

2026 Budget Presentation

Office of Public Health and Safety



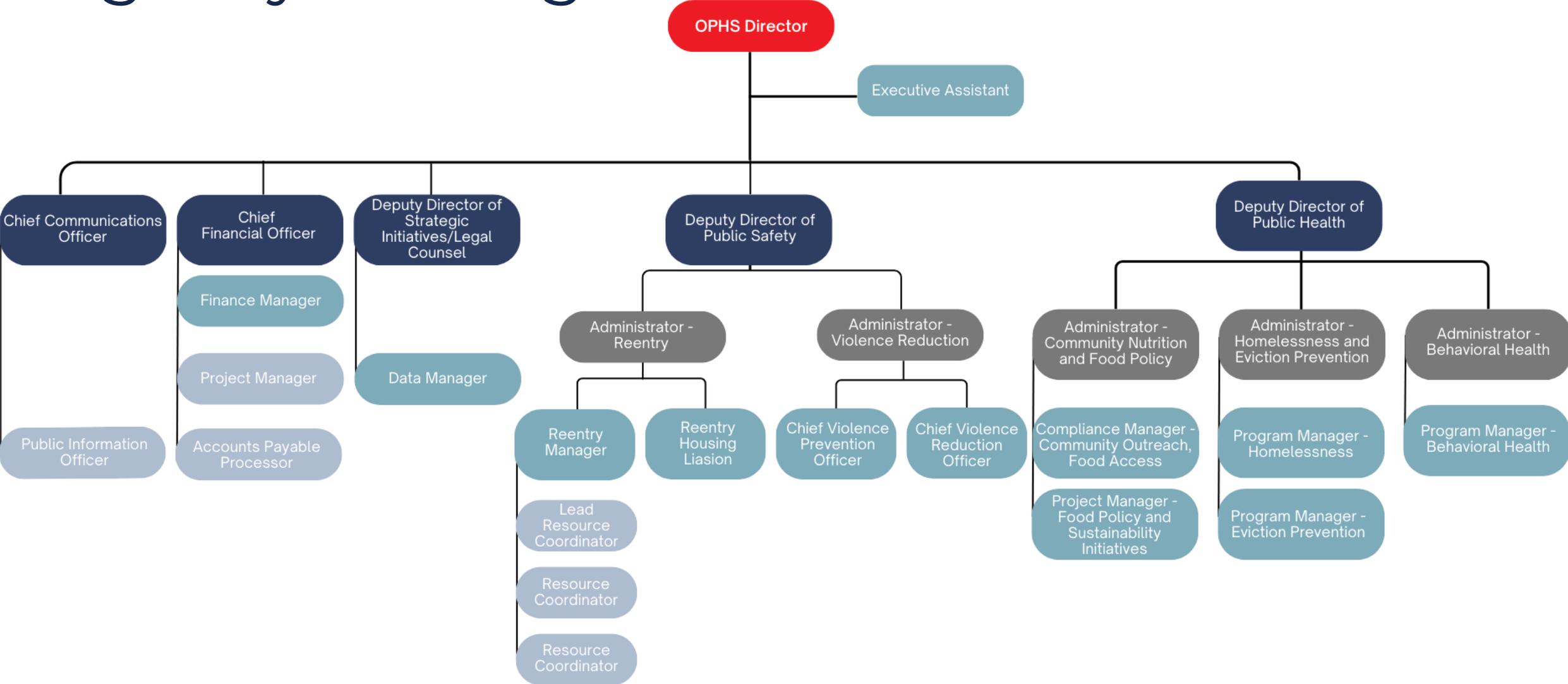
Andrew Merkley

Director

Office of Public Health and Safety's Divisions



Agency Staffing



OPHS Successes

Gun Violence Reduction Strategy (est. 2022)

- CVR began in 2018; Indy Peace in 2022
- ~50% reduction in murders/nonfatal shootings since launch
- 65 fellows successfully graduated, 120 currently enrolled

Assessment and Intervention Center (est. 2020)

- 24/7 assistance, 60-bed capacity (doubled since launch)
- Received 13,251 referrals, completed 9,987 assessments, and linked 4,244 to long-term care

Tenant Advocacy Project (est. 2021)

- Assisted on more than 11,509 cases
- Grew from 2 courts in 2021 to all 9 and Superior Court today

OPHS Successes

Pathway to Employment (est. 2019)

- 661 individuals participated in program
- Connected 450 to full-time employment
- Connected 128 to housing
- 535 obtained industry-recognized credentials

CJC Release Lobby (est. 2022)

- 11,306 bus passes, 6,519 Lyft rides
- 4,881 food packs and 6,146 hygiene necessities distributed

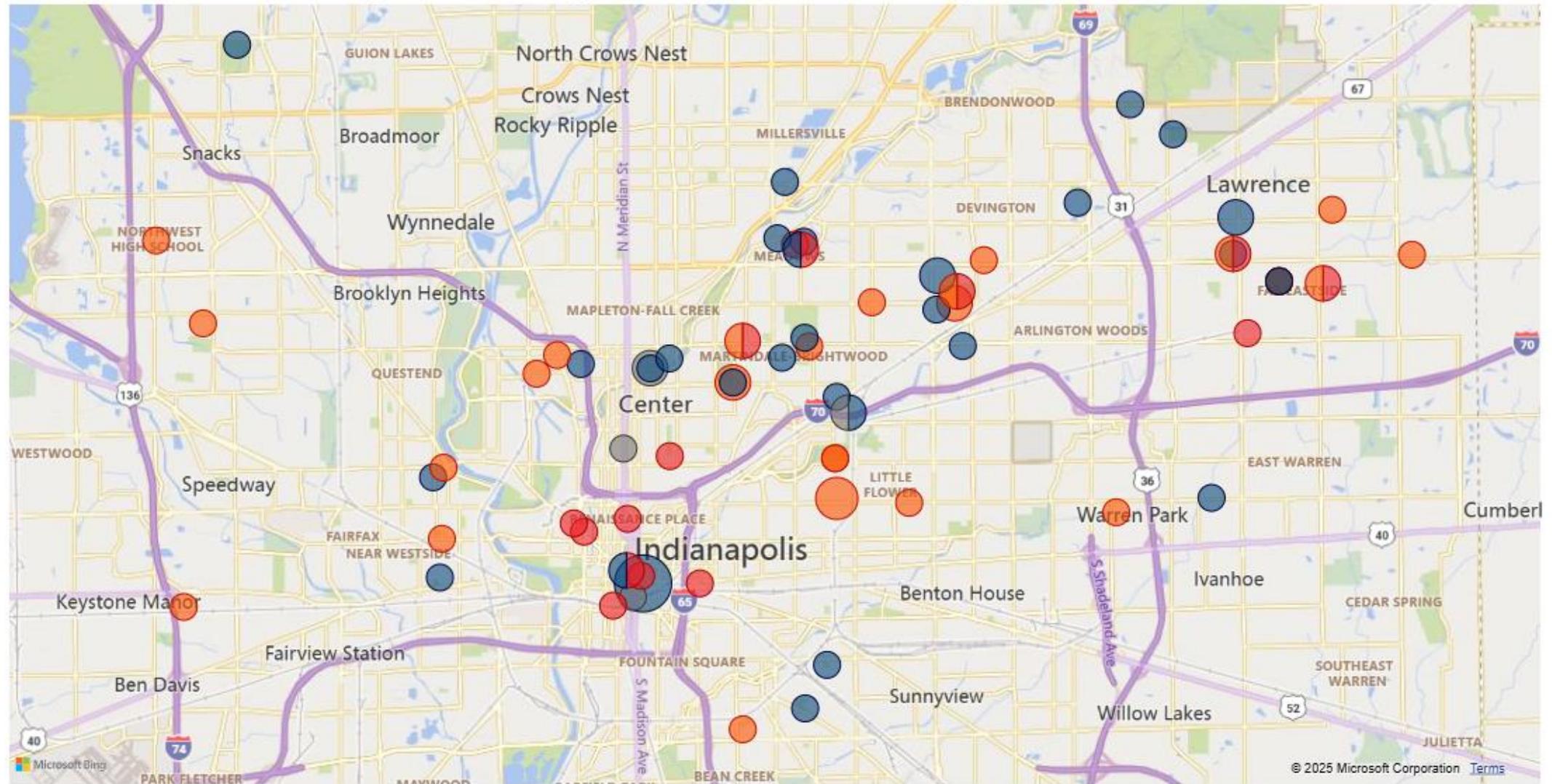
Lyft Grocery Store Access (est. 2019)

- Provided 169,338 discounted rides to 8,334 riders
- Average cost per ride: \$6.50
- Average miles per ride: 3.86

OPHS Outreach Map

Bubble size indicates the number of events at each location - larger bubbles represent more events.

Division ● Behavioral Health ● Community Nutrition & Food Policy ● Community Violence Reduction ● Reentry



Operational Successes



Program Design & Implementation SOP



Established Annual Contracts and Procurement Training



Created Data Manager position



Participated in cross-agency trainings



Supported Behavioral Health team in rollout of new Electronic Health Record (EHR) system for AIC, MCAT, and CLCR

2026 Goals, Priorities & Outcomes



Collaborate with enterprise and public health & safety partners on shared data management practices



Implement Social Determinants of Health (SDOH) screening to enable coordinated care and enhance cross-divisional collaboration



Establish Community-Oriented procurement processes



Coordinate OPHS Indy Performs training for lead staff to promote office-wide data literacy

Public Health Successes

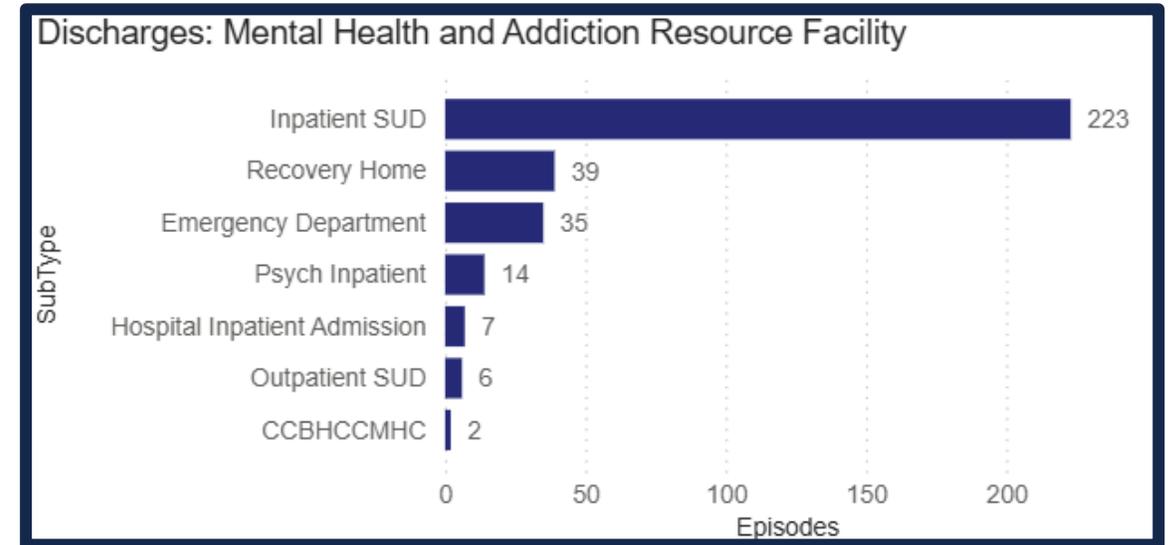
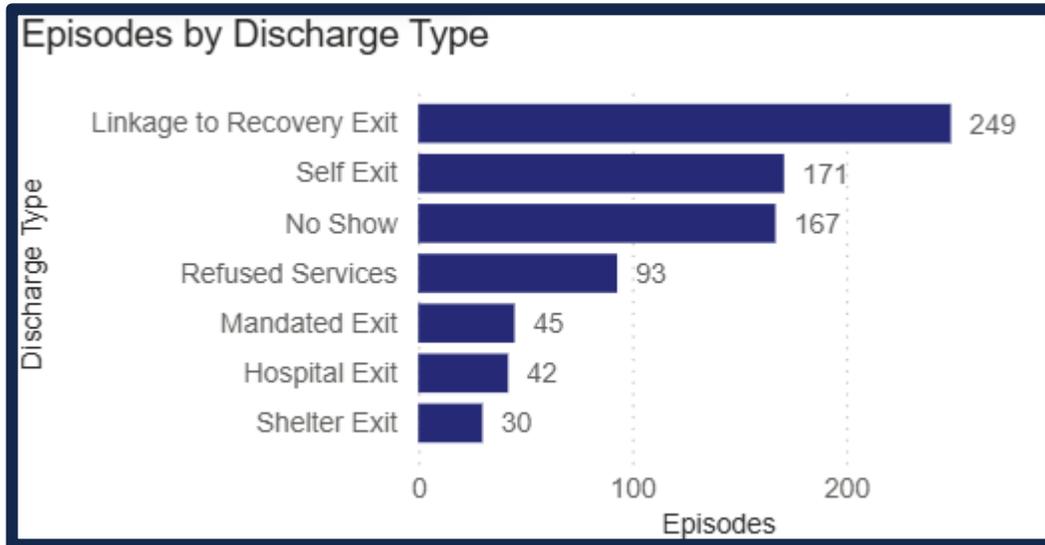
- Tenant Advocacy Project (TAP)
 - Assisted on 2,135 legal aid cases
- Food Distribution and Outreach Events
 - 2,844 households served with 92,181 pounds of food — 76% of which was produce



Public Health Successes

- Electronic Health Record (EHR) system, Credible Implementation
 - AIC: Monitor program alignment with intended beneficiaries, assess recidivism trends, and analyze referral-to-discharge pathways
 - CLCR: Complete system development, staff training, and execute GoLive implementation by 8/28

AIC Discharges Since Credible Implementation



Includes facilities from Linkage to Recovery and Hospital Exits

Public Health Engagement/Outreach

- TAP Team engagement
 - Connects with community at Marion County small claims courts and the Marion County Superior Court
- CLCR Town Halls
 - Hosted at MCPHD, P30 Indy, Indianapolis Urban League
- PHA: Good Good Food
 - Launch event saw 1,000+ in attendance
 - \$10k in mini-grants awarded to eight OPHS-selected community organizations



“I’ll be honest with you, this is such a treat. As much as I love fresh food, I have to prioritize medicine and gas over fruits and vegetables. Thank you so much for taking time to do this.”

- Resident of Pike Township



DCNFP | Outreach Initiatives

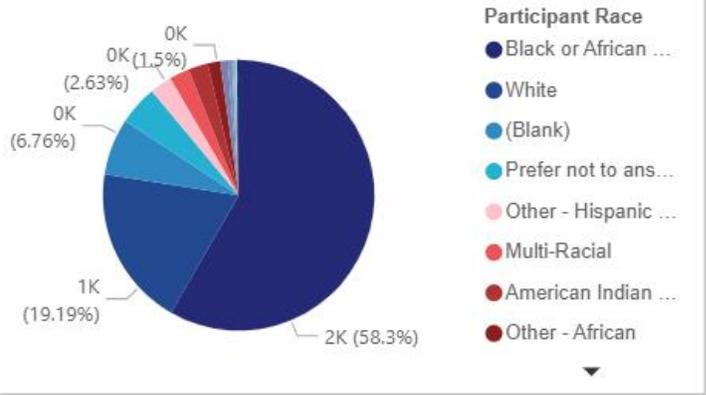
Community Events + Food in Transit

- Outreach Initiatives
- Food in Transit
- Good Good Food
- Event Map

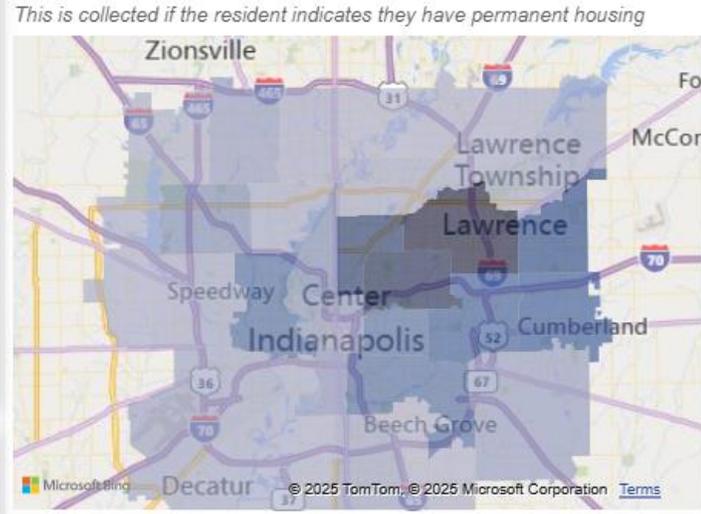
2,928 Households Served
 10,278 Individuals Served
 95,434.72 Total Food
 73,075.72 Produce Only
 31 Events
 25 Hosting Sites

Year, Quarter, Month
 2025 ▼

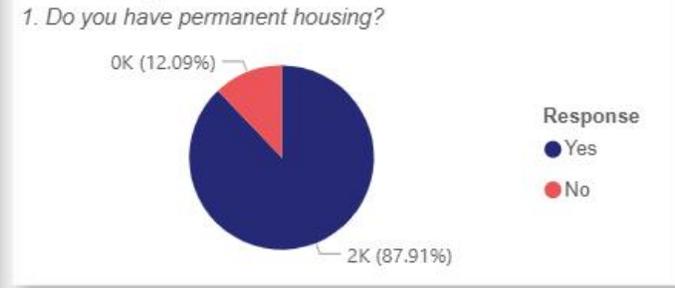
Households Served by Race



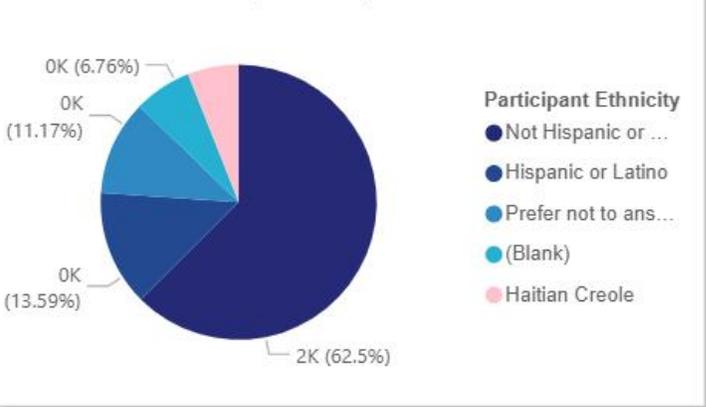
Households Served by Zip Code



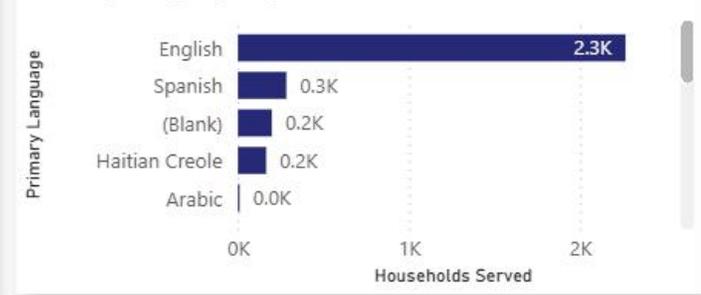
Connecting Unhoused Residents with Resources



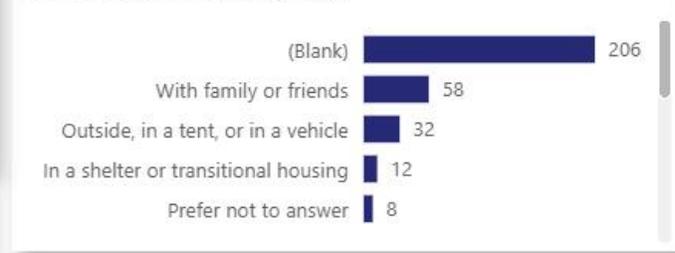
Households Served by Ethnicity



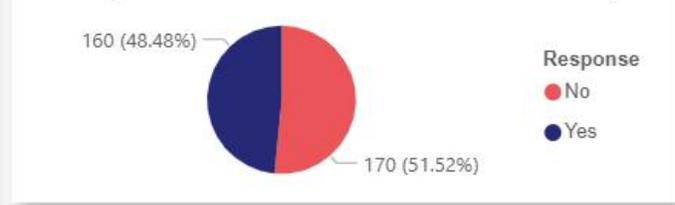
Primary Language Spoken at Home



2. Where are you currently living?



3. Would you like to be contacted with resources for housing?





Tenant Advocacy Project | Legal Aid Support

Overview

Evictions Filed

Navigator Support

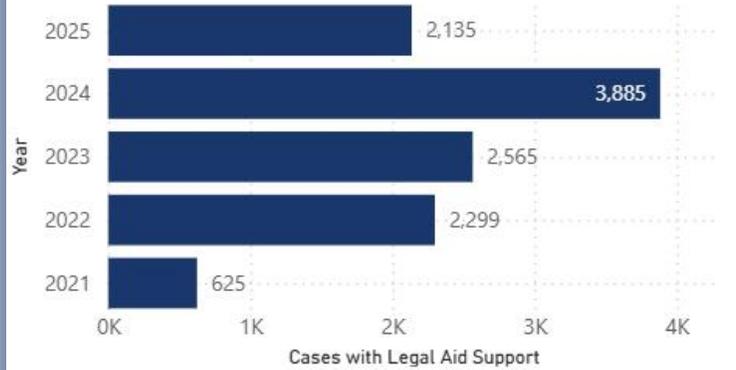
Legal Aid Support

2,135
Legal Aid Supported Cases

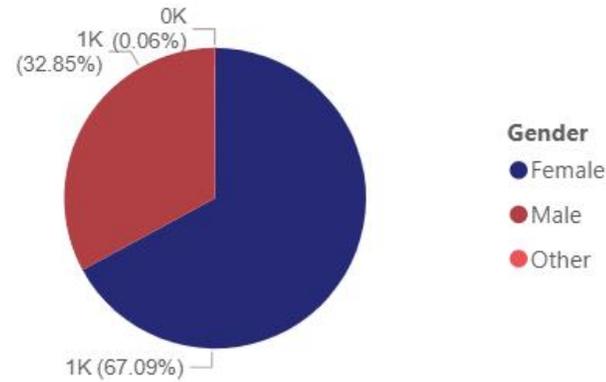
Year, Quarter

2025

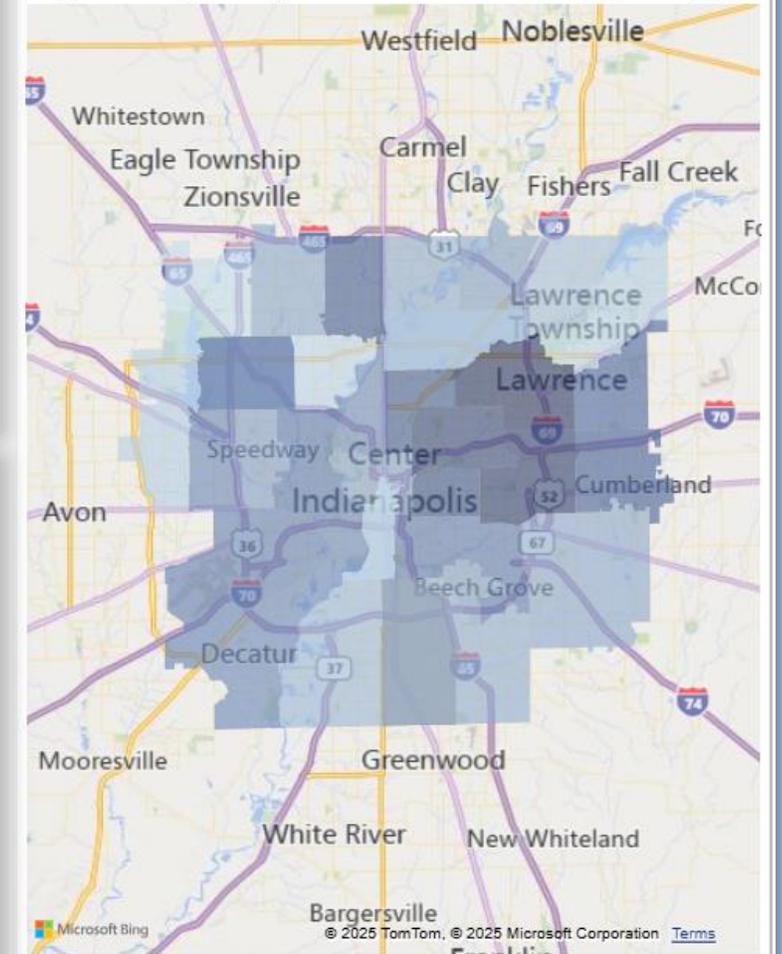
Legal Aid Support Cases*



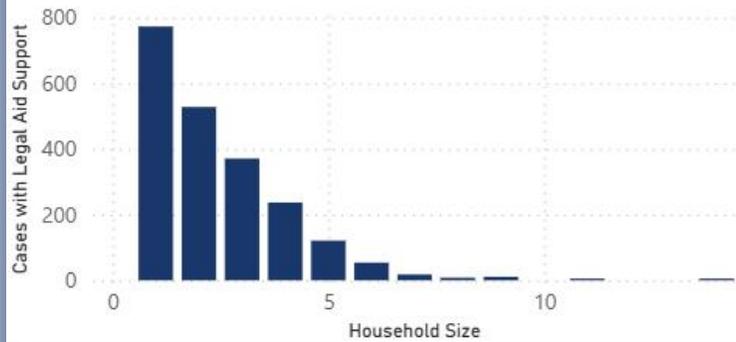
Cases with Legal Aid Support by Gender



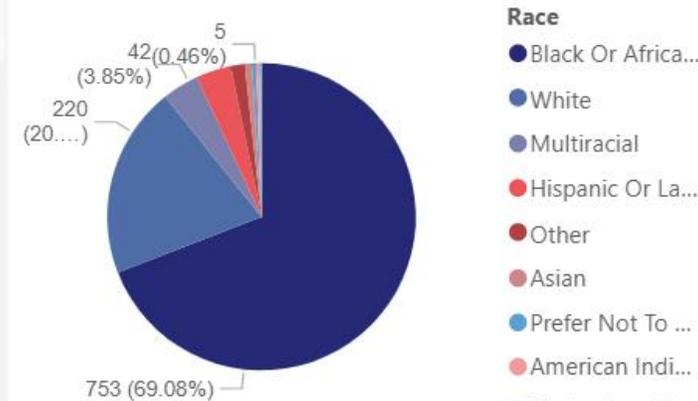
Legal Aid Support by Tenant Zip Code



Cases with Legal Aid Support by Household Size



Cases with Legal Aid Support by Race & Ethnicity



*Legal aid support cases may include sealed eviction records and other cases without a court case number due to disclosure and privacy.

Last Modified: 8/19/2025 10:00 AM (Data through Q2 2025)

Public Health Goals

- End chronic homelessness
 - Decommission camps through partnership with Streets to Home Indy
 - Move TAP toward case management
 - Continue development of Housing Hub
- Promoting access to nutritious, affordable food for Marion County
 - Support international/local retailers in food-insecure communities
- Expand CLCR Services



Public Safety Successes

- Gun Violence Reduction Strategy
 - ~50% reduction in combined murders/nonfatal shootings
 - First three-year decline in 15+ years
- Indy Champions
 - Served 837 survivors of domestic violence
 - Trained 344 adults, 1,083 youth in prevention
- Indy Peace Fellowship
 - Graduated 65 fellows
 - Each prevented shooting saves up to \$1.2M



Fellowship

Engagement Data

Enrollment Date

1/3/2021 8/13/2025

Status

Active

I - Graduated

120

Active

65

Graduated

367

Total Enrolled [All Time]

659.92

"Man" Hours

325.10

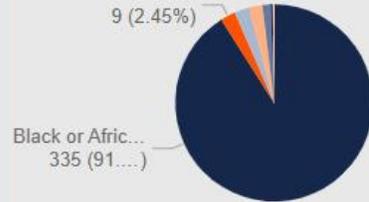
Avg Days in Program

Enrollment by Year

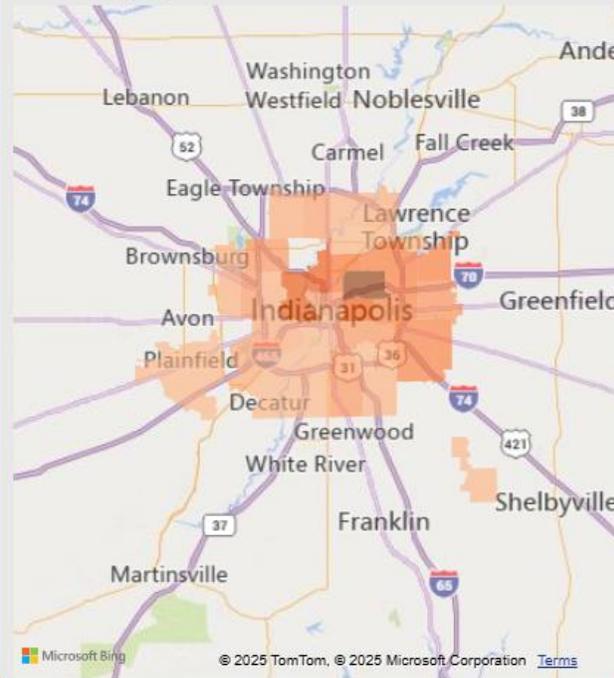


Fellows by Demographic

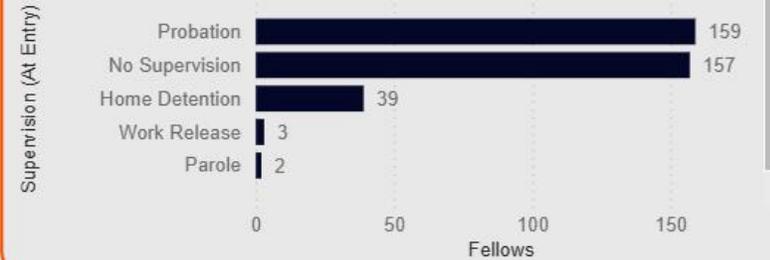
Race ● Black or African ... ● Bi-Racial ● White ▶



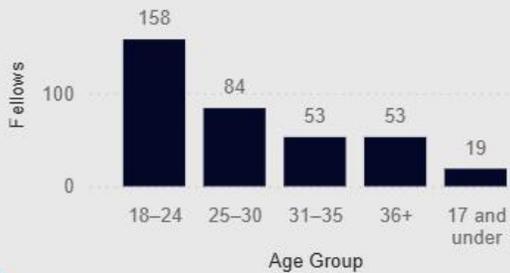
Fellows by Zip Code



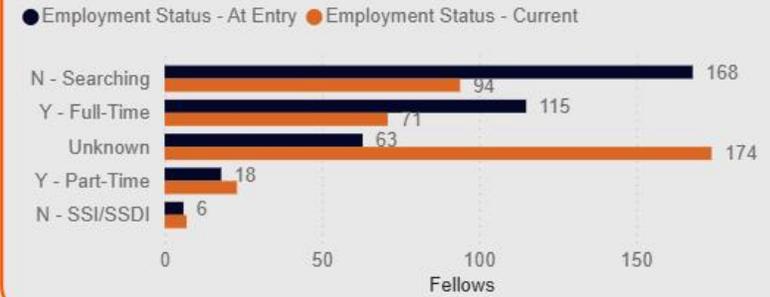
Fellows by Supervision



Fellows by Age Group



Employment Status



Public Safety Successes

- Indy Center for Conflict Resolution
 - Conducted 13 mediations
 - Trained 150 individuals in conflict resolution
- Hospital-Based Violence Intervention Program (HVIP)
 - Offers immediate crisis intervention
 - 8 staff nationally certified
- Justice Reinvestment Initiative
 - Assisted 120 individuals on electronic monitoring
 - 56 participated in optional programming



Public Safety Successes

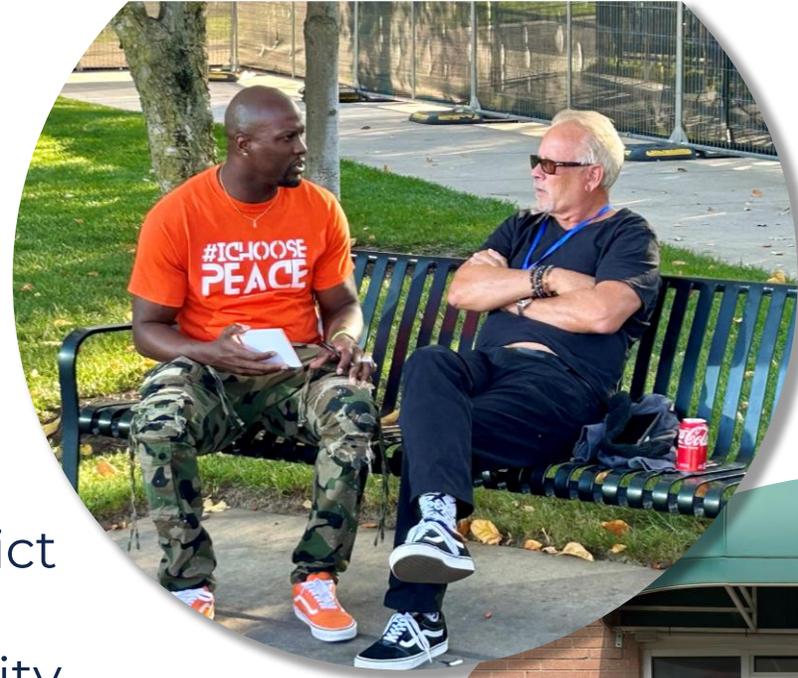
- Release Lobby
 - Connects people to housing, employment, ID restoration, etc.
 - Provided 1,134 bus passes, 447 Lyft rides
- Reentry Housing One-on-One Support
 - Work with landlords to accept reentrants
 - 52 placements as of mid-year
- "Real Talk" Emmy nomination
 - Partnership with WISH, Voices
 - Episode about gun violence nominated for local Emmy award

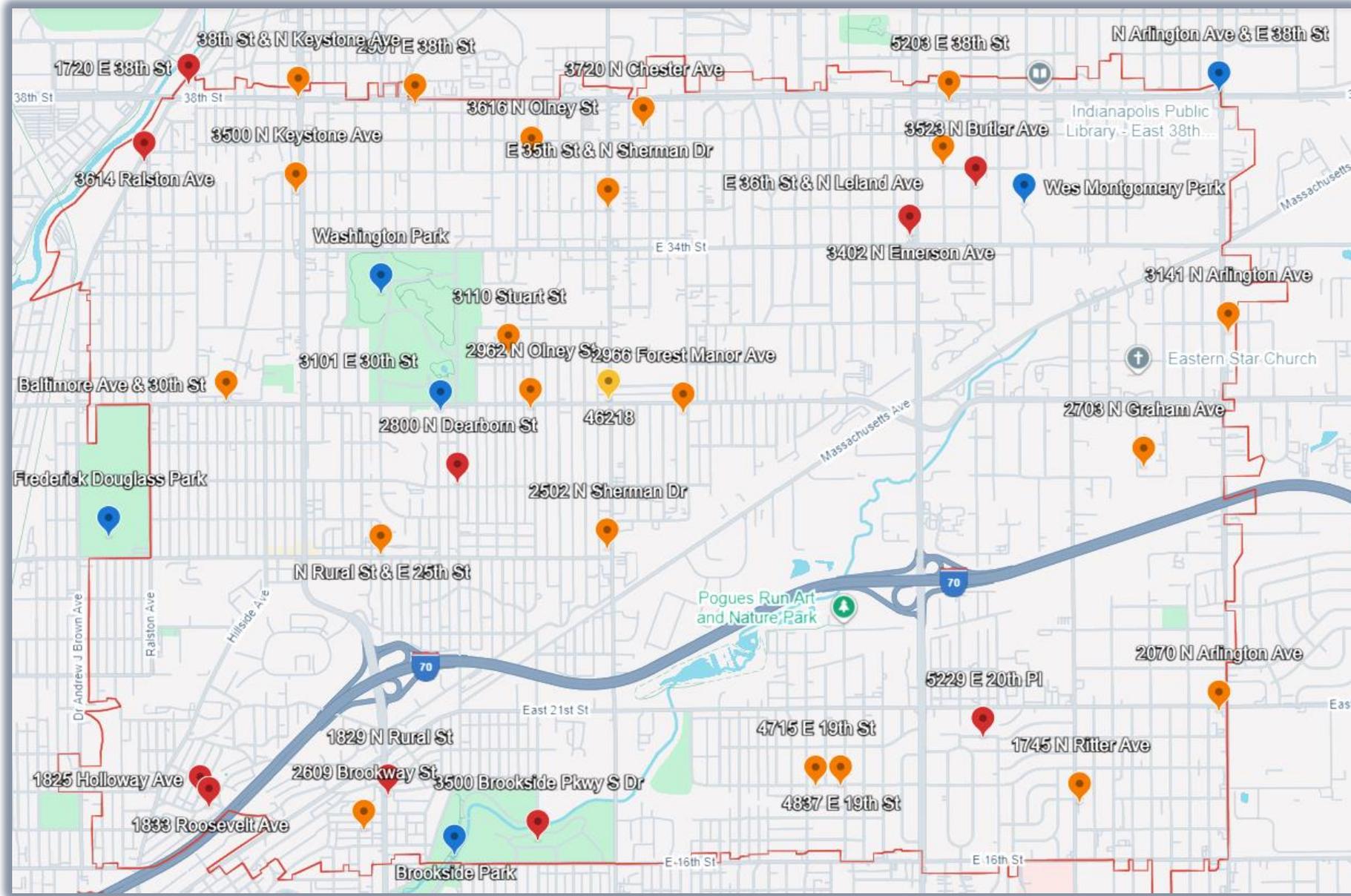




Engagement & Outreach

- Prevention & Education
 - Domestic violence awareness, conflict resolution training, mediations
 - Builds long-term community capacity for non-violent problem solving
- Summer of Peace Pop-Ups
 - Guided by real-time shooting data
 - Provide food, resources, peace messaging





- ORANGE - non-fatal shootings
- RED – homicides
- BLUE - outreach starting points with a 4-block radius

Engagement & Outreach

Youth Violence Prevention

- Partnered with organizations/IMPD to address youth violence trends
- Operation of reunification center, proactive downtown engagement
- Summer in the City

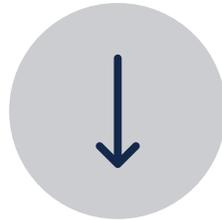
Thomas Ridley's *1 Like Me*

- Hope Hustler Outreach Impact
- Served 3,353 individuals
- 713 expungement petitions granted
- 1,130 driver's licenses obtained

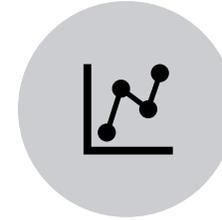
Public Safety Goals



Complete 3-year independent evaluation of Indy Peace



Achieve additional 10% reduction in shootings/homicides



Full rollout of Indy Peace data dashboard



Increase support for youth leaving juvenile justice system



More collaboration between Indy Peace, CLCR and Reentry



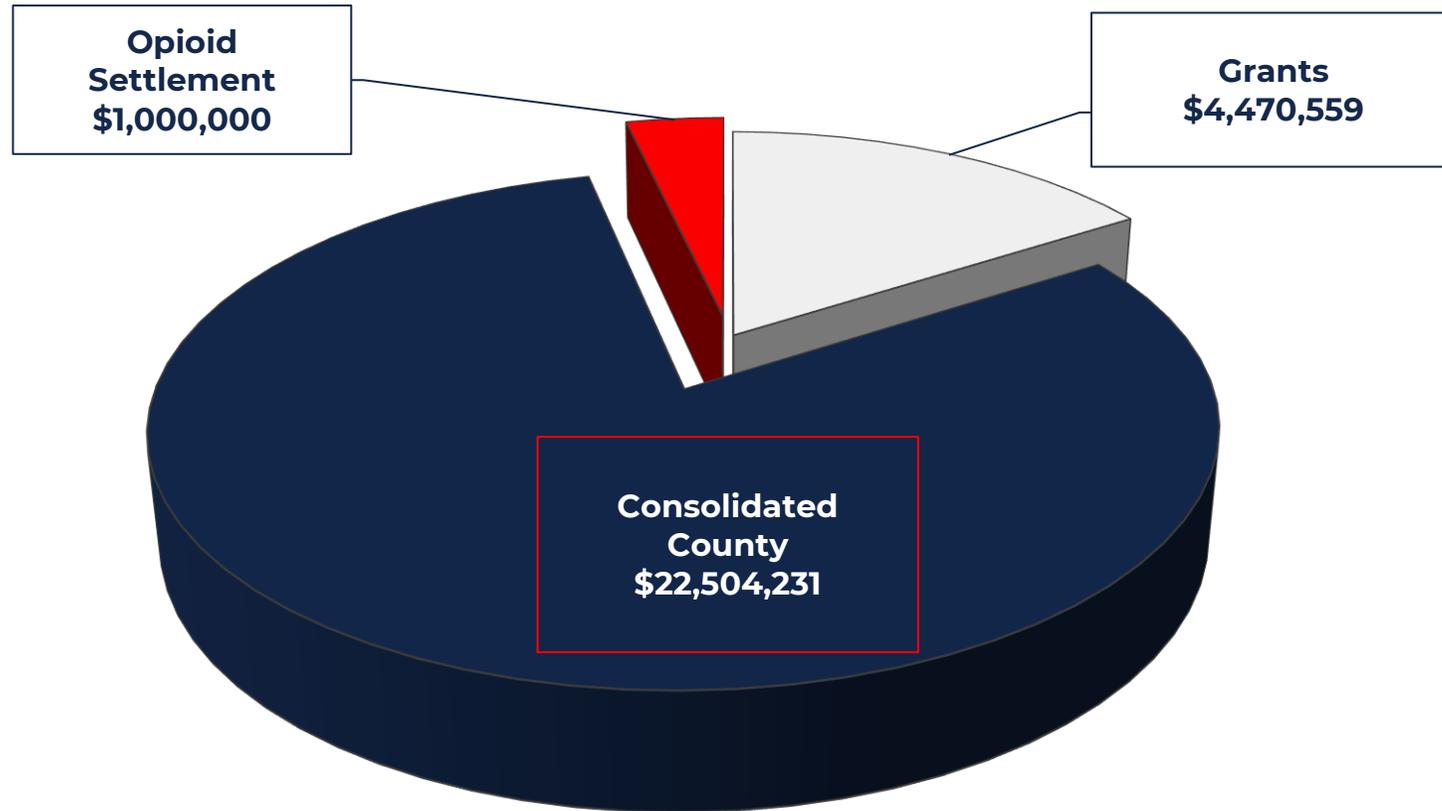
Strengthen coordination among community to address root causes

Carlette Duffy

Chief Financial Officer

Budget Breakdown - Total

Total 2026 OPHS Budget By Fund \$27,974,790



Grants

Current Awarded Grants:

- Department of Justice/Byrne Grant, Congressional Earmark, 10/01/2024 – 09/30/2026, Award Amount \$963,000
- Department of Justice/Byrne Grant, Congressional Earmark, 10/01/22 – 09/30/2026, Award Amount \$1,000,000

Grants Currently Being Pursued:

- USDA Grant, 10/01/25 – 9/30/2027, Requested Award Amount \$250,000
- Department of Justice/Office for Victims of Crime, 10/01/25 – 09/30/2028, Requested Award Amount \$500,000

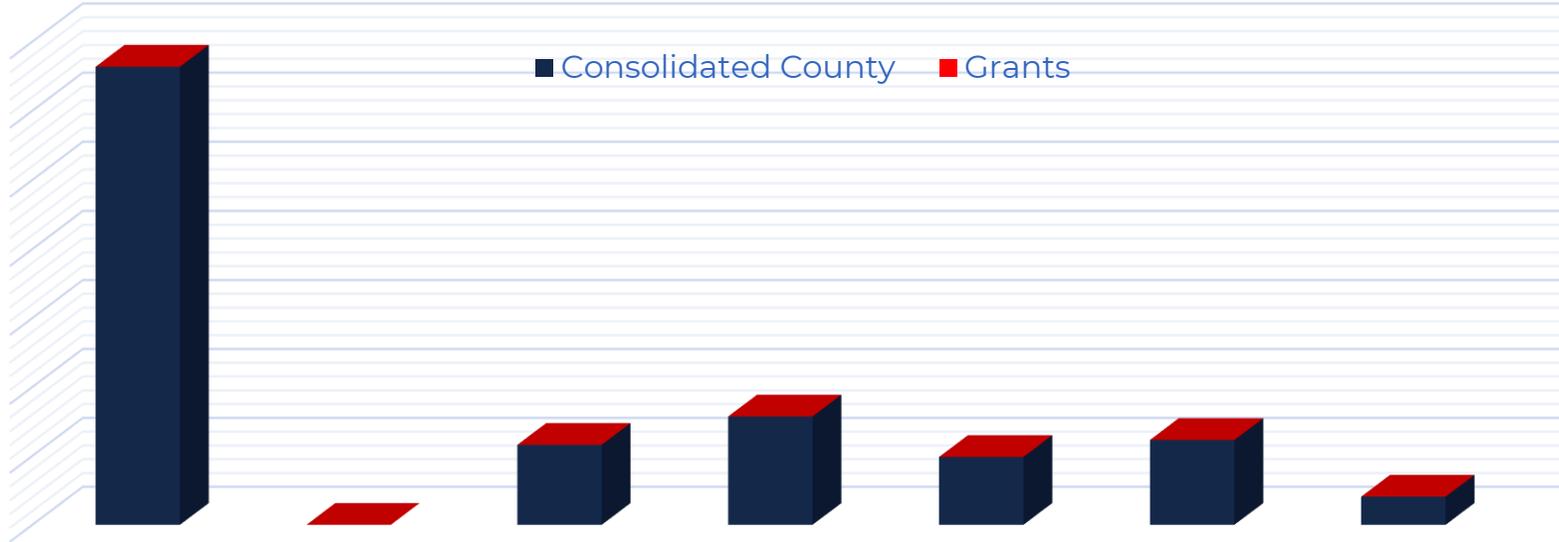
Grants to be Issued:

- Indianapolis Foundation, Elevation Grant Program, 2 Year Term, Contract NTE \$7 Million
- Marion County Commission On Youth (MCCOY), Early Intervention Planning Council (EIPC), Annual Award \$71,500

Budget Breakdown – Character 1

Personnel

Total Character 1 budget by Division and Fund: \$3,145,025

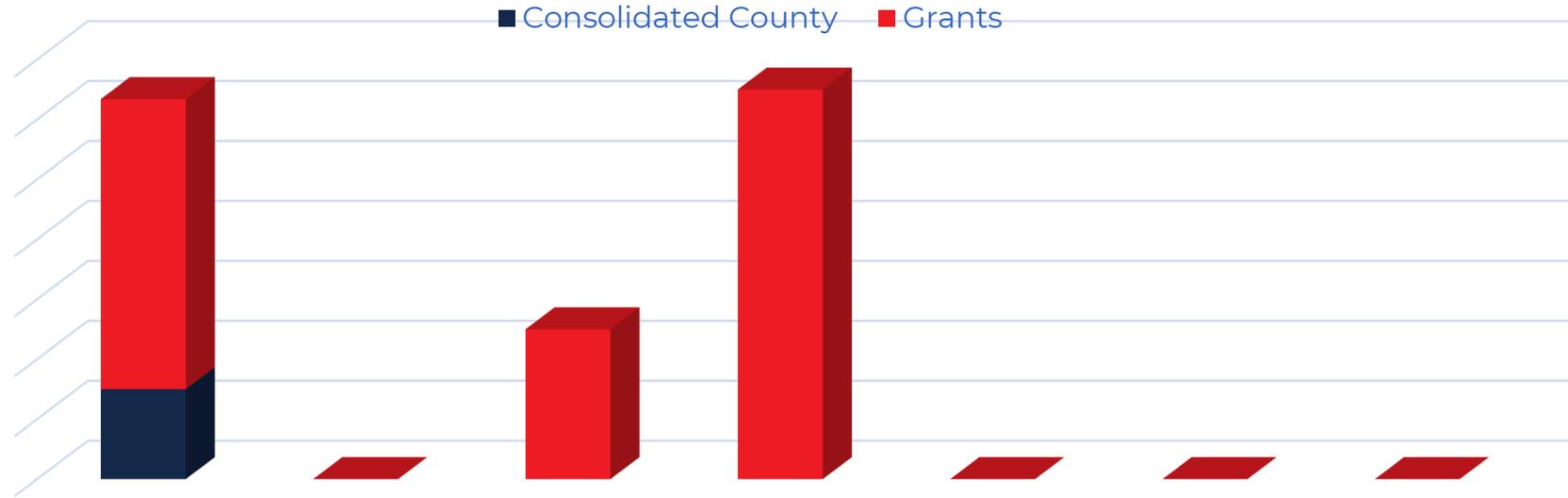


	Admin	AIC / REC	Reentry	DCNFP /Food	Homeless Eviction Prevention	Community Violence Reduction	Behavioral Health
Consolidated County	\$1,659,231	\$0	\$334,272	\$393,169	\$246,253	\$307,868	\$204,232
Grants	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Budget Breakdown – Character 2

Supplies

Total Character 2 budget by Division and Fund: \$163,400

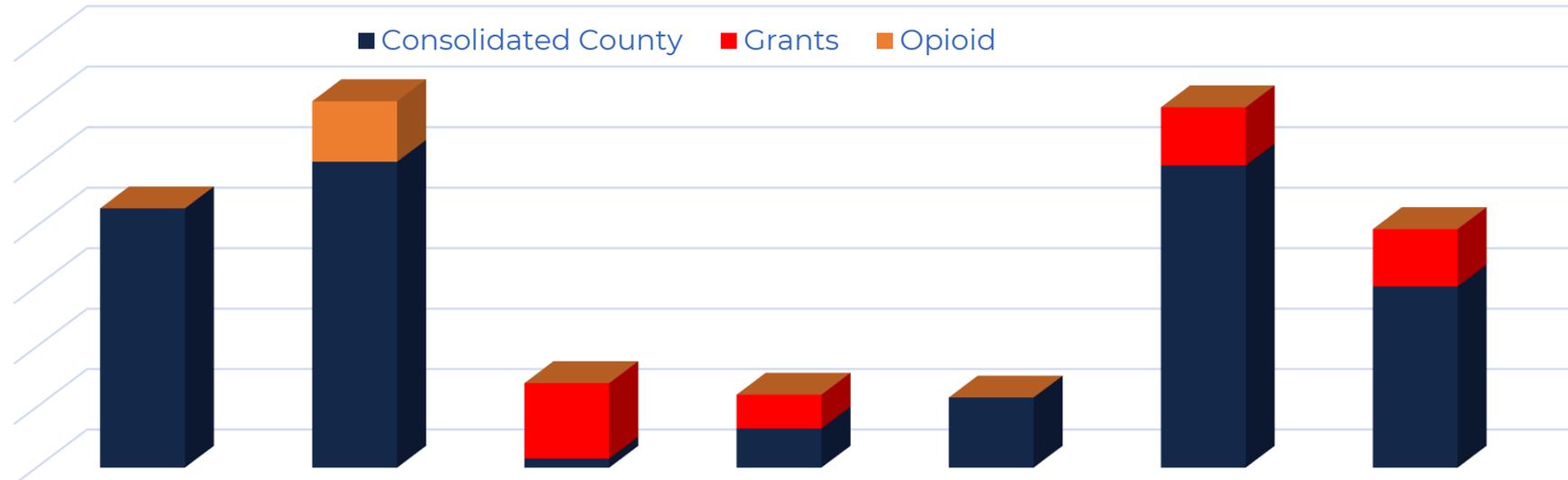


	Admin	AIC / REC	Reentry	DCNFP / Food	Homeless Eviction Prevention	Community Violence Reduction	Behavioral Health
Consolidated County	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$48,400	\$0	\$25,000	\$65,000	\$0	\$0	\$10,000

Budget Breakdown – Character 3

Services

Total Character 3 budget by Division and Fund: \$24,533,929



	Admin	AIC / REC	Reentry	DCNFP / Food	Homeless Eviction Prevention	Community Violence Reduction	Behavioral Health
Consolidated County	\$4,292,216	\$5,061,133	\$150,000	\$648,000	\$1,161,480	\$5,000,000	\$3,000,000
Grants	\$1,460,600	\$0	\$1,250,000	\$560,500	\$0	\$0	\$950,000
Opioid Settlement	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0

Program-Based Budgeting

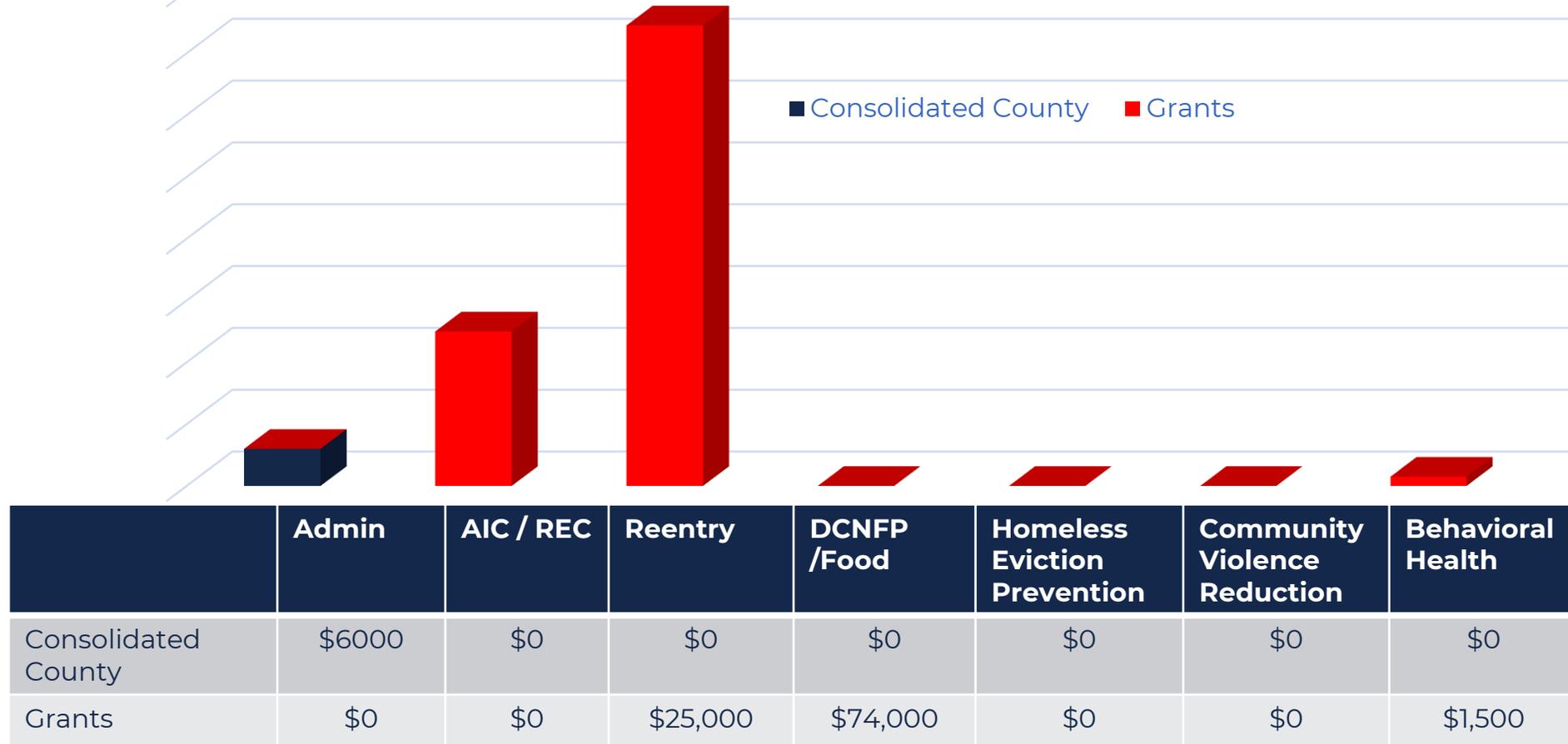
Program	Budget
TAP	\$750,000
EIPC/MCCOY	\$71,500
Elevation	\$2,000,000
ICCR	\$250,000
Immigrant Services	\$200,000
Prevention Services	\$475,000
AIC - REC	\$6,061,133
DVP	\$300,000
GVRS	\$4,450,000

Program	Budget
Camp Cleaning	\$75,000
Pathway to Employment	\$285,000
Restroom Cleaning	\$51,480
CLCR	\$3,000,000
DCNFP	\$500,000
Lyft	\$208,000
Reentry Services	\$75,000
Release Lobby	\$15,000
General Programs	\$9,207,677

Budget Breakdown – Character 4

Equipment

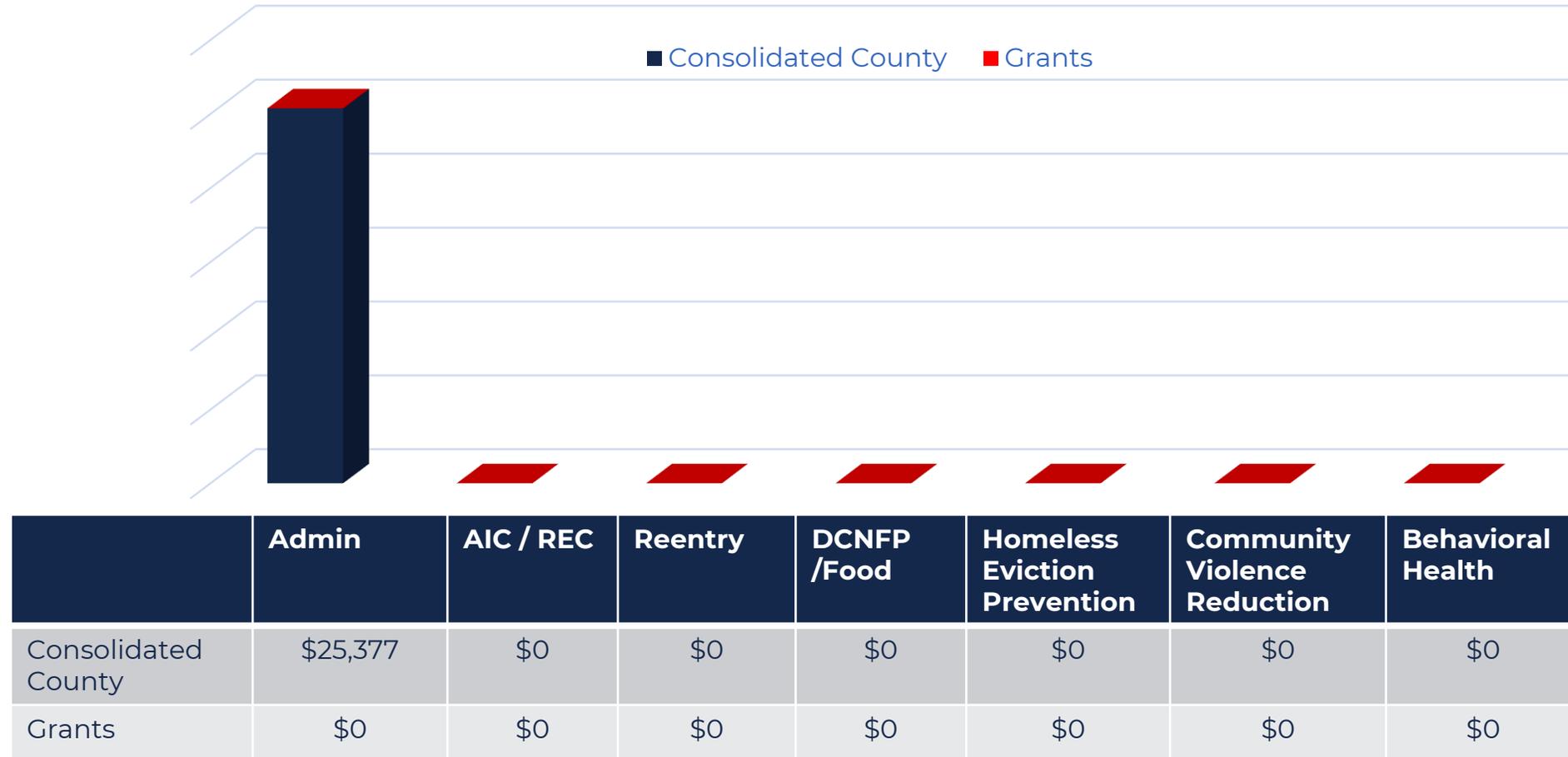
Total Character 4 budget by Division and Fund.



Budget Breakdown – Character 5

Chargebacks / OCC Fleet

Total Character 5 budget by Division and Fund: \$25,377



Questions?