districts, conservation areas, and individually designated properties.

The Engagement Division serves as the vital link between the DMD and the communities it serves. Its primary role is to ensure that residents, businesses, and stakeholders are informed, involved, and empowered throughout the planning and development process. This includes focusing on DMD's customer service, community education, and serving as the department's community and city council liaison.

Community & Economic Development

DMD's Community and Economic Development Divisions include five sections: Economic Development, Programming and Public Use, Homelessness Policy, Community Investments, and Real Estate and Brownfields. These divisions lead the direction, management, facilitation, and delivery of economic development projects that redevelop and reprogram vacant or underutilized sites in the city. These teams leverage local, state, federal, philanthropic, and private sector resources to promote local property assets and attract investment that results in workforce development and job creation.

With job creation, job retention, neighborhood revitalization and growth of the tax base top of mind, the DMD Economic Development Division works to stimulate economic development in Indianapolis by incentivizing businesses and developers to invest in our City and our people. City Incentives include tax abatements, tax increment financing (TIF), Payment-In-Lieu of Taxes (PILOT), Certified Technology Park (CTP) funds, Community Revitalization Enhancement District (CRED) funds, and New Market Tax Credits (NMTC).

The Programming and Public Use Division serves as the City's liaison and primary representative of DMD's historic and public property portfolios. The legacy portfolio includes Union Station, City Market, Indiana Repertory Theatre, Old City Hall, Downtown Canal, Lugar Plaza, Monument Circle, and Georgia Street. This team intentionally builds and maintains active and positive relationships with its tenants and vendors to generate a positive experience for the City's residents and visitors. It also creates programming experiences representative of the city's diversity.

The Homelessness Policy Division works to shift the homeless response from managing to ending homelessness. Recognizing that the solutions to homelessness cut across federal, state, and local jurisdictions, the Division seeks to build a robust interagency, cross-sector approach to preventing and ending homelessness. Working with community-based partners, the Division oversees the implementation of the Indianapolis Community Plan to End Homelessness. This includes developing investment strategies in permanent housing development, rental subsidies and supportive services and providing technical assistance to teams developing supportive housing.

The Community Investments Division administers grants made available from the U.S. Department of Housing and Urban Development and the Housing Trust Fund to organizations that provide safe and quality affordable housing, economic development opportunities, support human services initiatives, and serve low-to-moderate income populations. The federal block programs include Community Development Block Grant Program (CDBG), the HOME Investment Partnership Program (HOME), the Emergency Solutions Grant (ESG), the Housing Opportunities for Persons with AIDS Grant (HOPWA), the Continuum of Care Grant (CoC), and American Rescue Plan funds.

The Real Estate and Brownfields Division works to transform unused and under-utilized properties in Indianapolis into assets for the economy and the community. The team manages all real estate and related transactions, including the City's land bank, in an effort to redevelop property to its highest and best use and maximize value on the property tax roll. This includes remediation of brownfields and rehabilitation or demolition of vacant and abandoned property.

Metropolitan Development

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
Consolidated County	$ 8,811,114	$ 14,542,564	$ 9,590,790	$ 12,453,465	$ 8,810,137
Redevelopment General	6,019,094	5,742,073	4,008,378	4,235,703	3,304,079
Federal Grants - City	27,420,104	30,452,232	74,280,127	74,280,127	74,724,056
State of Indiana Grants - City	2,670,000	4,061,201	1,686,721	1,686,721	16,737,323
Building & Construction Fees	-	-	-	-	1,499,946
City Cumulative Capital Improv	698,903	700,000	744,224	744,224	-
Cap Asset Lifecycle & Dev	-	-	-	-	770,506
Total:	**$ 45,619,214**	**$ 55,498,070**	**$ 90,310,240**	**$ 93,400,240**	**$105,846,047**

Expenditure					
Personal Services	$ 5,938,645	$ 6,739,974	$ 8,354,230	$ 8,354,230	$ 8,869,628
Materials and Supplies	8,845	16,534	31,920	31,920	106,920
Other Services and Charges	38,538,170	47,607,473	79,244,157	82,334,157	86,747,116
Capital	301,362	488,982	2,157,500	2,157,500	9,592,500
Internal Charges	832,192	645,106	522,432	522,432	529,882
Total:	**$ 45,619,214**	**$ 55,498,070**	**$ 90,310,240**	**$ 93,400,240**	**$105,846,047**

Department of Business and Neighborhood Services

MISSION

DBNS provides both administrative and active enforcement services to ensure compliance with federal, state, and local regulations. These include building, zoning, infrastructure, stormwater, floodplain, unsafe building, licensing, special event, and weights and measures regulations.

The Department of Business and Neighborhood Services (DBNS) protects and enhances the quality of life of citizens in the City of Indianapolis and Marion County. DBNS carries out its mission through outreach and engagement with citizens, businesses, and visitors; strategic enforcement of codes and regulations; effective management of licensing, permitting, inspection, and abatement services; and encouraging the appropriate use, care, and operation of properties, businesses, and events.

STRUCTURE

Construction and Business Services

The Division of Construction and Business Services (CBS) supports safe development and economic growth by overseeing permitting, licensing, and regulatory compliance throughout Indianapolis and Marion County. CBS is responsible for issuing land development and building construction permits, as well as regulating the use of the right-of-way. CBS also issues business and contractor licenses, manages specialty registrations, calibrates and certifies all weights and measures within the city, and conducts right-of-way, drainage, and construction inspections. The County Floodplain Management program, which administers the federal and local flood requirements for development and ensures access to federal flood insurance for Marion County residents, is also part of CBS. Finally, CBS is responsible for managing special event permitting, which includes coordinating with key internal and external stakeholders for the city’s largest events.

Property and Land Use Services

The Division of Property and Land Use Services (PLUS) supports the quality of life of Indianapolis and Marion County neighborhoods by inspecting and enforcing zoning, property maintenance, and unsafe building regulations. PLUS oversees the Unsafe Building Program and addresses illegal dumping, litter, high weeds and grass, abandoned vehicles, and the boarding and demolition of vacant properties. PLUS oversees the Unsafe Building Program and addresses illegal dumping, litter, high weeds and grass, and abandoned vehicles.

Administrative and Financial Operations

The Division of Administrative and Financial Operations is responsible for providing financial, administrative, and operational support throughout DBNS. This division oversees contracts, the operational budget, personnel functions, technology, operational logistics, fleet management, and constituent services. This team ensures all DBNS staff have the resources and systems needed to deliver efficient, high-quality service to the public.

Priorities and Initiatives

PLUS

In 2026, PLUS launched the Continuous Vacancy Program, which encourages the rehabilitation of long-vacant properties and assesses civil penalties for ongoing noncompliance. This was in addition to updating the local ordinance for repair orders, providing property owners more time to request a hearing, allowing for more hearing opportunities, and guaranteeing refunds and waivers of penalties and liens if properties are fully repaired within the life of a repair case. PLUS also expanded its community-focused approach by introducing the High Weeds and Grass Abatement Assistance Program after a pilot program in 2025. Additionally, PLUS completed the final phase of DBNS' Illegal Dumping Mitigation Program, which invested $5 million over three years to rehabilitate the city's most affected alleys.

CBS

In 2026, CBS advanced its commitment to customer service through several key initiatives. As part of the Streamline Indy initiative—a collaborative effort with the Department of Metropolitan Development and the Department of Public Works—the division implemented process improvements, technology enhancements, and cross-departmental coordination to create a faster, more transparent, and easier-to-navigate permitting experience. Additional enhancements included updates to the Accelerated Permit Review program and the creation of new, public-facing online permit applications for driveway, floodplain development, and street construction permits. Finally, a new customer satisfaction survey went live in 2026. Linked in every permit issuance email, this survey allows individuals to provide direct feedback on their experience with the permitting process.

Administration and Finance

In 2026, the division implemented updated fee schedules to support operations and avoid service cuts. A major milestone for this division was their role in the development of a new city animal shelter, which culminated in a ribbon-cutting ceremony in May 2026. The division continued investing in technology and process improvements by evaluating new solutions for permitting and code enforcement case management, enhancing mapping tools, and developing new user-friendly search tools for DBNS cases. Additionally, this team is working with our current system partner to develop a residential permitting wizard. Targeted to be live by the end of 2026, this tool will help residents of Marion County understand which permits are required for their residential projects. Finally, in an effort to provide greater connectivity and feedback, the division updated the DBNS phone tree to provide translation options in the five most common languages in Marion County; facilitating direct interpretation on live phone calls. These efforts support the department's ongoing commitment to creating a more connected, efficient, and user-friendly experience.

Recent Major Accomplishments and Goals

- Implemented new rates & fees in early 2026.
- Illegal Dumping Mitigation Program (alley mitigation program) completion before EOY 2026.
- Launched the Continuous Vacancy Program.

- Launched the High Weeds & Grass Abatement Assistance Program.
- Launched Streamline Indy.
- Created public-facing Driveway (DRV), Floodplain Development (FLD), and Street Construction (STC) cases.
- New accelerated review process.
- Request for Qualifications and new contracts for third-party reviewers to conduct advanced plan review and inspection services & materials testing.
- Improved customer service with the Bookings tool and customer satisfaction survey.
- Overhauled the phone tree to allow for additional translation opportunities for non-English speaking residents and business owners.
- Updated processes and policies due to state statute changes.
- Exploring new case management systems.
- Finished construction of the new animal shelter.
- Increased communication with the public – quarterly webinars, updated website, phone tree, and increased public event attendance.

Department of Business & Neighborhood Services

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
Consolidated County	$ 27,945,416	$ 22,048,701	$ 21,919,629	$ 21,919,629	$ 11,978,796
Building & Construction Fees	-	-	-	-	11,335,746
City Cumulative Capital Improv	242,541	-	-	-	-
Cap Asset Lifecycle & Dev	2,801,220	2,959,864	-	-	-
Total:	**$ 30,989,177**	**$ 25,008,565**	**$ 21,919,629**	**$ 21,919,629**	**$ 23,314,541**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Personal Services	$ 16,685,307	$ 13,731,251	$ 13,077,565	$ 13,077,565	$ 14,391,928
Materials and Supplies	650,397	52,056	74,746	74,746	89,903
Other Services and Charges	11,339,974	9,339,724	6,830,700	6,830,700	6,816,064
Capital	262,950	20,151	65,576	65,576	65,576
Internal Charges	2,050,549	1,865,383	1,871,042	1,871,042	1,951,070
Total:	**$ 30,989,177**	**$ 25,008,565**	**$ 21,919,629**	**$ 21,919,629**	**$ 23,314,541**

Indianapolis Animal Care Services

Indianapolis Animal Care Services (IACS) is the state's largest open-admission municipal shelter, providing animal control, sheltering, rescue, and public support services for the residents and animals of Indianapolis. IACS operates 24/7 and responds to thousands of calls annually involving stray animals, cruelty investigations, and public safety concerns.

Mission

The mission of Indianapolis Animal Care Services (IACS) is to improve the quality of life of animals in the City of Indianapolis and Marion County and protect and advocate for the welfare of animals. IACS carries out its mission through outreach and engagement with citizens, strategic enforcement of codes and regulations pertaining to animals, and encouraging the appropriate care and wellbeing of animals.

Structure

Administration and Financial Operations Division

The Administration and Financial Operations Division provides leadership, management, and oversight of the business operating elements at the agency level.

Shelter Operations Division

The Shelter Operations Division is responsible for promoting and protecting the health, safety, and welfare of animals in the community and in the shelter. This division oversees the animal control team, which enforces city ordinances and state statutes pertaining to animals; and assists the public in resolving animal issues. The division also oversees the kennel team, who provide care for the thousands of animals that come to the IACS Animal Shelter.

Medical Operations Division

The Medical Services Division provides medical care for the thousands of animals who come to the shelter each year. Along with community partners and other animal veterinary service providers, the Medical Division provides vaccinations, treatments, spay and neuter services, and other surgeries.

Placement Operations Division

The Placement Operations Division is responsible for facilitating outcomes and diversion programs for animals through adoption services, foster care coordination, coordination with rescues, scheduling events, and general outreach to the community. This division oversees the Indy CARES programs, which has diverted over 5,000 animals from the shelter and provided free vaccinations for over 2,000 owned pets. This division also includes the management of more than 200 volunteers who support the mission of IACS.

Key programs and services provided

- **Open Admission Animal Shelter:** Accepts all stray, surrendered, and confiscated animals from Marion County.
- **Animal Control and Enforcement:** Responds to approximately 25,000 service calls annually, including welfare checks, stray pickups, bite investigations, and ordinance enforcement.
- **Adoption & Foster Services:** Places thousands of animals into adoptive and foster homes each year through in-shelter and community programs.
- **Rescue & Transfer Program:** Partners with rescue organizations nationwide to transfer animals for placement.
- **Indy CARES:** A community-focused intake diversion program that provides supplies and support to help residents keep their pets or rehome them without shelter intake.
- **Volunteer & Community Engagement:** Engages hundreds of volunteers in direct animal care, enrichment, and outreach activities.

Priorities and initiatives

- **Improving Live Release Rates**: Expanding foster, adoption and rescue programs to reduce euthanasia driven by space and capacity.
- **Community-Focused Services**: Continuing to grow the Indy CARES diversion program and offering more accessible pet support services to underserved neighborhoods.
- **Data Collection & Reporting Improvements**: Strengthening internal data collection processes to improve decision-making, track outcomes more effectively, and support strategic planning across departments.
- **Language Access & Inclusivity**: Creating Spanish-language resources and improving outreach to non-English speaking communities.

Recent major accomplishments and goals

- **Shelter Modernization:** IACS moved into its new, more than 60,000-square-foot facility in May 2026. The facility features 224 indoor-outdoor dog kennels, 111 cat kennels, a state-of-the-art medical suite, dedicated isolation rooms, and a large barn with adjoining pastures. The expanded facility provides greater capacity, improved separation of animal populations, and modern spaces designed to support medical care, animal housing, adoption, and other shelter operations. Since opening, IACS has continued refining its procedures and workflows to make the most effective use of the new building and its resources. The new shelter has opened in City County Council District 19, at 5001 E Raymond St, 46203.

- **Shelter Capacity and Efficiency:** IACS continued to improve operational efficiency and animal flow during the first quarter of 2026. Average length of stay decreased from 22 days in the fourth quarter of 2025 to 19 days in the first quarter of 2026, a 14% reduction. By May 2026, average length of stay had declined further to 14 days. Reducing time spent in the shelter improves animal welfare, reduces overcrowding, and allows IACS to serve more animals without increasing capacity.

- **Rescue Partnerships:** Rescue transfers increased from 631 animals during the fourth quarter of 2025 to 718 animals during the first quarter of 2026, a 13.8% increase. These partnerships provide additional placement opportunities for animals with medical, behavioral, or specialized care needs while helping preserve shelter capacity.

- **Pet Reunification:** Despite serving more animals overall, IACS maintained strong return-to-owner performance, reuniting 275 lost pets with their families during the first quarter of 2026 compared to 269 during the fourth quarter of 2025. Successful reunifications reduce shelter stays and help ensure kennel space remains available for animals in need.

- **Adoptions:** Adoptions remained strong despite the operational challenges associated with relocating to a new facility, including a temporary closure to the public during the transition. IACS completed 1,074 adoptions during the first quarter of 2026, consistent with the 1,073 adoptions completed during the fourth quarter of 2025.

These results demonstrate IACS's continued ability to increase capacity, improve efficiency, and expand lifesaving outcomes while serving a growing number of animals in the community.

Animal Care Services Agency

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
Consolidated County	-	$ 8,479,751	$ 7,963,991	$ 8,313,991	$ 10,106,189
City Cumulative Capital Improv	-	226,229	60,000	60,000	91,558
Total:	**-**	**8,705,980**	**8,023,991**	**8,373,991**	**10,197,747**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Personal Services	-	$ 5,182,325	$ 5,112,185	$ 5,112,185	$ 6,307,507
Materials and Supplies	-	605,810	426,950	476,950	655,804
Other Services and Charges	-	2,048,042	1,708,584	2,008,584	2,362,830
Capital	-	228,635	62,500	62,500	94,058
Internal Charges	-	641,168	713,772	713,772	777,547
Total:	**-**	**$ 8,705,980**	**$ 8,023,991**	**$ 8,373,991**	**$ 10,197,747**

Marion County Cooperative Extension Service

Agency Overview & Mission

Purdue Extension Marion County (PEMC) delivers high-impact, research-based educational programs designed to meet the unique needs of our urban population. We provide lifelong learning opportunities that empower individuals, families, and communities to grow and succeed.

Agency Structure

PEMC provides local Cooperative Extension programs and services through county, state, and federal support. Beginning in 2027, Purdue Extension will transition to a regional service delivery model. Marion County will continue to operate a local Extension office with county support staff, while educational programs and services will be provided by regional teams of Purdue educators and specialists, giving the county access to a broader range of expertise and resources.

Key Program Areas & Services

Agriculture & Natural Resources (ANR)

Our ANR team provides science-based information to address urban agriculture, land stewardship, climate resilience, invasive species management, and sustainable horticultural practices. We serve as a trusted resource for urban gardeners, community agriculture projects, landowners, and city planners. We also support the largest Master Gardener Association in the state, empowering hundreds of trained volunteers who extend our reach through education, outreach, and service across Marion County.

Health & Human Sciences (HHS)

Our HHS team equips Marion County residents with practical tools to improve nutrition, health, financial literacy, and family well-being through programs such as ServSafe, Mental Health First Aid, financial education, and public health education. We serve as coordinator of the Volunteer Income Tax Assistance (VITA) program for the county, helping low- to moderate-income residents access free, reliable tax preparation services through the help of trained volunteers.

Community Development (CD)

The CD Educator in Marion County fosters leadership development, economic vitality, and community engagement. The program also focuses on building local capacity through facilitative leadership, grant writing support, and the use of data-driven strategies to improve quality of life and long-term community resilience.

4-H Youth Development

Our 4-H program provides hands-on learning experiences for youth ages 5–18, focusing on life skill development through project-based education, leadership opportunities, and community involvement. In Marion County, 4-H engages urban youth through after-school enrichment and STEAM (Science, Technology, Engineering, Arts, and Math) programming in partnership with schools, libraries, and community centers. Our 4-H program continues to grow its reach while staying true to its agricultural roots, offering opportunities in gardening, animal science, and food systems that help young people connect with nature, sustainability, and where their food comes from. These experiences, which are often less accessible in urban environments, help youth build confidence, curiosity, and a sense of responsibility, preparing them for success in school, careers, and their communities.

Major 2027 Priorities & Goals

- **Overall:** Maintain the number of Marion County residents served by programming and the number of learning event hours offered, increase the number of partnerships, and adapt for a regional services-based model to provide a broader range of expertise and resources within Marion County.

- **ANR:** Increase public engagement in community gardening and urban conservation education through workshops, demonstration sites, and technical assistance; increase diversity of Master Gardener student participants.

- **HHS:** Expand chronic disease prevention efforts, continue to offer ServSafe and Mental Health First Aid training, continue to support the Live Longer in Lawrence Initiative by providing programming to residents and submitting collaborative grant proposals, and continue to coordinate and provide free, reliable tax preparation services through the Purdue Extension Volunteer Income Tax Assistance (VITA) program and provide financial education throughout Marion County.

- **CD:** Continue to support resident-led planning, strengthen workforce development partnerships, and advance entrepreneurship initiatives.

- **4-H:** Expand partnerships with schools, libraries, and community centers to increase access to hands-on STEAM, urban agriculture, and life skills programming for Marion County youth, while strengthening volunteer recruitment, development, and training.

Major 2025 Accomplishments

- **Overall:** PEMC provided 707 hours of learning, served 25,107 residents, maintained 89 community partnerships, with 89% of programs offered free to the public.

- **ANR** hosted 15,588 visitors at the Indiana State Fair demonstration garden, donated 1,976 pounds of produce, and empowered 332 Master Gardener volunteers contributing 19,190 service hours.

- **HHS** reached 613 participants through wellness, food budgeting, and financial literacy programs including Mental Health First Aid, Live Longer in Lawrence, naloxone training, Captain Cash, and Where Does Your Money Go?, and coordinated the Great Apple Crunch farm-to-school initiative with more than 189,000 participants statewide.

- The Purdue Extension **VITA** program generated over $1.2 million in economic impact, completing 742 federal returns with $751,504 in refunds, while providing financial education to 80% of participants.

- **CD** supported PEMC strategic goals by leveraging data analysis, deepening community engagement, and building capacity through strengthened partnerships, increased visibility at key events, and the delivery of 30 learner hours to 107 residents in accessible, community-centered programs.

- **4-H** engaged 1,721 youth and adults through hands-on learning experiences offered in schools, community programs, 4-H clubs, and volunteer initiatives. 435 youth and adults participated throughout the year as 4-H club members and volunteers, contributing to a strong and supportive 4-H community. Their efforts culminated in the 2025 4-H Showcase, where 518 youth projects were proudly exhibited. In addition, more than 10,000 families visited the new interactive children's garden exhibit during the Indiana State Fair.

Public Access & Resources

Residents can explore upcoming events, program information, and educational materials at: extension.purdue.edu/county/marion. We invite Marion County residents to connect with us to learn, lead, and grow.

MC Cooperative Extension

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
County General	$ 851,988	$ 849,002	$ 969,694	$ 969,694	$ 963,361
Total:	**$ 851,988**	**$ 849,002**	**$ 969,694**	**$ 969,694**	**$ 963,361**
Expenditure					
Personal Services	$ 252,052	$ 245,970	$ 302,384	$ 302,384	$ 324,341
Materials and Supplies	3,096	3,361	4,300	4,300	4,300
Other Services and Charges	596,840	599,672	663,009	663,009	634,720
Total:	**$ 851,988**	**$ 849,002**	**$ 969,694**	**$ 969,694**	**$ 963,361**

Executive, Legislative, and Administrative Services

Office of the Mayor

The Office of the Mayor supports Mayor Joe Hogsett in implementing initiatives aimed at making the Consolidated City of Indianapolis and Marion County a thriving community built around strong, safe neighborhoods. In doing so, the office strives to provide the highest levels of service in the areas of neighborhood development, constituent services, and support for City and County programs.

The Mayor is the chief executive and administrative officer of the Consolidated City and the chief executive of Marion County. Executive functions of the Office of the Mayor include managing public health & safety, neighborhood engagement, economic development, mayoral charter schools, constituent services, creating accessibility for all cultures in Indianapolis, and veteran services.

Structure

Public Health and Safety

Collaborate with public safety agencies to carry out the City's public safety strategy.

Neighborhood Engagement

Manage relationships with neighborhood stakeholders and leaders to ensure full transparency while also making City Hall more accessible and responsive.

Economic Development

Lead the City's efforts to attract investment, create and retain jobs, and support the development of opportunity industries

Office of Education Innovation

Support and advocate for educational initiatives for all students in Marion County, review applications for new Mayor-sponsored Charter Schools and oversee existing Mayor-sponsored Charter Schools.

Constituent Services

Manage all constituent correspondence with the Mayor's Office, as well as citizen requests for City services through the Mayor's Action Center, Request Indy Online, and Request Indy Mobile.

International & Latino Affairs

Create and foster relationships with diverse local communities and support efforts to build our City's international identity and culture.

Veterans Services

Deploy Veteran Service Officers to connect Marion County veterans to eligible resources.

Office of the Mayor

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
Consolidated County	$ 6,302,515	$ 6,879,992	$ 6,934,510	$ 7,654,510	$ 7,218,157
Federal Grants - City	-	-	-	-	42,661
State of Indiana Grants - City	-	-	-	156,809	-
Total:	**$ 6,302,515**	**$ 6,879,992**	**$ 6,934,510**	**$ 7,811,319**	**$ 7,260,818**

Expenditure					
Personal Services	$ 3,641,250	$ 3,829,562	$ 4,160,519	$ 4,160,519	$ 5,490,705
Materials and Supplies	4,460	7,160	5,925	15,925	5,925
Other Services and Charges	3,851,909	4,574,346	4,251,347	5,115,156	3,556,063
Capital	4,950	4,313	500	3,500	500
Internal Charges	-1,200,055	-1,535,388	-1,483,781	-1,483,781	-1,792,375
Total:	**$ 6,302,515**	**$ 6,879,992**	**$ 6,934,510**	**$ 7,811,319**	**$ 7,260,818**

Office of Minority Women and Business Development

The Office of Minority and Women Business Development (OMWBD) works to enhance the City's growth and economic stability by promoting contracting and procurement opportunities for minority, women, veteran, and disability-owned business enterprises (M/W/V/DOBEs) through community outreach, special events, programs, business start-up consultations, and certification services. OMWBD is an active partner to all certified M/W/V/DOBEs.

Structure

Certification

M/W/V/DOBEs must be certified with the City of Indianapolis through OMWBD. During the application process, OMWBD verifies that each business meets the requirements of the certification program as described in the City's utilization plan. The requirements include, but are not limited to, a business control and ownership component that must be verified through both paper and on-site review.

Business Development

OMWBD acts as a trusted resource center for M/W/V/DOBEs and provides programming, educational, and training tools that assist with the growth and development of certified businesses through outreach and networking events and education and training workshops at no cost to the participants.

Compliance

OMWBD is responsible for reviewing, monitoring, and tracking required procurement documents and contracts for good faith efforts related to M/W/V/DOBE utilization goals on all City, County, Municipal, and stand- alone private contracts that are expending City dollars or using City-owned property. This is required by OMWBD to ensure that the committed participation goals are being met based on the Consolidated City of Indianapolis and Marion County MBE/WBE/VBE/DOBE Business Utilization Plan.

Diversity, Equity, and Inclusion

OMWBD recognizes businesses and organizations that encourage, embrace, and celebrate diversity, equity, and inclusion. OMWBD is proud to be a part of the 20-year tradition of planning and executing the Mayor's Celebration of Diversity Awards celebration (MCOD), hosting the City's annual Martin Luther King, Jr. Celebration, and partners annually with the Indiana Black Expo (IBE) to host the Mayor's Breakfast and Business Conference. We also host several certification and good faith effort workshops, the annual Reverse Trade Show and Year End Forum.

Minority & Women Business Development

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
Consolidated County	$ 1,524,410	$ 1,443,174	$ 1,282,386	$ 1,282,386	$ 1,459,374
Total:	**$ 1,524,410**	**$ 1,443,174**	**$ 1,282,386**	**$ 1,282,386**	**$ 1,459,374**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Personal Services	$ 857,146	$ 899,174	$ 1,018,322	$ 1,018,322	$ 1,026,167
Materials and Supplies	3,381	2,931	1,890	1,890	2,800
Other Services and Charges	627,895	476,835	240,801	240,801	409,491
Capital	360	530	-	-	400
Internal Charges	35,629	63,704	21,373	21,373	20,517
Total:	**$ 1,524,410**	**$ 1,443,174**	**$ 1,282,386**	**$ 1,282,386**	**$ 1,459,374**

Office of Audit and Performance

A division of the Mayor's Office, the Office of Audit and Performance (OAP) was established to audit and enhance the performance of City and County government operations. The office is comprised of two functional areas, Audit and Performance, which operate under a common mission: to help improve the efficiency and effectiveness of local government.

Mission

To evaluate City-County operations to promote accountability and high performing government for the Citizens of Indianapolis-Marion County.

Structure

The Office is comprised of two functional areas: Internal Audit, and Performance and Innovation. The Audit team is staffed by three staff Auditors, and an Audit Manager. The Performance and Innovation team is staffed by two Performance Consultants, and a Performance Manager.

Key programs and services provided

OAP's Internal Audit Team is authorized to audit all City and County departments and agencies, municipal corporations whose budgets are subject to City-County Council approval, the Indianapolis Bond Bank, and Building Authority. OAP primarily conducts performance audits, and audit engagements are determined based on an annual risk assessment plan, management requests, and/or as deemed necessary by the Director. All audit work by OAP is done in accordance with generally accepted government auditing standards (GAGAS). OAP also administers the annual external audit of the City and County.

OAP's Performance and Innovation Team is authorized to conduct reviews and establish performance metrics as well as recommend the elimination, consolidation, or reduction of any entity or program due to ineffectiveness, duplication, or other reasons. The Performance team offers various training opportunities to support efficient City and County operations and continuous improvement. Agencies and offices who participate in training also receive ongoing support in data analysis and visualization, and guidance in process improvement methods to improve the customer experience, strengthen teams, reduce waste, increase efficiencies, and promote continuous improvement.

Priorities and initiatives

OAP's regular work initiatives include the following:

Enterprise Risk Assessment – Annually, the Audit team reviews both qualitative and quantitative data regarding City and County operations to identify high-risk areas, programs, and agencies. The results of this assessment inform the Audit team's annual plan.

Performance Audit – OAP's Audit team primarily conducts Performance Audits, which concern an agency or program's compliance with applicable standards, and/or the efficiency and effectiveness of a given program.

Cash Counts – On an annual basis, OAP conducts unannounced cash counts and limited cash control reviews of City and County agencies and departments to evaluate compliance with the Internal Control Policy regarding cash handling.

Indy Performs – Indy Performs is designed to equip individuals from all functional areas of City-County Agencies, Offices, and Departments with a baseline ability to recognize, measure, analyze, monitor, and report the performance of their processes. OAP's Performance and Innovation team will kick off 2027 with a symposium event to showcase the work of prior-year learners and facilitate the program three times next year for the Enterprise.

Enterprise Performance and Continuous Improvement Education – The Performance and Innovation team supports the continuous improvement of government operations by developing educational materials, facilitating training, and offering consultation services for and to the wider City and County Enterprise.

Recent major accomplishments and goals

In early 2026, OAP completed its performance audit of the Office of Public Health and Safety (OPHS). The engagement focused on reviewing OPHS procurement procedures and the measures in place to determine the success of OPHS programming. The audit found several opportunities for improvement across OPHS operations, and garnered significant attention from the City-County Council and local media. The audit has inspired efforts to strengthen financial and operational controls and explicitly define programmatic goals and successes. These renewed efforts demonstrate the value of internal audit in improving government operations and increasing accountability across the wider City and County Enterprise.

OAP hopes to continue this trend by expanding the number of agencies engaged through audit activities next year.

In 2025, OAP trained 62 Enterprise employees representing 23 different agencies over the course of three sessions of the Indy Performs Program. So far, in 2026, 30 employees have been engaged. OAP hopes to maintain this level of enrollment in the Indy Performs program in 2027, and plans to begin identifying and documenting ways that employees have incorporated the training into other aspects of their work.

Audit & Performance

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
Consolidated County	$ 1,675,110	$ 1,956,549	$ 1,950,759	$ 1,950,759	$ 2,043,197
Total:	**$ 1,675,110**	**$ 1,956,549**	**$ 1,950,759**	**$ 1,950,759**	**$ 2,043,197**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Personal Services	$ 662,536	$ 846,783	$ 962,005	$ 962,005	$ 1,034,189
Materials and Supplies	811	1,569	2,000	2,000	2,000
Other Services and Charges	977,453	1,092,421	969,540	969,540	989,477
Capital	-	-	2,750	2,750	2,750
Internal Charges	34,310	15,776	14,464	14,464	14,781
Total:	**$ 1,675,110**	**$ 1,956,549**	**$ 1,950,759**	**$ 1,950,759**	**$ 2,043,197**

Office of Equity, Belonging and Inclusion

The Office Equity Belonging and Inclusion (OEBI) works to establish equity, belonging and inclusion as key pillars of the work of the city-county enterprise. We do this by coordinating training, analyzing and reporting equity data, supporting organizational culture efforts and leading community-facing equity initiatives.

Structure

Strategies & Learning

Continuing education is a necessary component of sustained progress towards our equity goals. OEBI works with other city offices, departments, and agencies to evaluate, create, and lead trainings that center diversity, equity, and inclusion. We also coordinate conversations between departments, agencies, and quasi-governmental organizations within local government.

Operations & Innovation

OEBI evaluates city-county policy and procedures and proposes updates that help the city-county enterprise reach its equity-related goals. We also oversee employee resource groups for the city-county enterprise. These groups are designed to foster leadership development, relationship building, and enterprise-wide collaboration on issues related to equity, inclusion and belonging.

Data & Evaluation

OEBI is responsible for collecting, evaluating, and reporting data that relates to our equity, inclusion and belonging goals. We do this work in collaboration with OAP, HR, OMWBD and the Mayor’s Office. A key element of this reporting involves creating and updating the Equity-Belonging and Inclusion dashboard and overseeing the budgeting for equity process in conjunction with the council office.

Community & Culture

OEBI works with residents, informal groups, and community organizations alike to identify inequities within Marion County and develop or implement solutions. This work includes forming coalitions, facilitating conversations, and developing community-based programs that promote equity, belonging & inclusion.

Key programs and services provided

- Language Access Program
- Equity Training Program

Priorities and initiatives

- By Design
- B.I.R.T.H Fund
- Language Access Plan
- Parks Staff Training Series
- Company Culture Work

Recent major accomplishments and goals

We launched the BIRTH Fund in November of 2026 with 150 moms who are receiving direct cash payments. This is a three-year program that is being evaluated by Regenstrief Institute. We hope to receive additional funding this year, that will allow us to bring another cohort of moms into the program.

Office of Equity, Belonging and Inclusion

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
Consolidated County	$ 558,900	$ 871,582	$ 921,566	$ 921,566	$ 911,043
Federal Grants - City	-	-	120,000	120,000	-
Total:	**$ 558,900**	**$ 871,582**	**$ 1,041,566**	**$ 1,041,566**	**$ 911,043**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Personal Services	$ 369,771	$ 538,290	$ 596,731	$ 596,731	$ 622,594
Materials and Supplies	1,520	1,708	13,500	13,500	2,500
Other Services and Charges	185,483	317,683	417,335	417,335	281,949
Capital	2,127	3,901	4,000	4,000	4,000
Internal Charges	-	10,000	10,000	10,000	-
Total:	**$ 558,900**	**$ 871,582**	**$ 1,041,566**	**$ 1,041,566**	**$ 911,043**

City-County Council

The Indianapolis City-County Council is the legislative and fiscal body of the Consolidated City of Indianapolis and Marion County. Its 25 elected members adopt local laws, appropriate funds, and appoint residents to City boards and commissions.

Mission

The Council serves residents through responsive constituent services, transparent lawmaking, responsible fiscal oversight, and policies that support safe and thriving communities.

Structure

The Council is organized through elected leadership, committees, public meetings, and professional staff. Committees review proposals and receive public comment before matters advance to the full Council.

Key programs and services provided

Core services include enacting ordinances and resolutions; reviewing the annual budget, tax levies, appropriations, and other fiscal proposals; and making appointments to boards and commissions. Councilors also help residents navigate local government and coordinate responses to neighborhood concerns.

Priorities and initiatives

For 2027, the Council will focus on a balanced and sustainable budget amid state-legislative changes and fiscal pressures. Priorities include public safety, infrastructure and investments in residential streets, housing stability, homelessness services, and core services. The Council will continue requesting clearer performance measures, service data, and explanations of major budget drivers.

Recent major accomplishments and goals

Recent accomplishments include advancing strategic investments through the City's budget and fiscal decisions, strengthening long-term infrastructure funding strategies, enhancing transparency and public engagement in the legislative process. The Council's goals include conducting a thorough review of the proposed 2027 budget, strengthening accountability and performance measures for public investments, monitoring the impacts of state policy changes on local government, and ensuring that legislative and fiscal decisions reflect the needs and priorities of Indianapolis residents.

District specific information

District needs are central to the Council's work. Councilors use resident feedback gathered through emails, phone calls, neighborhood meetings, and data to address public safety, roads, drainage, housing, parks, code enforcement, and other local issues in collaboration with the executive branch.

City County Council

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
Consolidated County	$ 3,161,442	$ 3,688,169	$ 3,337,033	$ 3,337,033	$ 3,423,495
Total:	**$ 3,161,442**	**$ 3,688,169**	**$ 3,337,033**	**$ 3,337,033**	**$ 3,423,495**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Personal Services	$ 2,456,860	$ 2,678,108	$ 2,790,277	$ 2,790,277	$ 2,817,067
Materials and Supplies	2,754	2,341	3,000	3,000	3,000
Other Services and Charges	684,942	998,886	538,779	538,779	598,426
Capital	1,412	3,710	2,500	2,500	2,500
Internal Charges	15,474	5,124	2,478	2,478	2,502
Total:	**$ 3,161,442**	**$ 3,688,169**	**$ 3,337,033**	**$ 3,337,033**	**$ 3,423,495**

Office of Corporation Counsel

The Office of Corporation Counsel (OCC) provides legal services to help its clients make decisions in the best interests of the residents and taxpayers of the Consolidated City of Indianapolis and Marion County.

Structure

Counseling

The Counseling Section supports City and County officials, agencies, appointees, and employees when acting in their official capacities. The Counseling Section's responsibilities include serving as counsel at public meetings, providing legal advice on a wide variety of legal issues, preparing and negotiating contracts, and preparing proposed ordinances.

In addition, the counseling team represents the City and County in unemployment compensation matters, assists the Auditor and Treasurer with the tax sale, and staffs the City's Office of Equal Opportunity.

City Prosecutor

The Office of the City Prosecutor prosecutes violations of the Indianapolis-Marion County Revised Code, including those concerning animal care, licensing, building code, zoning, and a variety of other ordinance-enforcement issues.

Litigation

The Litigation Section represents the City and County and their agencies, departments, officials, appointees, and employees in state and federal courts at both the trial and appellate levels. It also represents City and County interests before administrative agencies.

Office of Equal Opportunity

The Office of Equal Opportunity (OEO) receives and investigates complaints of discrimination under state statutes (civil rights and housing) and the local Human Relations ordinance (revised Code Chapter 581). If appropriate, those complaints are also adjudicated before the Equal Opportunity Advisory Board.

Office of Corporation Counsel

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
Consolidated County	$ 1,105,715	$ 2,593,068	$ 1,424,613	$ 1,424,613	$ 1,463,237
Total:	**$ 1,105,715**	**$ 2,593,068**	**$ 1,424,613**	**$ 1,424,613**	**$ 1,463,237**

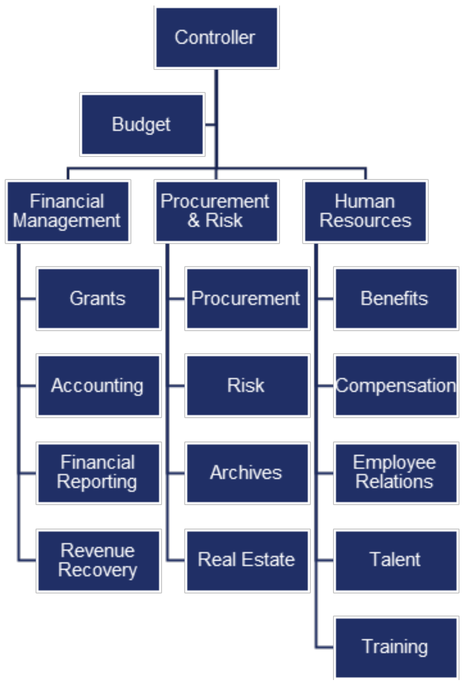
	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Personal Services	$ 3,426,251	$ 3,940,261	$ 4,264,877	$ 4,264,877	$ 4,559,158
Materials and Supplies	5,344	1,920	6,900	6,900	6,900
Other Services and Charges	2,741,392	3,827,881	2,598,419	2,598,419	2,636,995
Capital	-	384	1,100	1,100	1,100
Internal Charges	-5,067,272	-5,177,378	-5,446,682	-5,446,682	-5,740,917
Total:	**$ 1,105,715**	**$ 2,593,068**	**$ 1,424,613**	**$ 1,424,613**	**$ 1,463,237**

Office of Finance and Management

The Office of Finance and Management (OFM) is responsible for the overall fiscal operations of the Consolidated City of Indianapolis and Marion County. The Controller, as the chief fiscal officer, is the director of OFM. Beyond its role of fiscal oversight, the OFM directly manages archives, budgeting, financial reporting, fixed assets, government real estate, grants, human resources, purchasing, revenue collections, and risk management.

Mission

OFM's mission is to serve the residents of Indianapolis and Marion County by ensuring fiscal stability through accurate budgeting and financial reporting, efficient procurement, and building a workforce dedicated to excellence in public service.



Structure

OFM's leadership team is made up of three Deputy Controller's and the Human Resources (HR) Director, which each oversee the major functions of the department.

Budget

Although it is the smallest division, the budget team oversees the development and management of the City-County budget. They evaluate the financial and operational aspects of major policy issues and act as a resource to decision makers. This division also performs long range financial planning and revenue forecasting and serves as a liaison with the Indiana Department of Local Government Finance on matters related to local government budget policy.

Financial and Grant Management

This division is responsible for financial reporting, the annual audit of City and County finances, fixed asset accounting, and the establishment of accounting policies and procedures accordance with generally accepted accounting principles. The grants section provides training, technical assistance, and oversight of grant funded programs and services. The revenue recovery section collects and pursues funds owed to the City-County for certain programmatic functions, such as delinquent fees and fines.

Human Resources

This division is responsible for all employee-related functions for the City-County by providing both strategic and daily administration of talent management. This includes staffing, new hire onboarding, performance management, employee relations, compensation guidelines, benefits, labor relations, training and development, and employee records. In addition, HR drives and monitors compliance of local and federal employment regulations.

Administrative and Real Estate Division

This division oversees Enterprise risk management, including property insurance coverage and safety management policy. The real estate section maintains the City-County's owned and leased property inventory, supports the disposal and acquisition of real property, provides facility management functions for property in the City-County inventory, and oversees new real estate projects. The Purchasing section provides the cradle to grave management of procurement for all City-County departments, including purchasing, contract management, and disposal of obsolescent assets. It ensures proper policies and procedures are followed for the entire procurement process throughout the enterprise. They also assist agencies in developing equitable spending by attracting and sourcing XBE vendors.

OFM's team is around 70 employees. We operate out of the 15th and 22nd floor of the City-County Building.

Key programs and services provided

OFM largely serves other City-County agencies and departments by providing support around personnel actions and financial transactions. Our largest annual deliverables are the budget and the annual comprehensive financial report (ACFR).

The revenue recovery team collects debts owed to the City through a variety of means – insurance recovery for damage to City-County property, parking citations, and income tax refund garnishment in cooperation with the Indiana Department of Revenue.

OFM provides administrative support to the City-County through our procurement, archives, risk, and real estate divisions. In their own way, these divisions provide policies, guidance, support, and best practices to other City-County departments and agencies.

Finally, our human resources division, alongside affiliate HR teams from the Sheriff's Office, Superior Court, and Prosecutor's Office, support employees from the moment they submit a job application to the day they retire.

Priorities and initiatives

In 2026, the OFM team has been guided by two priorities – creation of standard operating procedures (SOP) and policies and clear and consistent communication. The creation of SOPs ensures that agencies receive the same services from our team every time. Clear and consistent communication means OFM shares information relevant to other decision makers and is clear on timelines.

In the service of these two goals, the HR team has been working to update their internal SOPs in order to ensure consistent service. After the passage of several proposals aimed to position the City as an employer of choice, HR has focused on communication strategy, ensuring employees understand the changes and have access to resources. HR has also written individual policy documents for the implementation of changes to short-term leave and the new benefit leave donation program, which gives employees clarity on these benefits.

The risk team has developed several SOPs about insurance and contracting, reducing the number of repeated questions the team received and also created the first annual worker's compensation report, providing valuable insights and trends into our expenses during 2024.

Recent major accomplishments and goals

In June 2026, the financial reporting team publishing the first ever popular annual financial report (PAFR), which distills the 217-page ACFR into an easily accessible summary of the City's financial activities. This was submitted to the Government Finance Officer's Association (GFOA), an industry organization for government financial professionals, for consideration of their PAFR award program. GFOA similarly runs award programs for the ACFR and the budget, which the City ACFR has won 47 times, the County ACFR 30 times, and the budget award 12 times.

In the second quarter of 2026, the risk and revenue recovery team rolled out a new accident tracking system. This will help the City identify trends in our vehicle accidents and improve our insurance recovery.

In 2026, the real estate team worked on the foundational information for an enterprise capital improvement plan. That included compiling existing facility assessment reports from agencies and compiling vehicle maintenance, age, and mileage data for our fleet. In July, the Council approved $100,000 allocation for additional facility assessments and the team issued an request for proposals (RFP) for vendors. These vital inputs will allow the real estate team to continue moving toward a comprehensive capital plan.

Finance & Management

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
Consolidated County	$ 10,842,672	$ 11,006,998	$ 10,180,934	$ 10,180,934	$ 11,349,651
Parking Meter	61,863	61,863	63,000	63,000	63,000
Federal Grants - City	613,977	1,369,576	1,550,000	1,550,000	1,550,000
State of Indiana Grants - City	-	-	50,000	50,000	100,000
Drug Free Community- City	262,500	200,000	150,000	150,000	100,000
City Cumulative Capital Improv	1,200,000	-	-	-	-
Cap Asset Lifecycle & Dev	5,421,890	5,223,577	500,000	5,600,000	500,000
Total:	**$ 18,402,902**	**$ 17,862,014**	**$ 12,493,934**	**$ 17,593,934**	**$ 13,662,651**

Expenditure					
Personal Services	$ 6,414,646	$ 6,753,771	$ 6,475,607	$ 6,475,607	$ 7,676,501
Materials and Supplies	17,438	24,464	20,000	20,000	20,000
Other Services and Charges	11,678,874	10,770,810	5,669,298	10,769,298	5,643,139
Capital	15,372	16,893	15,000	15,000	15,000
Internal Charges	276,572	296,076	314,029	314,029	308,011
Total:	**$ 18,402,902**	**$ 17,862,014**	**$ 12,493,934**	**$ 17,593,934**	**$ 13,662,651**

Marion County Information Services Agency

The Information Services Agency (ISA) provides secure technology and communication services for more than 48 City-County departments and agencies and 25 select external local governmental units. Through the combined efforts of internal staff and contractors who have a deep understanding of customer business practices, ISA strives to be a trusted partner who provides enterprise-minded technology leadership, resulting in innovative, cost-effective solutions.

Mission

Our mission is to provide our partners with exceptional technology services and solutions as a service provider and a trusted advisor.

Structure

Office of the Chief Information Officer

The Office of the Chief Information Officer (CIO) shapes enterprise technology strategy and ensures that critical digital infrastructure and services are secure, reliable, and responsive to resident and agency needs.

Working across the Information Services Agency (ISA) and with all City-County departments, the CIO provides guidance to the IT Board on priorities that strengthen operational efficiency, improve digital access for residents, and protect the City-County's technology environment. The Office also drives cross-agency collaboration, integrated planning, and disciplined fiscal stewardship to maximize the value of taxpayer-funded technology investments.

Administration and Finance

The Administration & Finance team provides the financial stewardship, administrative structure, and contractual governance that allows ISA to deliver reliable, cost-effective technology services across the City-County enterprise. Their work ensures transparency, fiscal discipline, and operational continuity by aligning technology investments with enterprise strategy and long-term sustainability. Under the Chief Financial Officer, this team owns:

- Development of ISA's annual operating and chargeback budgets, financial modeling, and works closely with OFM to ensure ISA's funding aligns with revenue projections and service expectations. This work safeguards ISA's ability to fund required infrastructure, cybersecurity services, managed service provider operations, and strategic modernization initiatives.

- Ongoing financial insight into cost trends, vendor proposals, and capital needs. This analysis identifies agency cost-saving opportunities, informs technology priorities, and ensures ISA leaders make financially sound decisions.

- Management of ISA's contracts, renewals, amendments, and compliance requirements.

This includes ensuring contract language aligns with legal, fiscal, and operational standards, coordinating with OFM, Purchasing, and other agencies, as well as overseeing contract-based service delivery.

- Maintaining ISA's internal administrative processes — payroll, approvals, fiscal workflows, and adherence to enterprise policies. This ensures ISA operates as a compliant, efficient, and audit-ready organization.

Digital Team

The Digital Team delivers constituent-facing and business-driven technology, enterprise applications, public transparency media, and workforce enablement. Under the Chief Digital Officer, their scope can be summarized across four major pillars:

- The Experience Team focuses on enterprise technology adoption, user experience, and agency partnership. The team serves as the technology bridge between agencies and ISA operations—supporting projects from discovery to adoption and facilitating adoption of enterprise technologies.

- The Application Services Team supports more than 600 applications across the enterprise. Their work includes licensing, lifecycle management, and change control, vendor coordination and enterprise application governance, and optimization of high-value enterprise platforms, while ensuring operational efficiency, collaboration, security, and data-driven insights through enterprise apps.

- ISA's Training function equips City-County employees with the knowledge and skills to effectively use ISA technologies. With a focus on enterprise-wide IT training programs and communications, technology enablement workshops, lifecycle management of training materials, this work is highly collaborative with partner agencies.

- The Public Access Television group manages Government Access Channels 16 and TV2, ensuring transparency and compliance with Indiana open-meeting requirements. Responsibilities include live and recorded coverage of boards and commissions, maintaining meeting archives and broadcast records, and coordinating coverage requests and ensuring compliance with laws for designated meeting rooms.

Operations Services

The Operations Team ensures a robust, resilient, secure, and high-performance IT environment for the enterprise. Under the Chief Operating Officer, the team's scope spans three major operational pillars:

- The Network and Server team ensure 24/7 operational integrity of the City-County's IT infrastructure supporting 150+ locations, including multi-petabyte storage, 2,500+ network devices, and 300+ circuits. Responsibilities include:
- Infrastructure changes, documentation, and optimization
- Network monitoring and service-indicator management
- Acting as escalation point for all infrastructure-related incidents

- The Telephony & Unified Communications team supports the City-County's comprehensive voice and communications infrastructure, managing over 7,000 voice lines, 3,700 voicemail boxes, call centers, messaging, and video conferencing. Responsibilities include:
- Voice systems configuration, maintenance, escalation, and troubleshooting
- Integration of telephony with broader IT infrastructure
- Wiring standards across 150+ City-County locations
- Vendor coordination and system change planning
- The End-User Computing (EUC) team provides reliable and secure computing services across more than 8,000 devices, 400+ printers, and multiple support locations. Responsibilities include:
- Laptop/desktop lifecycle management and PC Refresh
- OS, productivity, messaging, and security software deployment
- Security and third-party application patching
- Deskside technical support across agencies
- Tech Café depot operations for walk-up support

These operational pillars are supported by four cross-functional teams functioning as horizontal enablers rather than tower-specific services. They drive consistency, compliance, and alignment across ISA.

- The Service Desk provides 24x7x365 frontline IT support, handling all City-County IT service requests and incidents and intake across phone, email, chat, and portal.

- Knowledge Management ensures documentation and knowledge articles are standardized, current, and accessible.

- Change Management ensures that every technology changes enhance stability, minimize risk, and deliver measurable value. Its purpose is to ensure the enterprise experiences the benefit of change, not disruption from it.

- Asset Management supports onboarding, architecture mapping, license audits for cost-optimization, equipment tracking, and software compliance.

Cybersecurity Services

The Cybersecurity Services team provides enterprise cybersecurity leadership and support by delivering strategic security governance, workforce education, regulatory compliance, security operations, and continuous improvement initiatives. Through investments in modern security technologies, risk management, and reporting capabilities, the program reduces cyber risk, supports compliance with FBI and industry standards, strengthens operational resilience, and helps ensure the secure delivery of essential government services to the residents of Marion County.

As an extension of Cybersecurity Services, the Security Operations Center (SOC) provides 24x7 monitoring, detection, and incident response capabilities across the City-County technology environment. The SOC continuously analyzes security events, investigates potential threats, and rapidly coordinates response activities to contain and mitigate cyber incidents before they disrupt critical government operations. This around-the-clock visibility enhances the City-County's ability to identify emerging threats, minimize business impact, reduce recovery time, and maintain the availability of essential services for employees, partner agencies, and the residents of Marion County.

Key programs and services provided

ISA delivers a broad portfolio of programs and services that enable the City-County enterprise to operate efficiently, securely, and consistently. These offerings span the full range of technology needs, from software development and integration to device lifecycle support and specialized engineering services.

The agency provides application configuration and development expertise, administers software licensing, and supports data-driven capabilities through business intelligence and data analysis. ISA's teams maintain robust cybersecurity protections, facilitate e-commerce operations, and manage geographic information systems that underpin essential mapping and property-related workflows.

In addition to these enterprise systems, ISA oversees the lifecycle management of end-user devices, ensuring staff have functioning, secure hardware to perform their daily duties. The agency provides comprehensive help desk support and delivers tailored IT consultation, contract oversight, procurement guidance, and vendor management — all of which help departments navigate technology decisions with clarity and consistency. ISA also maintains critical infrastructure services, including network hardware support, telecom engineering, and structured wiring across facilities.

Beyond operational technology, ISA supports public transparency through management of public access television operations, develops and delivers training to increase adoption of new tools, and ensures the enterprise remains protected through ongoing vulnerability detection and remediation. Together, these programs form a cohesive technology service ecosystem that supports City-County agencies, employees, and residents. Below is a list of key services:

- Application configuration/development.
- Application/software licenses.
- Business Intelligence.
- Cybersecurity.
- Data Analysis.
- E-Commerce.
- End User Device Lifecycle Management.
- Geographic Information System (GIS).
- Help Desk.
- Integrations.
- IT Consultation.
- IT Contract Management.
- IT Governance.
- IT Procurement.
- IT Vendor Management.
- Network Hardware/Support Services.

- Non-Warranty Parts.
- Public Access Operations.
- Technology Training/Adoption.
- Telecom Engineering.
- Wiring.
- Vulnerability/Threat detection/remediation.

Priorities and initiatives

People — Technology That Works for Those Who Serve

Every major project ISA supported in 2026, from the new Animal Care Shelter to preparations for the IMPD North District Building, served a common purpose: creating environments where public employees can do their best work. ISA continues modernization of the tools that underpin daily operations, deploying hundreds of refreshed end-user devices and expanding cloud-based telephony to more than 4,000 users across the enterprise. Through the resolution of approximately 60,000 annual tickets, ISA ensures employees have access to the technology and devices needed for effective operations.

This emphasis on workforce readiness extends to skills and training. Supported by workshops and hands-on learning sessions, employees gain new competencies in security, data stewardship, and AI. At the same time, ISA has advanced intranet modernization efforts creating a central, accessible hub for employee resources, laying the groundwork for a more connected, informed, and empowered workforce.

Governance — Building Consistency, Clarity, and Trust

ISA continues to strengthen the frameworks that make enterprise technology sustainable over time. Through the modernization of infrastructure standards, clearer decision-making structures, and refreshed Microsoft governance workflows, ISA continues to reduce operational risk and improve predictability across platforms. Efforts to streamline vendor compliance during procurement and contracting reduces risk and sets clear standards for proactive enterprise alignment.

City-County continues a coordinated response to the DOJ’s Digital Accessibility Ruling with ISA providing information and resources to support agency compliance with federal standards, reinforcing the County’s commitment to deliver equitable digital experiences for residents and employees.

Cybersecurity & Resiliency — Protecting the County’s Digital Lifelines

As threats to public-sector systems have grown more sophisticated, ISA has deepened the City-County’s defensive capabilities. The establishment of a formal Security Operations Center in 2026 expanded real-time monitoring and incident response, marking a substantial leap in enterprise readiness. ISA also strengthened identity protections by expanding multi-factor authentication across critical enterprise systems and advanced the Criminal Justice Information (CJI) program to support continuous compliance with the FBI.

Through multi-year strategic planning, ISA ensures operational continuity, cybersecurity resilience, and long-term cost avoidance in the replacement of aging network and telephony infrastructure. This upgrade to physical infrastructure will run in parallel with a cloud migration strategy to improve business capabilities and investment.

Beyond technical safeguards, ISA broadened cybersecurity awareness through targeted training and outreach—helping agencies build the habits and practices that reduce risk at scale, and the enterprise phishing reporting rate is on track to grow by 6% this year.

Data — Laying the Groundwork for Better Decisions

ISA continues investment in data infrastructure to enable transparent, data-driven decision-making. Our Security Team spearheaded the implementation of enterprise data labels to more consistently protect sensitive information. Meanwhile, address and parcel GIS data—core assets for countless workflows—is being modernized to reduce friction across agencies and improve public-facing accuracy. In 2026, ISA also secured state funding to update foundational GIS datasets, ensuring compliance with Next Generation 911 protocols and alignment with national standards. The procurement and strategic implementation of a new archival management system will strengthen long-term stewardship of government records while improving public accessibility.

Innovation — Preparing for the Future While Delivering Today

ISA's modernization efforts continue to accelerate the City-County's digital transformation. Through recurring upskilling engagements, ISA continues to support the responsible expansion of Generative AI (GenAI) use across the enterprise, empowering staff to use emerging tools safely and effectively. Beyond GenAI, ISA partnered with the Marion County Superior Court to develop cutting-edge AI-enabled dashboards, reclaiming over 110 staff-hours per week.

At the same time, ISA advanced major enterprise systems transformations. The migration of PeopleSoft environments to the cloud will increase operational resiliency, reduce operational overhead, and reduce storage costs. Delivering a new Property Tax and Computer-Assisted Mass Appraisal (CAMA) management system will streamline internal workflows and introduce a modern public portal for residents. ISA also invested in a unified cloud procurement solution to improve contracting transparency and reduce cycle times.

Recent major accomplishments and goals

ISA has earned recognition across several prestigious industry programs, reflecting the organization's growing leadership in digital innovation and public-sector technology modernization. ISA is ranked among the top 10 counties in the nation with populations between 500,000 and 999,9999 by The Center for Digital Government and the National Association of Counties (NACO) in the annual Digital Counties Survey for improving government operations, strengthening public services, and delivering better outcomes for residents through technology.

ISA has been honored with the 2026 AI 50 Award from the Center for Public Sector AI (Center for Digital Government) for our forward-leaning work in Artificial Intelligence with the Marion County Superior Court's AI-Enhanced Digital Court Operations initiative. ISA was also honored as a

TechPoint MIRA Award finalist for our work to advance responsible GenAI adoption in the City-County.

ISA supported several major capital projects across the City-County enterprise in 2026. For new facilities, the agency delivered essential low-voltage and network infrastructure, including switch and access-point configuration and access control support at the new Animal Care Services building and comprehensive network, wireless, paging, telecom, and workstation setup at IFD Station 32. ISA also assisted with key building moves, providing network inventory, workstation migration, and coordination with cabling, network, and security vendors for both the City-County Building restack and the Marion County Election Board's relocation. In addition, ISA partnered with IMPD leadership to plan the technology requirements for the upcoming IMPD North District station, ensuring IT needs are clearly defined and accurately scoped.

MC Information Services Agency

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
Property Reassessment	$ -	$ -	$ -	$ 100,000	$ -
Enhanced Access	325,000	494,254	-	-	-
State of Indiana Grants - County	-	-	-	30,000	-
Information Services Fund	38,895,408	49,954,811	45,140,107	46,990,107	48,741,183
Total:	**$ 39,220,408**	**$ 50,449,066**	**$ 45,140,107**	**$ 47,120,107**	**$ 48,741,183**

Expenditure					
Personal Services	$ 4,277,579	$ 4,763,495	$ 4,796,273	$ 4,796,273	$ 5,316,734
Materials and Supplies	92,192	29,482	63,000	63,000	50,000
Other Services and Charges	34,683,065	45,486,232	40,080,834	41,810,834	43,184,449
Capital	167,572	169,857	200,000	450,000	190,000
Total:	**$ 39,220,408**	**$ 50,449,066**	**$ 45,140,107**	**$ 47,120,107**	**$ 48,741,183**

Marion County Auditor

The Marion County Auditor is established by the Indiana State Constitution, and strict adherence to the laws of the State of Indiana is of prime importance. The Auditor administers payroll, accounts payable, and accounts receivable on behalf of all City departments and County agencies; processes all property tax deductions and abatements; investigates homestead deduction fraud; manages the tax sale notice and redemption process; reconciles information for the annual financial report; and distributes over one billion dollars of tax revenue per year to the various taxing units of the Marion County.

Mission

The mission of the Marion County Auditor's Office is to deliver exceptional customer service while providing the most efficient and effective support to our Marion County residents, City and County Employees and Vendors.

Structure

The Marion County Auditor's Office is comprised of three areas which include the Accounting, Payroll and Real Estate/Tax divisions.

Key programs and services provided

Accounting

This division provides accounts payable and accounts receivable functions for all departments and agencies and ensures payment of all City and County bills, including property tax distributions, payments to vendors, and to citizens working during elections and performing jury duty. The division also serves as the general accounting agency for the entire City-County enterprise and performs monthly and year-end processing, reconciles cash balances and funds, issues all 1099s, and assists with the preparation of financial reports and audits for both the City and Marion County

Payroll

This division is responsible for processing payroll and all payroll deductions, updating employee information on the payroll and benefits systems, providing support and direction to agency payroll staff, and ensuring adherence to payroll legal requirements, including new hiring reporting requirements.

Real Estate/Tax

The real estate division provides customer service for Marion County residents, processes all tax deductions, abatements, tax bill corrections, and refunds. The division administers all noticing requirements, redemptions, and refunds for the annual tax sale, as well as investigates homestead deduction fraud throughout Marion County. The division provides advances and semi-annual distribution of collected taxes to all Marion County taxing units, in addition to preparing the annual tax billing abstract, certifying net assessed values, and preforming tax increment financing (TIF) neutralization.

Priorities and initiatives

The Auditor’s office's priorities and initiatives include continuing to expand ACH participation by adding more vendors. The Auditor’s office also plans to conduct a comprehensive homestead review to ensure that homestead deductions are being applied accurately and appropriately to eligible properties. The Auditor’s office is using budgeted funds to review its current W-2 and 1099 processes to ensure compliance with recent changes in applicable laws and regulations.

Recent major accomplishments and goals

In 2026 the Auditor’s Office introduced a new Automated Clearing House (ACH) reimbursement option for employees. The initiative aims to streamline the reimbursement process and reduce the reliance on paper checks. The Auditor’s Office goal is to now move forward with adding more vendors to the ACH process which will reduce resources needed in the check printing process so we may allocate those funds to other initiatives.

MC Auditor

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
County General	$ 13,833,868	$ 14,528,257	$ 14,346,554	$ 14,346,554	$ 15,107,764
Auditor Ineligible Deduction	437,325	504,853	655,903	655,903	662,128
MC Elected Officials Training	-	350	7,800	7,800	7,800
Endorsement Fee - Plat Book	173,894	188,643	155,509	155,509	182,096
Loc Emerg Plan & Right to Know	57,778	89,424	110,000	110,000	110,000
Total:	**$ 14,502,865**	**$ 15,311,527**	**$ 15,275,765**	**$ 15,275,765**	**$ 16,069,789**

Expenditure					
Personal Services	$ 2,214,017	$ 2,453,257	$ 2,555,516	$ 2,555,516	$ 2,814,447
Materials and Supplies	23,835	11,599	24,650	24,650	23,537
Other Services and Charges	13,162,614	13,450,097	12,672,599	12,672,600	13,208,806
Capital	23,000	23,000	23,000	23,000	23,000
Total:	**$ 14,502,865**	**$ 15,311,527**	**$ 15,275,765**	**$ 15,275,765**	**$ 16,069,789**

Marion County Assessor's Office

Description of Agency

The Marion County Assessor's Office ensures fair and accurate property tax assessments so that each taxpayer pays an equitable share of local government costs based on the value of the property they own. The office determines the fair market value-in-use of all real property in Marion County and processes Business Personal Property (BPP) filings, property tax exemption applications, and assessment appeals.

Mission

To provide accurate, equitable, and transparent property assessments for all Marion County taxpayers while delivering accessible public service, supporting statutory compliance, and maintaining the integrity of the property tax system.

Assessment Division

The Assessment Division assesses all real and business property throughout the county. This division coordinates the efforts of field personnel, audit staffs, and valuation experts to perform all phases of the assessment process in accordance with the International Association of Assessing Officers standards. The division covers commercial, industrial, and residential properties and reviews taxpayer reports on business personal property. The division also operates two satellite offices that offer convenient access to residential assessment services.

Administration Division

The Administration Division manages budgeting, payroll, human resources, procurement, strategic planning, education administration, document management, and process improvement. It also administers PTABOA hearings and conducts reviews of tax exemption applications for charities and nonprofits.

Data Analysis Division

The Data Analysis Division oversees property sales disclosures, parcel ownership changes, GIS mapping updates, and large-scale data validation. It produces reports and statistics used by internal divisions, government agencies, and the public.

Key Programs and Services Provided

- Real property assessment services.
- Business Personal Property processing and audit review.
- Property tax exemption administration.
- Appeals and PTABOA hearing management.
- Market analysis and sales disclosure validation.
- GIS mapping and parcel data management.

- Public-facing taxpayer assistance.

Priorities and Initiatives

- SB-1 workforce transition shifting BPP personnel to other departments.
- Implementation of in-house audits for businesses reporting under $2,000,000 in assessed value.
- Deployment of a modern CAMA system in 2027 to enhance public access and streamline assessment operations.

Recent Major Accomplishments and Goals

- Maintained equitable assessment practices across all property classes.
- Improved taxpayer access through satellite offices.
- Enhanced data reporting and analytics.
- Continued timely exemption processing and PTABOA administration.

Goals for 2027

- Complete BPP staff transitions under SB-1.
- Implement in-house audit structure.
- Launch new CAMA system and complete staff training.
- Expand taxpayer self-service tools.

MC Assessor

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
County General	$ 3,923,672	$ 4,090,627	$ 4,756,102	$ 4,756,103	$ 5,466,826
Property Reassessment	2,132,325	2,237,577	2,117,874	2,117,874	2,239,962
Endorsement Fee - Plat Book	413,256	382,379	348,741	348,741	176,025
County Sales Disclosure	305,090	303,124	189,102	189,102	277,988
Total:	**$ 6,774,343**	**$ 7,013,707**	**$ 7,411,820**	**$ 7,411,820**	**$ 8,160,801**

Expenditure					
Personal Services	$ 5,145,466	$ 5,309,907	$ 5,484,693	$ 5,484,693	$ 6,088,295
Materials and Supplies	9,593	11,677	27,601	27,601	27,292
Other Services and Charges	1,618,218	1,689,118	1,890,526	1,890,526	2,036,215
Capital	1,065	3,005	9,000	9,000	9,000
Total:	**$ 6,774,343**	**$ 7,013,707**	**$ 7,411,820**	**$ 7,411,820**	**$ 8,160,801**

Marion County Treasurer

The mission of the Marion County Treasurer's Office is to provide taxpayers with outstanding customer service while efficiently billing and collecting property taxes, safeguard tax dollars while obtaining competitive investment yields, distribute receipts accurately and timely to local units of government/recipients, and provide pertinent analysis on issues affecting county revenues. In 2025, the Marion County Treasurer's Office received and distributed almost $2.7 billion in revenues to more than 48 local units of government/recipients. The Treasurer's Office fulfills duties established by the Indiana Constitution, Indiana Code, and municipal ordinance of the Consolidated City of Indianapolis, Marion County.

Structure

Revenue Recovery Division (Four personnel)

The Revenue Recovery Division oversees the collection of revenue from a variety of sources. The Division represents the tax lien position in bankruptcy filings and hearings on behalf of all units of government, researches government employees for delinquent taxes, arranges garnishments and coordinates delinquent accounts for the income tax intercept with the Indiana Department of Revenue and/or collection agency, prepares the county surplus property auctions, reviews and makes recommendations on nonprofit applications for property, and manages county property transfers to governmental and abutting landowners.

Accounting and Finance Division (Seven personnel)

The Accounting and Finance Division maintains both a cash and fund book as required by Indiana Code and maintains monthly balances with the County Auditor for bank reconciliations. In addition, the Division handles taxpayer NSF check issues, provides cashiering services for in-person payments, mail-in payments, and tax sale redemptions, maintains positive pay files and reports of collections, balances online, ACH, lock box and mortgage payments, and accounts for investments. The Division plays a pivotal role in the overall property tax process from bill development and printing to revenue collection and deposit.

Administration Division (Eight personnel)

The Administration Division manages the overall operations and functions of the Marion County Treasurer's Office, including tax billing and collections, payroll, budget, purchasing and strategic leadership. The Division also drafts, reviews, analyzes, and testifies on legislation, manages the property tax sale, online bill pay and e-billing data systems and provides more than 48 units of government/recipients with advances and distributions of tax and fee collections. The Division also manages the payment in lieu of taxes program, working cooperatively with the Department of Metropolitan Development and other stakeholders, and oversees the community outreach and publications of the Marion County Treasurer's Office.

Customer Service Division (Six personnel)

The Customer Service Division handles property tax records, offers a bilingual (Spanish and 2 other languages) translation for walk-in customers, staffs the taxpayer call center and customer service counter, prints bills upon request, processes mail, responds to e-mail correspondence, manages tax sale payment plans, assists taxpayers with online bill payments, processes and balances lock box payments, issues clearances for alcohol beverage permits, Sheriff's sale, mobile homes, and approves tax clearances issued through City licensing.

The Board of Marion County Commissioners

The Board of Commissioners is comprised of three elected officials—the County Assessor, the County Auditor, and the County Treasurer. The Commissioners meet monthly to conduct business. The Board of Marion County Commissioners fulfills the duties as prescribed in Indiana Code by making appointments to various boards, ensuring fair and impartial appeal hearings of township trustee offices, and oversees the surplus and county-owned property program involving auctions, abutting property, nonprofits, governmental transfers and RFPs.

Key programs and services provided

- Mail approximately 365,000 tax bills each Spring and 40,000 each Fall covering over 386,000 parcels.
- Collect about $1.8 billion in property tax revenues and an additional $1 billion in state, local income and other revenues.
- Invest an average monthly balance of $466 million.
- Distribute over $2.7 billion to over 48 government entities/recipients.

MC Treasurer

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
County General	$ 3,278,090	$ 3,607,738	$ 3,454,219	$ 3,474,219	$ 3,777,514
MC Elected Officials Training	15,851	22,778	25,000	25,000	20,000
Total:	**$ 3,293,941**	**$ 3,630,517**	**$ 3,479,219**	**$ 3,499,219**	**$ 3,797,514**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Personal Services	$ 1,895,362	$ 1,869,046	$ 1,986,610	$ 1,986,610	$ 2,196,330
Materials and Supplies	11,317	11,315	11,319	11,319	11,725
Other Services and Charges	1,381,297	1,744,303	1,475,290	1,495,290	1,583,459
Capital	5,966	5,853	6,000	6,000	6,000
Total:	**$ 3,293,941**	**$ 3,630,517**	**$ 3,479,219**	**$ 3,499,219**	**$ 3,797,514**

Marion County Clerk

The Marion County Clerk is the custodian of all court records, serves as the court's fiscal agent, trustee of child support payments, and issues marriage licenses.

Structure

Civil and Family Courts Division

The Civil and Family Courts Division processes filings for all Circuit and Superior civil courts, including probate, paternity, and family courts. This division also processes appeals, protective orders, change of venue cases, and sheriff sales.

Criminal Courts Division

The Criminal Courts Division processes all filings for criminal courts, traffic, and ordinance violation tickets. This division also handles all incoming phone calls from the public and processes appeals and court mail. The Initial Hearing Court staff operates 24 hours a day, seven days a week processing bail bonds, imitating criminal cases, and accepting search warrants, probation violations, and grand jury filings.

Finance Division

The Finance Division receives, processes, balances, and disburses court costs, fines, fees, judgments, garnishments, traffic ticket payments, and serves as trustee of child support payments, along with managing the office's financial operation.

Public Services Division

Offering services in both the City-County Building and the Criminal Justice Campus, this division provides customer service for case inquiries and copy requests, initiates and accepts subsequent case filings, accepts child support payments, court fees, and fines, collects payments for traffic tickets, assists with driver records and fines, files pro-se motions, scans court records and issues marriage licenses.

Records Management Division

The Records Management Division handles all records requests from the public as well as other government agencies and retains and protects court and other public records until they have met retention requirements. This division is also responsible for digitizing paper court records into the case management system.

MC Clerk

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
County General	$ 6,838,699	$ 6,852,496	$ 6,897,614	$ 6,897,614	$ 7,754,406
MC Elected Officials Training	-	9,669	15,000	15,000	15,000
Clerk's Perpetuation	984,542	523,372	722,762	722,762	898,767
Total:	**$ 7,823,241**	**$ 7,385,537**	**$ 7,635,376**	**$ 7,635,376**	**$ 8,668,172**

Expenditure					
Personal Services	$ 5,147,327	$ 5,541,741	$ 5,508,676	$ 5,508,676	$ 6,489,241
Materials and Supplies	98,027	41,451	91,000	91,000	90,000
Other Services and Charges	2,565,237	1,797,150	2,029,700	2,029,700	2,082,931
Capital	12,650	5,194	6,000	6,000	6,000
Total:	**$ 7,823,241**	**$ 7,385,537**	**$ 7,635,376**	**$ 7,635,376**	**$ 8,668,172**

Marion County Election Board

Overview

The bipartisan Marion County Election Board administers all primary, general, and special elections and enforces election law within one of the largest voting jurisdictions in the United States, serving nearly 650,000 registered voters. For any given election, the Election Board, and their 14 full time employees, must plan for and execute a county-wide event that could see crowds larger than any concert, festival, or sporting event in the city, and do it a minimum of two times each election year. This responsibility requires not only operational excellence but a deep commitment to transparency, security, and public trust.

Since 2017, elections, including storage facilities, polling places, vote tabulation centers, voter registration databases, voting machines, and critical communications systems have been formally designated by the federal government as critical infrastructure. This designation acknowledges elections, election equipment, and election workers are essential to the nation's stability, and it elevates election administration to a priority worth of investment and protection.

Priorities for 2027

The Election Board foresees 2027 as a moment of significant modernization for the agency. The opening of the new Election Operations Center marks a major advancement in how Marion County supports its voters and its election workforce. This facility provides modern amenities that enhance equipment storage and preparation, an improved training environment, and streamlined logistics throughout each election cycle. It is designed to ensure that workers and voters alike engage with a system that is organized, accessible, and equipped for today's modern elections and associated challenges.

The Election Board also anticipates the introduction of new electronic poll books, updated ballot marking and tabulation equipment, and revised processes to improve the voting experience from start to finish. These enhancements align directly with national standards for critical infrastructure protection, reinforcing both the reliability and resilience of Marion County's elections. Additionally, the Board is preparing for implementation of state-of-the-art campaign finance software. This upgraded system will strengthen statutory compliance, simplify filing requirements for candidates and committees, and improve public transparency by making information more accessible.

Overall, 2027 is defined by a commitment to modernization, security, and the continued evolution of voter-focused services in a jurisdiction that manages one of the nation's largest and most complex election operations.

Recent Accomplishments

The Election Board's work in recent years has laid a strong foundation for the improvements planned in 2027. The Election Service Center has continued to function as a central hub for the entire election cycle, supporting activities such as absentee-by-mail ballot production, equipment maintenance and programming, worker training, vote tabulation, and public access throughout each election cycle. These functions allow staff to coordinate large-scale operations with efficiency and transparency.

Poll worker coordination remains one of the Board's most substantial undertakings, consistently recruiting, assigning, and training up to 2,500 workers per election. Collaboration with political parties ensures balanced representation at voting sites, reinforcing trust in the process. Vote centers have also matured into a core feature of Marion County elections, giving voters the flexibility to cast their ballot at any location countywide and reducing barriers associated with traditional precinct-based systems.

The absentee programs also expanded its technological capabilities by adopting advanced mail-sorting and tracking equipment using Intelligent Mail Barcodes, increasing both accuracy and transparency for voters who rely on mail-in ballots. These innovations are a direct response to rising national expectations for secure, trackable ballots. The Election Board strives to meet voters where they are and allows them to cast a ballot in whichever manner they choose.

The Marion County Election Board also continues to utilize adaptive software for Voters with Print Disabilities that allow for secure, private voting experiences for voters. In addition, the Election Board has utilized federal grant dollars to provide safe and secure voting for our Uniformed and Overseas Citizens Absentee Voting program.

Looking Forward

In FY2027, the Marion County Election Board will continue to evolve as both an administrator of elections and a steward of critical infrastructure. The new Election Operations Center, enhanced voting technology, and modern compliance systems represent a forward-looking approach to managing elections in Indiana's largest and most dynamic county. The Election Board will also continue to integrate cybersecurity best practices and seek external partnerships when appropriate, recognizing that secure, reliable, trusted election systems are foundational to the public's confidence.

MC Election Board

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
County General	$ 7,435,711	$ 3,808,474	$ 6,726,806	$ 6,726,806	$ 6,809,959
Section 102 HAVA	38,500	-	-	-	-
Federal Grants - County	319,650	19,044	-	-	-
Cumulative Capital Improvement	108,557	934,292	389,000	389,000	389,000
Total:	**$ 7,902,417**	**$ 4,761,809**	**$ 7,115,806**	**$ 7,115,806**	**$ 7,198,959**

Expenditure					
Personal Services	$ 2,173,223	$ 1,046,109	$ 2,451,147	$ 2,451,147	$ 2,602,358
Materials and Supplies	30,275	47,246	42,440	42,440	42,812
Other Services and Charges	5,692,454	2,734,163	4,233,219	4,233,219	4,164,790
Capital	6,466	934,292	389,000	389,000	389,000
Total:	**$ 7,902,417**	**$ 4,761,809**	**$ 7,115,806**	**$ 7,115,806**	**$ 7,198,959**

Marion County Board of Voter Registration

The Marion County Board of Voter Registration (VR) serves as the official authority responsible for the oversight, administration, and integrity of voter registration for all eligible residents of Marion County. The Board ensures that all voter registration activities are conducted in full compliance with applicable federal and state laws, including the Indiana Election Code, the National Voter Registration Act (NVRA), and the Help America Vote Act (HAVA).

In fulfilling its statutory responsibilities, the Board supervises and administers the registration of voters, processes new registrations and updates, and oversees the ongoing maintenance and accuracy of voter records within the Statewide Voter Registration System (SVRS). This includes safeguarding the integrity of the voter file by ensuring records are current, complete, and reflective of all eligible voters, while also implementing procedures to identify and address inaccuracies in accordance with legal standards.

In addition to its core voter registration functions, the Board plays a critical role in the democratic process by reviewing and certifying petition signatures for candidates, referenda, and ballot initiatives. This responsibility ensures that all petitions meet statutory requirements and that only qualified measures and candidates gain access to the ballot. Through this work, the Board directly supports both local and statewide ballot access efforts, helping to uphold fairness, consistency, and legal compliance in the electoral process.

The Board operates under a mission-driven framework centered on accessibility, integrity, and public service. Its mission is:

"…to provide equitable, efficient, and courteous opportunities for all qualified citizens of Marion County to register to vote; to promote the integrity of the electoral process by maintaining accurate, secure, and up-to-date voter registration records; and to serve as a trusted and reliable resource for voter registration information."

Guided by this mission, the Board is committed to fostering public confidence in the electoral system by ensuring transparency, consistency, and fairness in all registration processes. The office also plays a critical role in voter education, serving as a primary point of contact for individuals seeking information about registration requirements, deadlines, and procedures.

Organizational Structure

The Board of Voter Registration operates as an independent county agency designed to ensure bipartisan oversight and accountability. Its structure reflects a balance between the two major political parties, with equal representation from both Democratic and Republican appointees.

The Board is composed of two appointed members, one representing each party, who collectively provide governance, policy direction, and oversight of the agency's operations. Each Board member supervises a Chief Deputy, who is responsible for the day-to-day management of their respective division. Supporting each Chief Deputy is a team of two Voter Registration Specialists and two Voter Registration Clerks tasked with processing registrations, maintaining records, and assisting the public.

This bipartisan structure ensures that all processes are conducted with fairness, transparency, and mutual accountability, reinforcing public trust in the administration of voter registration across Marion County.

MC Voter's Registration

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
County General	$ 1,253,636	$ 1,231,549	$ 1,351,591	$ 1,351,591	$ 1,388,137
Total:	**$ 1,253,636**	**$ 1,231,549**	**$ 1,351,591**	**$ 1,351,591**	**$ 1,388,137**

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Expenditure					
Personal Services	$ 901,436	$ 879,009	$ 941,988	$ 941,988	$ 984,965
Materials and Supplies	21,863	15,494	15,500	15,500	15,500
Other Services and Charges	328,934	333,524	391,703	391,703	383,272
Capital	1,403	3,522	2,400	2,400	4,400
Total:	**$ 1,253,636**	**$ 1,231,549**	**$ 1,351,591**	**$ 1,351,591**	**$ 1,388,137**

Marion County Recorder's Office

The Marion County Recorder's Office maintains permanent public records primarily related to real estate, including deeds, mortgages, liens, and releases. Additional instruments are recorded either for giving legal public notice of their existence or for safekeeping and future reference.

Mission

The Marion County Recorder's Office strives to record every document accurately and to make them easily accessible to the public while maintaining the integrity of all public documents.

Structure

The Recorder's Office examines, records, indexes, and makes accessible to the public important real estate documents.

The office is committed to pursuing innovative and technological advancements to enhance service delivery and achieve cost reductions. Presently, nearly 89% of documents are submitted electronically. The office comprises 13 cross-trained staff members, responsible for recording and processing over 100,000 documents annually.

Since 1821, the Recorder's Office has effectively managed and preserved over 11 million records. Recorded documents are accessible within the office using public service terminals or through online fee-based services. Additionally, an online free search service providing indexed document information is also available.

Key programs and services provided

The primary function of the Recorder's Office is to record and maintain permanent public records of the transactions that convey property between owners, preserving a clear and precise record of property ownership. The Recorder is charged with maintaining these records in perpetuity and making them available to the public. These include:

- Deeds
- Land Contracts
- Liens
- Release of Mortgage
- Recording Public Records..
- UCC Instruments *(ie: banking transactions, letters of credit, Banking deposits. Leases)*.
- DBA Forms

Priorities and initiatives

Marion County Recorder Faith Kimbrough has set an ambitious goal of educating 1 million Marion County residents about the services provided by the Recorder's Office. To achieve this, she has expanded the office's outreach through a strong social media presence, a monthly television program on the government access channel, and promotion of the free Property Fraud Alert program, including advertising on three IndyGo buses and a billboard throughout the community.

Recent major accomplishments and goals

- We led the state of Indiana in electronic recordings at 89% for 2024 & 2025.
- In 2026, we changed our process so that customers receive their recorded documents on the same day without previous 24-48 waiting period.

MC Recorder

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
MC Elected Officials Training	$ 130	$ 2,523	$ 8,000	$ 8,000	$ 8,000
ID Security Protection	88,000	88,000	88,000	88,000	88,000
County Records Perpetuation	1,674,886	1,699,222	1,819,820	1,861,820	1,938,183
Total:	**$ 1,763,016**	**$ 1,789,744**	**$ 1,915,820**	**$ 1,957,820**	**$ 2,034,183**
Expenditure					
Personal Services	$ 1,087,226	$ 1,088,203	$ 1,229,790	$ 1,229,790	$ 1,326,929
Materials and Supplies	3,678	5,951	6,061	6,061	6,061
Other Services and Charges	669,885	664,189	677,469	719,469	698,693
Capital	2,227	31,401	2,500	2,500	2,500
Total:	**$ 1,763,016**	**$ 1,789,744**	**$ 1,915,820**	**$ 1,957,820**	**$ 2,034,183**

Marion County Surveyor

Introduction

Marion County Surveyor's Office was established by the Indiana Constitution in 1851. General Land Office surveys in what is now Marion County began in 1819. Marion County is part of the rectangular survey system (Public Land System), which divides the land into sections that are one square mile. All real estate boundaries in Marion County can be traced back to the Public Land System. Statute law requires the Surveyor to recheck at least five percent of the section corners each year, and there are over 2,400 current ties. The Marion County Surveyor's Office maintains a Legal Survey Record Book and a Corner Record Book. No fee is charged for surveying services provided to any city, county, or other governmental agency.

Mission

Our mission is to provide the city, county, and townships with precise land survey information. The office serves constituents, developers, and government agencies by managing official survey records, maintaining legal property records, and overseeing county infrastructure.

Structure

The Marion County Surveyor's Office has three areas of focus, Section Corner Maintenance, Infrastructure, and Engineering, as well as Survey Verification and Review. Each with their own operational goals and activities while being unified by a common vision.

Key services provided

In the field, our survey techs perform precise measurements of Section Corners and ties per Indiana Code and replace said monuments as necessary. We monitor the Eagle Creek Dam for horizontal and vertical movement, as well as performing surveying for DPW and BNS.

Priorities and Initiatives

Data collected in the field by use of AutoCAD GIS software, along with the corner history, is posted onto the Surveyor's website to help provide accurate, reliable information.

The advancements in technology have enabled us to fulfill our state Constitution along with the responsibility and legal obligation for the Alcohol & Tobacco Commission's Verification of Business Location forms.

We are also expanding our social media presence and trying to be more engaged with the community. Increased transparency and community engagement will allow us to share information and updates quickly, showcase operations, and allow two-way interactions. As a recruitment aid it will highlight career opportunities and bolster our agencies mission to help attract quality candidates as we move forward. We are hopeful the leveraging of social media will put a positive spotlight on our agency and what we do daily as well as provide useful information for the community.

Recent Major Accomplishments and Goals

We have had two Survey Techs get their degrees in Surveying Technology while continuing their education, with additional team members beginning their education journeys in the same field.

Our HELP program was designed to educate more people in the field of surveying, at no cost to them. It is a great way to earn a degree in a high paying field and to support employee retention along the way.

Madame Surveyor has created the HELP Program, and this year was requested to be a keynote speaker about this program by the Future Surveyors Foundation at this years Women Surveyors Summit in San Diego.

Preservation is as vital a part of the Surveyor's Office as surveying and technology. We believe in the importance of preserving our past for the future generations. Understanding the necessity of creating legible electronic copies of the field notes, records, maps, surveys and plats housed in the Surveyor's Office, we work to ensure that they will be easily accessible for years to come.

MC Surveyor

	2024 Actual	2025 Actual	2026 Adopted	2026 Revised	2027 Introduced
Source					
County General	$ 74,401	$ 686,303	$ 610,165	$ 610,165	$ 620,749
MC Elected Officials Training	28,160	30,500	38,000	38,000	38,000
Surveyor's Perpetuation	858,793	343,903	516,446	516,446	507,367
Total:	**$ 961,355**	**$ 1,060,706**	**$ 1,164,611**	**$ 1,164,611**	**$ 1,166,116**

Expenditure					
Personal Services	$ 751,303	$ 838,223	$ 897,271	$ 897,271	$ 871,869
Materials and Supplies	19,435	13,117	13,190	13,190	26,060
Other Services and Charges	186,302	208,706	242,263	242,263	257,181
Capital	4,316	659	11,887	11,887	11,007
Total:	**$ 961,355**	**$ 1,060,706**	**$ 1,164,611**	**$ 1,164,611**	**$ 1,166,116**