



**Consolidated City of Indianapolis/Marion County
Coronavirus State and Local Fiscal Recovery Funds (SLFRF) Program
American Rescue Plan Act
2023 Recovery Plan Report
July 31, 2023**

Section 1: Executive Summary

Through funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program of the American Rescue Plan Act (ARPA), which directs the United States Treasury to award federal funds to states and local governments for the purposes of responding to and recovering from the effects of the coronavirus pandemic, the Consolidated City of Indianapolis and Marion County (City), Indiana was allocated \$419,769,453. To date, Indianapolis/Marion County has budgeted the entire allocation for ARPA funds and is on target to spend funds by the end of the grant term.

After a successful planning stage, the City has outlined four primary Coronavirus State and Local Fiscal Recovery funding priorities: (1) Anti-Violence; (2) Economic Recovery; (3) Neighborhood Investments; and, (4) Government Services. Specifically, the City plans to prioritize the following activities:

- To combat pandemic-related increases in violence, the City has committed an historic \$150 million to support community investments, hire traditional law enforcement, and address root causes of violence.
- To promote economic recovery and resiliency, investment efforts are targeted toward workforce development, access to capital for historically underserved business owners and communities, resources to small businesses, promotion of innovation and entrepreneurship through small business accelerators, and support of those industries hit hardest by the effects of the pandemic, such as our tourism and hospitality entrepreneurs.
- Neighborhood Investment efforts focus on housing security, channeling more than \$60 million into programs that target eviction prevention, creation of more affordable housing, and anti-displacement protection, as well as redevelopment efforts through several neighborhood grant programs. Nearly \$70 million additional dollars will go to support improvements to parks, arts and culture programming, and needed stormwater infrastructure projects.
- The government services pillar aims to provide capacity for agencies impacted most by the pandemic, such as the services provided by the Coroner, Prosecutor, and Public Defender Offices. Additionally, these dollars will help expand language access resources, hire additional staff for ARPA project and grants management, and public safety overtime.

In addition to the above priorities, the following activities are ongoing.

- In 2021 and 2022, initial planning activities focused on prioritizing those areas of greatest need, including services for individuals experiencing homelessness, rental assistance, food relief, and support for small businesses and the hospitality industry.
- Indianapolis now has 118 active programs, as outlined in Section 8 and has allocated the entire \$419,769,453 grant award.
- Consistent with Treasury ARPA priorities, new projects include those that focus on reducing violence in the community, assisting neighborhoods in qualified census tracts/SAVI-COVID-19 zip codes, and investments in stormwater infrastructure.
- Aside from launching new ARPA programs, staff are working to ensure compliance with federal grant management guidelines, such as following procurement standards, negotiating contracts with subrecipients, establishing a formal process for reimbursements to community partners, and performing annual subrecipient monitoring.

Section 2: Uses of Funds

Below is a summary of the programs and services Indianapolis has dedicated ARPA funds towards by expenditure category.

Please note: Section 8 includes a comprehensive listing of all ARPA programs, budget, expense category, program summary, and progress toward objectives. Please refer to the Quarterly Program and Expenditure reports for current obligation and expenditure details.

Expenditure Category 1: Public Health

Indianapolis is spending public health investment dollars to: expand behavioral mental health services; support increased capacity for the Marion County Coroner; and, expand substance misuse programs. During the early months of the pandemic, ARPA funds supported vaccination education programs; portable handwashing stations for homeless residents; and contact tracing efforts.

Expenditure Category 2: Negative Economic Impacts

Indianapolis is using ARPA funds to support the following programs: food relief, tenant assistance, utility assistance, job training, small business assistance, tourism, travel, and hospitality assistance, WIFI and playground replacements for parks, downtown safety and cleaning efforts, affordable housing, and hiring staff to alleviate the backlog of court cases. During the early months of the pandemic, programming concentrated on assisting business and nonprofit sectors financially impacted by the pandemic, non-congregate housing for homeless individuals, and financial assistance to homeowners.

Expenditure Category 3: Services to Disproportionately Impacted Communities

Indianapolis plans implementing the following programs: aid to high poverty districts, mental health services, community violence intervention, and hiring additional law enforcement officers. Significant investments have been dedicated to violence intervention and prevention programs.

Expenditure Category 4: Premium Pay

Indianapolis provided premium pay to 3,590 essential city employees from the Indianapolis Metropolitan Police Department, Indianapolis Fire Department, and Department of Metropolitan Development.

Expenditure Category 5: Water, sewer, and broadband infrastructure

Indianapolis is using infrastructure funds to make needed water and sewer updates in several neighborhoods. Section 8 details each of these investments, including location of each stormwater project.

Expenditure Category 6: Revenue Replacement

The Consolidated City of Indianapolis and Marion County have reported a total \$68,517,674 in estimated revenue loss for 2020, 2021, 2022. At this time, a revenue replacement plan for allocating these dollars is still being developed and will be reported in forthcoming reports.

Other Recovery Funds: Emergency Rental Assistance Program Update

In addition to ARPA funds, Indianapolis is a recipient of Emergency Rental Assistance I & II funds, from CARES Act II and ARPA, respectively. Indianapolis was awarded three separate allocations of funds: \$33,880,903.80 (ERA I) and \$35,092,259.50 (ERA II) and received an additional \$91,454,708 in reallocated funds from the State of Indiana.

Applicants applied for rental assistance at <https://indyrent.org>. The application software prioritized applications completed by households at or below 50% area medium income, or where at least one family member has been unemployed for 90 days at the time of application. Currently, the IndyRent program is no longer accepting applications for rental assistance. All applications for assistance were required to be submitted by July 6, 2023.

Section 3: Promoting Equitable Outcomes

The City of Indianapolis' efforts are heavily targeted toward traditionally underserved and marginalized communities, particularly (1) the re-entry community and (2) those with mental health service needs.

Re-entry Support Services

Re-entry efforts include services in the jail to provide wraparound service referrals, post-release employment and transportation assistance, re-entrant educational opportunities, and re-entrant and at-risk youth mental health services. These programs have been designed to provide resources to individuals at risk of violence or incarceration, as well as to prepare those who are already involved in the criminal justice to re-enter and thrive in their communities with ongoing support and holistic wraparound services. Specific programs include expanded services at the Criminal Justice Center for wraparound services for newly released individuals; transportation services for re-entrants for unemployment assistance, job readiness training, job referrals, as well as to and from work; and, food, clothing, and housing assistance.

Mental Health Resources

Historically, there has been a lack of investment in mental health resources and services in Indianapolis such that the need far outpaces the ability to serve. Recognizing that mental health needs represent a root cause of other issues (food and housing insecurity, increased risk of being a victim of violence, and increased risk of incarceration), these programs are a priority of American Rescue Plan Act funds. Programs in development include:

1. A large investment has been directed to establish Mental Health America of Indianapolis – a new, local division of Mental Health America. Funding will concentrate on a strategic effort to effectuate comprehensive mental health systems delivery change for how care is delivered to high-needs populations, including juveniles and high-risk homeless individuals.
2. City Connects, a mental health program designed to evaluate and assess the holistic needs of K-12 students beyond the classroom, is being deployed in 12 Indianapolis schools.
3. A 'Mental Health Toolkit' is being developed by a team of licensed and experienced clinicians to educate the community on mental health first response and first aid.

4. Overdose Lifeline, nonprofit dedicated to helping individuals, families, and communities affected by substance use disorders, will expand services for residential treatment programs, as well as provide naloxone access services.

Racial Equity:

Minority-owned businesses faced additional obstacles during the pandemic. Between February and April 2020, the number of actively self-employed Black business owners decreased by 41 percent. During that same time, Asian and Latino business owners decreased by 26 and 32 percent, respectively, compared to a 17 percent decrease in white business owners. Many of the disparities in how minority business owners experienced the pandemic are rooted in systemic issues present even before the pandemic. To help this impacted business owners, ARPA investments include: a ghost kitchen and training platform for emerging Black and Brown chefs and food entrepreneurs; technical assistance for minority-owned businesses to establish or expand small businesses; and credit counseling and lending capital programs for minority businesses.

In addition to the programs noted above, Indianapolis has prioritized programming for disproportionately impacted communities, as well as those suffering negative economic impacts from the pandemic. To that end, the following parameters were used to establish those groups disproportionately affected by the pandemic, and these groups will be prioritized through programs and services.

- Indianapolis will define *disproportionately impacted communities* in two ways:
 - Communities that are in qualified census tracts (QCTs), which are low-income areas designated by the United States Department of Housing and Urban Development, are automatically defined as disproportionately impacted.
 - Additionally, based on research from data experts at the Polis Center at IUPUI, Indianapolis zip codes were assessed to determine which neighborhoods were affected most by COVID-19 (SAVI's COVID-19 Impact Index). Residents living in zip codes with above average impact scores will automatically be defined as disproportionately impacted. Researchers are also assessing zip codes that have been disproportionately affected by crime and will identify those zip codes in an upcoming report.
- *Negative economic impacts* can be applied to those households or individuals who report any of the following.
 - **Unemployment:** Residents who have been without a job at any point since March 14, 2020, or are unable to secure enough employment, are defined as suffering economic harm from COVID-19.
 - **Housing Insecure:** Housing insecurity is defined as those individuals who have trouble paying rent or mortgage, live in an overcrowded residence, move frequently, stay with relatives, spend most of the household income on housing, experience an eviction/foreclosure, or experience homelessness.
 - **Food Insecure:** Food insecurity is defined as those who are unable to acquire adequate food for one or more household members because they had insufficient money and other resources for food.
 - **Low or Moderate Income:** Low income is defined as less than 50 percent of the area median income, while moderate income is at least 50 percent, and less than

80 percent, of the area median income. Additionally, individuals who receive Temporary Assistance to Needy Families (TANF), Social Security Income (SSI), Indiana Energy Assistance Program (EAP), Supplemental Nutrition Assistance Program (SNAP), or the Healthy Indiana Plan (HIP) will be considered low- to moderate-income and be presumed to have suffered economic harm from COVID-19.

As noted below, Indianapolis has prioritized programs that are designed to address Expense Category 2 (negative economic impacts) and Expense Category 3 (disproportionately impacted communities). Program details are summarized below, and additional data will be reported in forthcoming reports and once programs have launched.

Expenditure Category 2: Negative Economic Impacts

The following proposed programs are intended to address the negative economic impacts that resulted from the pandemic. While not inclusive, as program planning is ongoing, these programs include food relief, tenant assistance, job training, small business assistance, tourism, travel, and hospitality assistance, rehiring public sector staff, and hiring staff to alleviate the backlog of court cases. Key programs include the following:

1. Home delivery of prepared meals to those residents who are food insecure.
2. Tenant assistance and advocacy efforts for housing insecure residents in danger of being evicted.
3. Relief grants for independent music venues.
4. Marketing campaign to support recovery and cultural tourism.
5. Recovery grants for independent artists and aid to the nonprofit arts and culture community.
6. Job training programs for displaced workers to obtain necessary skills to acquire promising jobs.

Expenditure Category 3: Services to Disproportionately Impacted Communities

The following proposed programs are intended to address disproportionately impacted communities. While not inclusive, as program planning is ongoing, these programs include aid to high poverty districts, mental health services, community violence intervention, support for homeless residents, and hiring additional law enforcement officers. Key programs include the following:

1. Non-congregate housing for homeless residents.
2. Neighborhood improvements of public spaces in impacted neighborhoods.
3. Mental health services for high-risk groups, such as homeless, at-risk juveniles, and residents with behavioral health and substance use disorders.
4. Expansion of community-based violence prevention grants.
5. Gun violence intervention programs.
6. Hiring additional law enforcement officers.

Section 4: Community Engagement

Community Engagement activities that have occurred throughout the grant term, with a primary focus on planning efforts during 2021 and 2022:

- In April and May 2021, all City-County Councillors were engaged to understand feedback they were receiving from their constituents.
- On May 11, 2021, a fiscal ordinance was introduced to the Administration and Finance Committee of the Indianapolis/Marion County Council that detailed a small portion of ARPA funds (\$3,621,300), and public comment was taken during this meeting.
- In May and June 2021 city leadership engaged civic stakeholders, and on June 30 received proposals from over 20 organizations of suggested program investments.
- On August 10 and 17, 2021, city leadership presented initial ARPA priorities to the Administration and Finance Committee of the Indianapolis/Marion County Council and heard public testimony at both meetings.
- On February 22, 2022, city leadership presented an update on ARPA funding the Indianapolis/Marion County Council Administration and Finance Committee, including Interim Report to United States Department of Treasury.
- On March 16, 2022, city leadership presented an update on ARPA Group Violence Intervention Programming and the Elevation Grant Program to the Indianapolis/Marion County Council Public Safety and Criminal Justice Committee.
- On April 11, 2022, city leadership presented an update on ARPA Affordable Housing programs the Indianapolis/Marion County Council Metropolitan and Economic Development Committee.
- On May 18, 2022, city leadership presented an update on ARPA Arts and Culture investments, Neighborhood Beautification grants, and School Mental Health grants to the Indianapolis/Marion County Council Community Affairs Committee.
- On June 15, 2022, city leadership presented an update on ARPA Law Enforcement Technology investments to the Indianapolis/Marion County Council Public Safety and Criminal Justice Committee.
- On June 22, 2022, city leadership presented an update on ARPA Safe Summer programs to the Indianapolis/Marion County Council Community Affairs Committee.
- On July 27, 2022, city leadership presented an update on ARPA Trauma-Informed Care for Non-Fatal Shootings program to the Indianapolis/Marion County Council Community Affairs Committee.
- At various dates in 2023, the Department of Metropolitan Development sought public input on the ARPA-funded affordable housing programs, ensuring that local neighborhoods have a voice in the development of these programs.
- Additionally, agency staff continue to encourage public input through a series of meetings with community stakeholders and residents with respect to parks improvements, sewer improvements, and neighborhood needs.

Section 5: Labor Practices

Although ARPA funding is not subject to the Davis-Bacon Act, the Consolidated City of Indianapolis and Marion County have established a prevailing wage for all City/County employees. Infrastructure projects funded through SFLRF are managed by contractors, thus the prevailing wage requirement does not exist. In fact, Indiana repealed its prevailing wage statute (known as the Common Construction Wage Act) in 2015, and no longer imposes a prevailing wage requirement. Furthermore, state law now provides municipalities like Indianapolis may not *establish, mandate, or otherwise require a wage scale or wage schedule for a public works contract* (Indiana Code 5-16-7.2-5). Subject to that constraint imposed by state law, the

Indianapolis/Marion County's procurement practices are designed to select for responsible bidders, and its subcontracting requirements contain robust inclusion targets for minority-owned, women-owned, disabled-owned, and/or veteran-owned enterprises. As noted in the Project and Expenditure report, infrastructure projects do not utilize project labor and community benefit agreements.

Section 6: Use of Evidence

The Indiana University-Purdue University Indianapolis (IUPUI) Office of Community Engagement will be responsible for managing a comprehensive evaluation of Indianapolis State and Local Fiscal Recovery Funds programs. Specifically, IUPUI will facilitate a learning agenda, develop and collect program metrics, conduct an evaluation on key programs.

1. **Learning Agenda:** The learning agenda includes a monthly workshop series. The series repeats each quarter as new programs are funded. The first month is focused on developing a logic model (vision, goals, theory of change) and specifying the output and outcome variables each program will report. The second month is focused on managing and collecting data. The third month teaches how to report data in our project management tools. Each session is recorded and distributed to program managers, and each is followed by an open period of one-on-one help.
2. **Collect Program Metrics:** Each program is required to develop goals and metrics specific to their activities. Program managers define a vision, goals, and the theory of change for each program. They also specify output measures, program outcomes, and community outcomes. Program managers are required to report quarterly on program outputs and outcomes. This data will be used to evaluate program efficiency and effectiveness.
3. **Qualitative Study:** A full-scale evaluation will be conducted on a subset of larger initiatives. Researchers from the Center for Research on Inclusion and Social Policy (CRISP) and the Center for Health and Justice Research (CHJR) are conducting a qualitative study on twelve organizations that received SLFRF funding. The purpose of the study is to understand the following:
 - How each grantee defines and measures program success.
 - The perceived impact of SLFRF/ARPA funding on grantees and communities they are serving.
 - The barriers and facilitators to program implementation and service delivery.

Researchers divided the twelve organizations into cohorts based off when implementation started. For Cohort 1, the following organizations are included: Tenant Advocacy Project; Midwest Food Bank; Faith, Hope, and Love; Seascope, Inc.; and New Breed of Youth Mentoring. For each of these grantees, researchers conducted interviews with the following:

- Program leadership (e.g., founder, director, board member).
- Program staff (e.g., direct services staff).
- Program beneficiaries by attending events and activities (e.g., participants, parents/guardians of program participants).

- Partner organizations (e.g., organizations working either directly or indirectly with the grantee).

Interview responses were transcribed, and key themes were identified after each set of inquiry was completed. Findings were compiled and interpreted into five reports—one for each of the grantees in Cohort 1. Key sections of each report include how grantees define program success, key strengths and opportunities to improve implementation, perceived benefits of ARPA funding, and recommendations for improving program impact and practices. It is important to note that the purpose of the study is to collect qualitative information, and not conduct a program evaluation, thus, researchers cannot assess the fidelity of each program. However, through theming and interpreting findings, researchers are working on providing the City and grantees' considerations for improving processes. This includes examining local policies that could hinder or help grantees implement programs more successfully. Information gleaned from the interviews can be used for both grantees and the City to improve processes from programmatic and legislative levels.

Section 7: Performance Report

The City of Indianapolis is working with a consultant who has established a Project Management Office (PMO) to implement projects funded by State and Local Fiscal Recovery Funds. The PMO works directly with over 30 program managers managing 120 projects across the City-County enterprise to develop and monitor project timelines, expected outcomes, and budgets for the duration of the Project Term. The PMO holds monthly office hours, schedules individual sessions when needed, provides ongoing training sessions as necessary, and tracks the status of all grant projects.

Section 8: Project Inventory

ID	Project Name	Project Budget	Expense Category	Overview
1	Addressing the Marion Superior Court Backlog	\$1,815,366	3.4	<p>Due to the COVID-19 public health emergency, the ability of the courts to process cases was severely impeded. As a result, caseloads in the Marion County Public Defender Agency (MCPDA) and the Marion County Prosecutor's Office increased by over 50% compared to pre-pandemic times. Accordingly, both agencies have experienced issues with court backlogs and attorneys assigned to a greater number of cases than is appropriate. To address the court backlog, both agencies are hiring attorneys to increase the capacity. It is anticipated the court backlog will be resolved by December 2023.</p> <p>Thus far, MCPDA has hired 21 contract public defenders to reduce the excess number of cases in the criminal court system. Attorneys have represented indigent clients in Level 6 and Major Felony Courts. Major Felony attorneys were assigned up to 45 cases and Level 6 attorneys were assigned up to 75 cases.</p> <p>MCPO has hired one Victim Advocate, and five Deputy Prosecuting Attorneys to work on backlog cases. Attorneys have handled cases that have been backlogged since the start of the Covid-19 pandemic. During the first two quarters of 2023, attorneys worked on 1,391 cases. Additionally, the Victim Advocate is assigned cases ranging from domestic battery to murder. During the first half of 2023, the Victim Advocate worked on 43 cases, assisting 45 victims.</p>
2	Assistance to Unemployed and Underemployed Workers through Job Training	\$8,800	2.1	<p>The goal of this project was to provide targeted outreach to young people aged 16 through 24 to promote awareness of job opportunities available through Project Indy, the Mayor's youth summer employment program. The project was complete in 2021 and was managed by EmployIndy, the Workforce Investment Board for Marion County, Indiana.</p>

3	ARPA Grant Management	\$824,585	7.1	<p>Various contractors provide overall grants management, compliance monitoring, and evaluation services for the City of Indianapolis' ARPA funds, including completion of quarterly project and expenditure reports, annual recovery plans, tracking of grant expenditures, subrecipient monitoring, and evaluation of program activities.</p> <p>All Recovery Plans and Project and Expenditure reports have been submitted and are available here: https://www.indy.gov/activity/american-rescue-plan-act-financial-reporting. Contract staff convened two “ARPA Workshops” for all internal agency ARPA program managers and all subrecipient vendors. The first was held in April of 2022 and focused on program implementation; the second was held in March 2023 and focused on data collection and reporting, as well as ongoing compliance requirements. Staff met 1:1 with all program managers on each of the approximately 120 individual projects to help them identify, define, and create a plan for capturing relevant metrics to measure short-term projects, and preserve long-term data for future impact studies. Additionally, Indiana University is engaged with the Office of Public Health and Safety to conduct an in-depth qualitative analysis of twelve individual projects identified by OPHS leadership, and have conducted monthly interviews with each project’s leadership, as well as vendors and program beneficiaries.</p>
4	Indianapolis Arts & Culture Neighborhood Reactivation	\$500,000	2.35	<p>In collaboration with the Arts Council of Indianapolis, this program engaged artists and arts & culture partners with paid opportunities to support the vibrancy, beautification, and activation of Marion County’s public spaces in downtown Indianapolis and within its neighborhoods. The Project supported the economic recovery of the Arts & Culture sector while reconnecting residents and visitors with the places and experiences across Marion County they missed during the pandemic using four Project pillars: (1) Sidewalk Galleries Program; (2) Local Music Program; (3) Cultural Connection Grant Program; and (4) Public Information Resources. Objectives include: (1) support for local artists through the Cultural Connection Grant</p>

				<p>Program; (2) Increased participation in cultural events, such as the Sidewalks Gallery Program and the Local Music Program; (3) success of earned media about the overall proposed program.</p> <p>This program began on August 26, 2021, and has since installed 90 murals in empty storefronts and other public spaces throughout downtown Indianapolis and Marion County and in so doing, both helped sustain artists' work during the height of the pandemic, while also investing in the beautification of the downtown neighborhood. These murals continue to be maintained and will remain in place at least through 2024. The Sidewalk Galleries program supported 70 local artists and businesses. Ongoing engagement and maintenance of the murals in 2023 will engage an estimated additional 30 local artists.</p>
5	Music City Strategy Recovery Grant	\$250,000	2.35	<p>While businesses and corporations continued to reopen their doors to our residents, Indianapolis' local independent music venues relied on outdoor operations to both attract business from local artists and fans, as well as to be compliant the public health regulations from Indiana State Department of Health/Marion County Public Health Department which restricted their operations. Grant funds were used to support the operations of independent music venues impacted by COVID-19, through mortgage/rent assistance, fees associated with compliance to public health orders, and revenue loss. Applicants were required to complete an application, and a scoring matrix was used to determine eligibility for funds. This project was completed in 2021, and 18 venues were awarded funds for utility, rent, and/or mortgage assistance. The Arts Council of Indianapolis and Musical Family Tree administered this program.</p> <p>As of June 30, 2022, over 350 local artists took part in the "Indy Keeps Creating Series" and nearly \$490,000 has been awarded to 350 artists.</p>

6	Vaccinate Indy	\$47,558	1.7	Vaccinate Indy was a public awareness campaign that utilized local artists to promote COVID-19 vaccination efforts. The City commissioned 5 local artists to produce original illustrations to serve as PSAs to encourage residents to get vaccinated. The pieces were installed and displayed across the 10 Mayor's Neighborhood Advocate districts, in addition to other areas of high pedestrian activity. Smaller posters/clings were produced and distributed to merchant and neighborhood associations. This project was completed in 2021.
7	Visit Indy Heads in Beds Campaign	\$1,250,000	2.35	<p>Heads in Beds was a marketing campaign to facilitate the Indianapolis service and hospitality economy's recovery from the COVID-19 pandemic by marketing the City as a destination for leisure, business, and convention travel. The overall goal of this project was to encourage travelers to visit hotels, restaurants, and the hospitality industry. The campaign targeted travelers in Chicago, Central Illinois, Western Ohio, Northern Kentucky, and the state of Indiana. Outreach was via social media, television, radio, and outdoor billboards. The City partnered with Visit Indy to administer this program.</p> <p>The "Find Your Place" campaign, designed to inspire travel back to Indy public spaces, ran May through September 2021 in the Indiana/Chicago/Northern Kentucky/Western Ohio media markets through social media channels, as well as local and regional TV Internet Radio streaming, email marketing, local live radio, and outdoor signage (billboards and car wraps). This resulted in:</p> <ul style="list-style-type: none"> • Paid Media Clicks: 1,201,679 • Impressions: 122,803,880 <p>Downtown hotel and restaurant revenue generated from these efforts was \$2,299,715, with an estimated total economic impact of \$14,933,213.</p> <p>The "Find Your Space" campaign was designed to increase the number of meetings and conventions hosted in downtown Indianapolis to return to pre-pandemic levels. This campaign ran</p>

				<p>July 2021 through December 2021 and focused on cleanliness and pandemic safety of Indianapolis and directed outreach efforts on tradeshow marketing, email marketing, and print displays. This campaign resulted in booking of an additional 703,938 hotel rooms (by night) in downtown Indy. There were also 826 planning appointments booked at trade shows to determine future planning of conferences/conventions in the downtown area.</p>
8	Tenant Advocacy Project	\$746,685	2.18	<p>Studies have estimated that more than 30,000 tenants in Indianapolis are vulnerable to eviction because of COVID-19 and its economic disruptions. With the end of the extended federal eviction moratorium for high-risk areas providing eviction-prevention, services in court will be more urgent. In partnership with three legal services partners, a tenant advocate is placed in each small claims courts in Marion County. Tenant advocates make initial contact with all eligible tenants who are defendants in eviction or emergency possessory order. Additionally, the advocates connect tenants to the rental assistance program, negotiate with landlords on tenants' behalf, provide legal advice, and refer the tenant for full legal representation as appropriate. The goal of this program is to prevent evictions and keep families in their homes by focusing on those individuals who are at greatest risk for housing insecurity. Metrics, such as grounds for eviction, assistance given, court order details, and demographics will be maintained.</p> <p>From July 2021 to September 2022, the Tenant Advocacy Project (TAP) helped 1,327 tenants received legal assistance; 210 individual tenants received representation in court; 1,562 received tenant navigator assistance. The TAP project served tenants in 8 of the 9 township small claims courts (expanding from originally only serving 2 courts in Lawrence and Warren Townships). Additionally, legal aid partners held a series of eviction sealing clinics in several of the townships. Lawrence Township Court has also begun to assist with wraparound resource needs of TAP participants, specifically by providing shelf stable foods to partners with food access needs.</p>

9	Winter Housing for Homeless Neighbors	\$674,527	2.16	<p>This project provided non-congregate housing during the winter months, as the need for housing increases and there are fewer options for safe sheltering. Also known as “Winter Contingency,” assistance was provided during the cold weather months of fall 2021 to spring 2022. No further programmatic activity has occurred since spring 2022.</p> <p>OPHS hosted a series of community meetings with local neighborhood associations leading up to program launch to help educate them on available resources available for residents and avenues to accessing assistance. Additionally, for Winter Contingency program beneficiaries, program staff conducted engagement activities to identify and refer individuals to wraparound services for additional needs (food, clothing, etc.).</p> <p>Winter Contingency and Non-congregate Housing combined served 531 individuals from April 1, 2021 – June 30, 2022 (Non-congregate Housing served residents in non-cold weather months). Additionally, of the clients served, 54% had a disabling condition and 30% were chronically homeless.</p>
10	Non-Congregate Housing for Homeless Neighbors	\$ 2,945,675	2.16	<p>The non-congregate shelter program provided shelter to homeless residents during the COVID-19 pandemic. This was crucial because shelters typically operate at capacity and are unable to house our homeless neighbors in a socially distanced manner. Additionally, our homeless population is at greater risk for COVID-19 complications, thus non-congregate sheltering was imperative to both stop the spread of COVID and to decrease the stress on the healthcare system.</p> <p>The Non-Congregate Housing program ran from April 2021 to June 2022 to help provide temporary housing for homeless neighbors. No additional programmatic activity has occurred since June 30, 2022.</p>

				Of the 531 served by the Non-congregate Housing and Winter Contingency programs combined, individuals identified demographically as follows: 51% Black, 38% White, 3% Hispanic/Latino. Additionally, 21% of the clients were in families. Ultimately, 39% were able to exit to Rapid Re-Housing.
11	Premium Pay for Essential Workers	14,616,823	4.1	The following staff qualified for premium pay based on their critical role in the provision of city-county government services, their high risk for transmission due to their requirement to both work in-person and their frequency of interacting with the public: sworn Indianapolis Metropolitan Police Department employees; sworn Indianapolis Fire Department employees; telecommunicators and fire marshals in the Indianapolis Fire Department; deputy coroners and those performing deputy coroner; autopsy technicians in the Marion County Coroner's Office; Department of Public Works operations staff providing essential government services (trash collection and infrastructure and stormwater work), which is geared toward lower earners in the department; Marion Superior Court employees that work in the Juvenile Detention Center; Marion County Sheriff's Office sworn staff that are assigned to the Marion County Jail; and Marion County Sheriff's Office 911 dispatchers. A total of 3,590 employees qualified for premium pay during 2021 and 2022.
12	Pathology Support for the Marion County Coroner's Office	\$425,168	1.11	Provides necessary pathology services for the Marion County Coroner's Office as they respond to increased demand created by the COVID-19 pandemic for victims of overdoses. Funding provided by this program, beginning in May 2022, has served 1,835 total decedents and their families. Specifically, SLFRF dollars helped to provide additional forensic pathologists to conduct more autopsies with a faster turnaround time, decreasing the backlog. Additionally, the Coroner's Office was able to conduct more clear radiological examination for more accurate forensic processing of gunshot wounds using new x-ray equipment purchased with these

				funds. Improved data reporting was also possible by increasing data points/metrics on information collected and reported specifically on opioid-related deaths.
13	Arts Organizations COVID-19 Relief Fund	\$500,000	2.35	<p>Arts and culture organizations are typically smaller organizations that rely heavily on the travel sector. COVID impacted many of these organizations as both small businesses with short-term cash flow, as well as businesses affected by decreased travelers. The objective of the Relief Fund was to assist with expenses, such as mortgage and utilities, so that organizations could survive the pandemic.</p> <p>This program ran December 2021 through February 2022. No additional programmatic activity has occurred since February 2022. A total of \$494,970 was distributed to 60 nonprofit Marion County-based arts and cultural organizations to help support relief and recovery efforts. Support included administrative and operational needs, including rent, utilities, and other business necessities impacted by the economic hardships of the pandemic.</p>
14	Arts and Culture Education and Marketing Services	\$250,000	2.35	<p>The Arts Council of Indianapolis conducted an education campaign aimed at supporting Arts & Culture Institutions located within Marion County as they reopened after COVID-19 related closures and cancellations. The purpose of the Project was to: 1) celebrate and support the reopening of Indy's arts and culture sector; 2) invite and inspire residents and visitors to confidently re-engage with arts and culture events and experiences (with information on safety precaution/measures around COVID-19); 3) drive broad understanding of the value of arts and culture in Marion County's economic health/recovery and social well-being; and, 4) provide Indy's arts and culture sector with equitable access to education and marketing services and support to enhanced platforms that connect organizations, artists, and audiences.</p>

				<p>This program ran December 2021 through March 2023. No additional programmatic activity has occurred since March 2023.</p> <p>Funding has supported two creative digital media campaigns to drive visitors to the Explore Indy Arts website (which contains a community calendar of arts and cultural events in Marion County). 20 Explore Indy Arts billboards were placed in high-traffic areas. A digital toolkit was distributed and presented to 80 partner organizations to help promote the fall/winter Explore Indy Arts campaign. Additionally, curated content was featured on Explore Indy Arts, social media, Indy Arts Guide newsletters, PATTERN magazine, and the Indianapolis Business Journal. Content was produced and edited by 20+ Indianapolis-based writers, filmmakers, and graphic designers.</p> <p>Combined results of the campaign:</p> <ul style="list-style-type: none"> • 30 million impressions • 225,000 total ad clicks • Generated 30 media features on WRTV, WISH-TV, FOX 59, WTTS, WICR, Nuvo, and The Indianapolis Recorder
15	Fresh Bucks	\$150,000	2.1	<p>Fresh Bucks is a food program administered by the Marion County Public Health Department that allows for the purchase of fresh fruits and vegetables at retail outlets in food desert areas of Indianapolis, Indiana. Retail outlets were chosen based on the following: (1) located in a food desert area of Indianapolis, as defined by Indiana University's Polis Center; (2) retail outlets that serves a customer base with significant incidence of food insecurity issues and located in a Qualified Census Tract; and (3) food outlets that are assigned FNS numbers and actively accept SNAP/EBT and are in good standing with the USDA.</p> <p>From April 16, 2022 until March 31, 2023 there were 652 unique Fresh Bucks users at farmers markets and farm stands. From November 1, 2022, when Fresh Bucks launched at Safeway, until</p>

				<p>March 31, 2023 there have been 851 unique Fresh Bucks users at Safeway. \$6,623 of SNAP was spent at farmers markets. Additionally, incentives progress to-date has been as such:</p> <ul style="list-style-type: none"> • The e-token process was first implemented on April 16, 2022. • A total of \$28,846.45 of Fresh Bucks have been distributed, or earned, by participants at farmers markets since the launch of e-tokens. • A total of \$22,213.76 of Fresh Bucks have been spent, or redeemed, by participants at farmers markets since the launch of e-tokens. • The redemption rate for Fresh Bucks earned and redeemed at farmers markets since April 16, 2022 is 77%. Incentives expire six months after issuance, so customers are still able to redeem incentives earned in this period. • A total of \$6,841.74 of Fresh Bucks have been distributed, or earned, by participants at Safeway stores since the launch of e-tokens. • A total of \$2,200.51 of Fresh Bucks have been spent, or redeemed, by participants at Safeway stores since the launch of e-tokens. • The redemption rate for Fresh Bucks earned and redeemed at Safeway stores since April 1, 2022 is 32.2%. Incentives expire six months after issuance, so customers are still able to redeem incentives earned in this period. • A total of \$35,816.18 of Fresh Bucks have been distributed, or earned, by participants across all outlets since the launch of e-tokens. • A total of \$24,414.61 of Fresh Bucks have been spent, or redeemed, by participants across all outlets since the launch of e-tokens. • The redemption rate for Fresh Bucks earned and redeemed across all outlets since the launch or e-tokens is 68.2%. Incentives expire six months after issuance, so customers are still able to redeem incentives earned in this period.
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16	Second Helpings Food Assistance	\$675,000	2.1	<p>In partnership with community organizations, Second Helpings provides distribution of prepared meals to food insecure households in Indianapolis/Marion County, Indiana. To be eligible for this program a person or household must have suffered a negative impact from the COVID-19 pandemic, which is based on job loss, decreased income, reliance on food pantries, or other qualifying factors that create a food insecure household.</p> <p>Since August 2021, Second Helpings has produced 1,300,603 nutrient-dense meals and sandwiches that were distributed to the community. Specifically, there were 730,412 family packaged meals, 112,990 individual meals, and 457,201 hearty sandwiches provided.</p> <p>Meals were distributed for home delivery (delivered by Nine13 logistics) and on-site through community centers including, Urban League, Edna Martin Christian Center, Fay Bicard Community Center, Recovery Café, Hawthorne Community Center, Boys and Girls Clubs, and Cathedral Kitchen.</p>
17	Drexel Gardens Neighborhood Drainage Improvement	\$1,986,159	5.5	<p>This project consists of mitigating chronic flooding and street ponding in the Drexel Gardens Neighborhood with newly constructed hybrid ditches and reinforced concrete pipe culverts.</p> <p>This stormwater project was bid in October 2021, construction began in February 2022, and construction concluded in November 2022. Progress timeline was as follows:</p> <ul style="list-style-type: none"> • 3/9/22 – Tree trimming completed • 4/20/22 – Utility relocation completed • 9/12/22 – Punch list items completed • 10/19/22 – Repair & restoration completed • 4/14/23 – All phases of certified and marked as complete
18	Violence Reduction Partnership with Indianapolis Public Safety Foundation	\$4,110,935	1.11	OPHS is deploying the National Institute for Criminal Justice Reform's (NICJR) evidenced-based Gun Violence Reduction

				<p>Strategy (GVRS) to identify individuals and groups at the very highest risk of gun violence and engage those individuals in direct communication to inform them of their risks and provide them with intensive support. This approach is based on violence reduction strategies and evidenced-based practices for communities experiencing increased violence.</p> <p>OPHS has partnered previously with the Indianapolis Public Safety Foundation (IPSF) to put more boots on the ground to interrupt violence in the city and provide high-risk individuals with the GVRS resources. This funding will serve as a continuation and expansion of that programmatic work. Specifically, IPSF will hire more peacekeepers – those who have been impacted by the criminal justice system, live in and/or know the neighborhoods, and are perceived as credible messengers to make initial contact with individuals identified by the GVRS as high risk. Along with direct, individual support to "high risk" individuals and their families, staff will also attend community safety meetings and participate in hospital-based partnerships and faith-based alliances.</p> <p>This project, also known as the “Indy Peace Fellowship” has been operational since January 2022. The Year 1 goal of the program was to reduce homicides by 10% -- homicides were <i>actually</i> reduced by 16.67% after the first year. Additionally, since the outset of the program, 974 conflicts have been interrupted, 87 individuals identified as “high risk” have been enrolled in the 12–18-month Fellowship program. 6 individuals have graduated the program. An additional 2,000 community members that did not meet the specific Fellowship criteria were able to be connected to other resources throughout the city.</p> <p>Multiple community outreach events, including “Meet the Peacemakers” events have been hosted to keep the community updated on actions and progress, and to receive feedback. Outreach Workers have been embedded with program partners in schools, other mentoring programs, and community organizations. Finally,</p>
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				the #IChoosePeace campaign was launched in June 2023, a comprehensive summer initiative aimed at reducing gun violence.
19	Violence Reduction Team	\$1,771,810	1.11	<p>This project will work to reduce violence through the work of life coaches and outreach workers. Intensive life coaches are assigned to work with the young adults who have been identified as being at very high risk of being involved in gun violence: those who have extensive criminal justice involvement, are members of gangs/crews, or have been shot before and/or have close friends who have been shot recently. Life coaches establish trusting relationships with their clients and spend significant time with helping them to mitigate their risk factors and eventually connecting them to services, supports, and opportunities. Additionally, outreach workers are responsible for locating individuals identified as being at very high risk of involvement in gun violence, engaging them, and connecting them with a life coach. Outreach workers respond to shooting scenes and to the hospital, conduct workshops in correctional facilities, and provide light case management to high-risk clients.</p> <p>This funding for Violence Reduction staff has been operational since January 2022. Current staffing levels include 13 Life Coaches, 13 Violence Interrupters, 28 Outreach Workers, 3 program managers, 1 data manager, and a program director. Additionally, all staff hired have been able to complete training certifications, including Stop the Bleed, CPR/First Aid, Mental Health First Aid, Conflict Resolution Training, and Narcan Training.</p> <p>To date, program highlights include: 46 community safety meetings were held; 147 very high-risk individuals identified through shooting reviews; 60 very high risk individuals had contact with outreach workers or violence interrupters; 87 active fellowship members have been enrolled; 281 individuals have been enrolled in mediation; and, 60 fellows reported employment success.</p>

20	Utility Assistance for Residents in Immediate Danger of Homelessness	\$850,000	2.18	In February 2022, two Indianapolis apartment complexes, Berkley Commons (8201 Madison Avenue) and Capital Place (4100 Continental Ct.), were completely disconnected from all water services due to the landlord's large outstanding nonpayment of funds. The City's housing code requires property owners to provide safe, healthy housing to tenants – including utilities, and lack of water meant all residents would be at risk of homelessness. Funds were used to restore water services to residents of both complexes. Berkley Commons is in a Qualified Census Tract and Capital Place serves primarily low-income residents (Median Household Income: \$31,800; Lowest Quintile: \$16,500). Because residents were living in an unsafe environment without water, the residents are disproportionately impacted due to their immediate risk of homelessness. Restoring water prevented the need for relocation and avoiding homelessness for many of the residents.
21	Public Safety Payroll	\$12,520,447	3.1	Funds were used to provide overtime costs for 1,057 public safety staff deemed essential in COVID-19 related functions. As noted in the Final Rule, eligible public safety employees include police officers, sheriffs and deputy sheriffs, firefighters, emergency medical responders, correctional and detention officers, and those who directly support these employees such as dispatchers and supervisory personnel.
22	Domestic Violence Self Sufficiency Fund	\$170,000	1.11	The Domestic Violence Network (DVN) administers this project to provide financial assistance and other services to those who have suffered or are at risk of domestic violence. DVN established a Self Sufficiency Fund that helps domestic violence survivors overcome the immediate barriers preventing them from leaving an abusive situation. While these barriers are common for many survivors, they have been significantly compounded by the COVID-19 pandemic. Eligible expenses paid from the Self-Sufficiency Fund may include utility bills, short term housing, car repairs, car payments, security deposits for housing, moving expenses, and other expenses directly related to basic housing and transportation needs for eligible recipients.

				<p>Program operation began March 10, 2022. The project assisted 62 survivors of domestic violence and 60 children. Survivor requests included utility assistance, hotel stays, car payment and repair assistance, cell phone bill assistance, and storage unit access. Each survivor also received wraparound services, including the creation of safety plans. Each survivor also receives referrals to community partners, including Firefly, Coburn Place, IYG, Marion County Prosecutor's Office, Gender Nexus, Eskenazi Gender Health, Nurse-Family Partnership, Silent No More, and Holy Family Shelter.</p> <p>DVN also hosted the Advocates Network, a group of professionals who work with domestic violence victims and/or perpetrators, to provide best practice training as well as resources. DVN educated the Advocates Network on the self-sufficiency fund and how to access it for their clients.</p>
23	Portable Handwashing Stations and Toilets for Homeless Neighbors	\$24,000	1.7	<p>Since the beginning of the pandemic, the City has partnered with the Indianapolis Public Safety Foundation to provide portable toilet units and hand-washing stations in the downtown area for use by our homeless neighbors. OPHS regularly consults with homeless service providers, including the IMPD homeless unit and the Professional Blended Street Outreach (PBSO) teams, to determine the best locations for the facilities. These temporary stations helped prevent COVID-19 transmission by offering clean restroom facilities. This project was complete in 2021.</p>
24	ARPA Communications Coordinator	\$61,564	1.11	<p>Program operation began March 10, 2022. The project assisted 62 survivors of domestic violence and 60 children. Survivor requests included utility assistance, hotel stays, car payment and repair assistance, cell phone bill assistance, and storage unit access. Each survivor also received wraparound services, including the creation of safety plans. Each survivor also receives referrals to community partners, including Firefly, Coburn Place, IYG, Marion County Prosecutor's Office, Gender Nexus, Eskenazi Gender Health, Nurse-Family Partnership, Silent No More, and Holy Family Shelter.</p>

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25	Group Violence Intervention Programming	\$695,600	1.11	<p>With the City of Indianapolis planning to significantly increase investment in gun violence reduction strategies, the Office of Public Health and Safety will work with the National Institute for Criminal Justice Reform (NICJR) to manage implementation of the following activities and provide on-going technical assistance and training. NICJR will: (1) establish and manage Shooting Reviews; (2) design Call-Ins and Individuals Notifications; (3) host case conferences; (4) coordinate focused enforcement; and, (5) provide data collection and management tools.</p> <p>NICJR also provides management report forms, data collection tools, and baseline performance metrics. NICJR will help the City of Indianapolis to establish a data-driven performance management process.</p> <p>In the past 12 months, there has been a 12.12% decrease in criminal homicides and a 21.62% decrease in the past 24 months.</p>
26	Marion County Coroner Morgue Capacity Expansion	\$125,525	1.7	<p>Due to the increase in opioid related deaths, homicide rate increase, and COVID related deaths, the morgue needs additional space to store decedents. The purchase of a 53-foot storage trailer allowed for expanded capacity during the pandemic and to respond to pandemic-related increased homicides.</p> <p>This program began in May 2021 and allowed the Coroner's office to purchase a 53-foot storage trailer to allow for expanded capacity. The funds also made it possible to increase staffing to assist with case load increases due to pandemic-related increases in gun</p>

				violence and opioid overdoses. Thus far, 1,835 total decedents and their families have been served.
27	Trauma Informed Care for Nonfatal Shootings	\$624,559	1.11	<p>The trauma-informed approach is the first of its kind for IMPD in support of nonfatal shooting victims. The six core principles of the project include:</p> <ul style="list-style-type: none"> Safety – Break the Cycle of Violence Trust and Transparency – Enhance Community/Police Relationships Support – Barrier Assistance Collaboration – Services Across the Spectrum Empowerment – Engagement in Improving Lives Responsiveness – Improve Case Clearance Rates by Advocating Case Cooperation <p>This project includes 3 full-time victim advocates. The advocates coordinate with IMPD Victim Assistance, Marion County Prosecutor's Office Victim Advocates, and the Office of Public Health and Safety to deliver services and support. Advocates respond as needed to shooting scenes and look for ways to connect with unsolved nonfatal shootings.</p> <p>Programmatic activity started in May 2022. Among the activities the Victim's Advocates on this project have conducted are launch of a support group for non-fatal shooting victims (to-date, three meeting have been held and three more are scheduled for August, September, and November 2023). From May 2022 to May 2023, Victim Advocates made outreach attempts to 713 individuals. Assistance provided to individuals has included counseling/therapy, daycare, detective information, food resources, housing, prescription assistance, utility assistance, and victim compensation.</p> <p>During the same 12 months, 77% indicated they had stable housing, while 14% did not, and 9% were worried about stable housing in the future. 32% indicated at least one of their utility services was already shut off or threatened to be shut off in the past 12 months.</p>

				Continuing an upward trend, 41% of victims said a lack of reliable transportation in the last 12 months has kept them from getting things needed for daily living. In 34% of instances, victims indicated they have sometimes worried about food availability within the last 12 months while 6% said they often worried about food availability. This information has helped Victim Advocates to partner with agencies such as Prescription of Hope, Indy Peace Fellowship, and Diversion Indy to help provide in-demand wraparound resources and continual support.
28	Modern Crime Fighting Technology	\$9,000,000	1.11	<p>This project aids officers in reducing violent crime through the purchase of technology equipment, specifically: digital evidence software; license plate readers; portable radios; community cameras; gunshot detection equipment; and, upgrades to the 6 district real-time crime centers.</p> <p>Beginning in early 2022, the Indianapolis Metropolitan Police Department began ordering and deploying new equipment to enhance law enforcement efforts in addressing pandemic-related increases in violence. Purchases included 50 covert radios for covert units, 107 public safety community cameras, 190 solar license plate readers, 6 mobile camera trailers, and new automated transcription software. Additionally, IMPD began a pilot for a Gunshot Detection System in September 2022 and opened a new virtual training classroom.</p> <p>The radios have allowed 50 covert operations and investigations officers to be able to simultaneously communicate between covert units and regular units so information can be transferred readily and clearly, reducing miscommunication between district personnel and covert units. The public safety cameras add a total of 293 new views (with pan, tilt, and zoom capabilities). Installation of the new LPRs have tripled license plate identifications in investigations. Automated transcription services have increased – prior to the software, transcriptionists were able to produce 27-32 pages of</p>

				transcription per day. Now, more than 40 pages can be produced, helping to increase the speed of investigations and efficiency of the department.
29	30th Street and Kessler Blvd Area Drainage Improvements	\$3,476,718	5.5	This project consists of drainage improvements and new storm sewer pipes along Moreland Ave, Halifax Rd, 29th St, Medford Ave, the Burris Subdivision, Kessler Blvd NDR, and Colerain Drive. Project construction started February 2022 and completion is anticipated by the end of July 2023. All new pipes (14,534 LFT) and all stormwater infrastructure (172 manholes) are now installed. 5.3 of the 8.2 lane miles are installed, as well as 92% of the new sidewalks and ADA amps. Remaining work includes roads curbs, sidewalks, and site restoration work.
30	Broad Ripple Village Area Drainage Improvements	\$2,860,910	5.5	This project consists of storm and drainage improvements along Broad Ripple Avenue from College Avenue to Primrose Avenue. Project construction began in September 2022 and is slated for completion in August 2023. To date, new curb ramps have been constructed at the Northeast Quadrant of Winthrop Ave and Broad Ripple Ave and project is 84% complete. In March 2023, Public outreach meeting was held at Average Joes to give public general update and to discuss issues and questions from the public.
31	Keystone Avenue South Stormwater Outfall	\$17,185,944	5.5	This project involves construction of a new stormwater outfall for Keystone Avenue between 30th and 37th Street. This will also serve as an outfall for future stormwater separation projects in the Minnie Creek Watershed. Project construction began January 2022 and should be completed by December 2023. As of June 2023, 5,207 linear feet (~ 1 mile) of 78-inch stormwater pipe, 1,234 linear feet of 66-inch stormwater pipe, and 1,202 linear feet of 60-inch stormwater pipe has been installed. Additionally, 459 deciduous trees were planted, 2 dry detention basins installed, approximately 740 feet of berm, 1,500 linear feet of channel improvements along Minnie

				Creek, 8,848 linear feet of curb, and 1 mile of new HMA pavement have been completed.
32	Downtown Safety	\$376,200	2.35	<p>The Downtown Safety Program includes bike patrols and safety ambassadors that focus on the following activities:</p> <ol style="list-style-type: none"> 1. <u>Enhanced Bike Patrol Program</u>: Off-duty uniformed police foot and bike patrol officers who will: (a) provide problem-solving suggestions to area businesses threatened by crime; (b) mitigate illegal panhandling and reduce crime; (c) engage in community policing by visiting street-level businesses at least 4 times per year; (d) prioritize and encourage timely response to “hot zones” where episodic crime is on the rise (based on business owner input); and, (e) address increased weekend violence by disruptive, unaccompanied minors and the late-night/early morning bar crowd. 2. <u>Enhanced Safety Ambassador Program</u>: The primary responsibilities of the deployed safety ambassadors include: (a) develop business relations with property-based security personnel; (b) serve as goodwill ambassadors with the visitors and the public; (c) provide outreach services such as escorting employees from parking facilities to work; and (d) provide visibility to visitors and residents, encouraging an atmosphere of safety. 3. <u>Enhanced cleaning</u> to remove graffiti and trash. <p>The following performance indicators will be measured:</p> <ul style="list-style-type: none"> Number of Property Engagements Number of Attendance at Special Events Number of Stops/Arrests Number of Property-Based Crimes Reported Special Event (concert/sporting/etc.) Attendance Rates Hotel Occupancy Rates Number of Reports/Referrals to IMPD Downtown District Number of Direct Services Provided (parking escorts, etc.)

				Starting in November 2022, the Downtown Safety program has deployed cleaning ambassadors to remove 659 instances of graffiti, power wash 105 blocks, and remove 3,097 fifty-pound bags of trash from the downtown Indianapolis mile square. Additionally, bike patrol IMPD officers have staffed 20 special events and conducted 2,891 property engagements. Safety ambassadors and the newly hired Community Outreach Coordinator have conducted an additional 3,713 property engagements.
33	City Market Affected Industry Grants	\$340,000	2.29	Indianapolis City Market was given hospitality-sector affected businesses grants to offset revenue loss that occurred because of the COVID-19 pandemic. A series of three revenue-replacement payments helped this historical site cover increased housekeeping and security costs, as well as assist tenants with unpaid rent.
34	Neighborhood Beautification Grants	\$1,500,000	1.11	<p>The Neighborhood Grant Program focuses on funding neighborhood driven projects created to beautify or strengthen neighborhood relationships and create a sense of community. As the result of the impact of COVID 19, specific zip codes and neighborhoods have experienced housing and food insecurity, high levels of unemployment, and health disparities leaving residents disconnected from each other. By investing in neighborhoods that have historically been marginalized the "broken window theory" will be avoided.</p> <p>The goal of the Neighborhood Grants is to invest in neighborhood driven projects related to beautify or strengthen neighborhood relationships and create a sense of community. Historically arts, culture planning has been concentrated in the mile square area in downtown Indy, as well as in other high-profile and heavily visited neighborhoods. Conversely, all neighborhood projects that are funded through this program will be in a Qualified Census Tract or SAVI-identified zip code.</p>

				<p>The Neighborhood Grants Program began on May 1, 2022. The Neighborhood Grants Program is designed to support the engagement, collective action, and increased development of all neighborhoods and neighborhood-based organizations. The program seeks to reinforce the strengths and assets within Indianapolis' neighborhoods by providing financial resources for projects and activities that are designed by neighbors, with goals of increasing resident engagement, connectivity, and leadership, promoting neighborhood action, and establishing new and stronger relationships among neighbors, grassroots organizations, and other stakeholders.</p> <p>Sixty neighborhoods have been awarded Neighborhood Program Grants, totaling \$509,301.11 in grant funds being awarded. Neighborhood priorities have focused on beautification, physical connectivity, social cohesion among neighbors and other partners, enhancing neighborhood-based gathering spaces, and increasing neighborhood identity. Additionally, for each planned round, two informational sessions for the public are held. 331 individuals attended the first six community informational sessions, and six more sessions are planned for the upcoming three rounds of grant applications.</p>
35	WIFI in Parks	\$1,000,000	2.4	<p>The importance of broadband access during the pandemic, including for remote work and education, cannot be overstated. However, many households live in areas that have broadband infrastructure and service available but are still unable to access for their household due to the high cost. For long-term pandemic recovery and resiliency, broadband must be accessible to all. This project will equip 20 Indy Parks locations with WIFI, thus providing area residents with access to free high-speed internet.</p> <p>To date, the Parks department has purchased all wireless access points and other required equipment for installation, performed all facility floor plans, and have had wiring quoted for all 23 facilities.</p>

36	Mental Health Competitive Grants	\$140,000		<p>Grants will be awarded to Reach for Youth and Recycle Force to provide evidence-based mental health counseling services to youth, young adults, and their families who are at an increased risk of engaging in violence, entering the justice system, or who are currently involved in the justice system. The pandemic has both short- and long-term implications for mental health and substance use, particularly for groups at risk of new or exacerbated mental health disorders and those facing barriers to accessing care. Moreover, history has shown that the mental health impact of disasters outlasts the physical impact, suggesting today's elevated mental health need will continue well beyond the coronavirus outbreak itself. The proposed grant awards will address the mental health needs of youth and young adults who are at greatest need for services.</p> <p>Through a subrecipient organization, Reach For Youth, funding has helped increase services to youth participating in ongoing mental health treatment to 49 youth and their parents. RFY is also developing new employment pathway partnerships with organizations such as Exploradoor and TeenWorks. 90% of families served in the past year meet the poverty criteria as established by federal poverty guidelines and are Asset Limited, Income Constrained, and Employed (ALICE). This is well above Indiana's state average of 24%. RFY's comprehensive services remove barriers that disproportionately impact youth and families of color. RFY also provides bilingual services, as 34% of beneficiaries are Spanish speaking. As such, RFY has used funding to onboard a bilingual therapist and translators to serve families for whom English is not their primary language.</p>
37	After Hours Resource Coordinators at the Criminal Justice Center	\$166,835	1.11	<p>These resource coordinators will be present "after hours" at the re-entry space in the newly opened Criminal Justice Center (CJC). The team will connect those released from the CJC with programs in the community based on each individual specific needs. The overarching goal is to reduce recidivism through elimination of</p>

				<p>barriers and referrals to appropriate support services. The coordinators will track referrals, compliance with overall support services, recidivism rates, and demographics of those served.</p> <p>Made up of both the Night Lyft Program (beginning January 2022) and the CJC Release Space Referral Program (beginning April 2022), this resource referral program for overnight releases from the CJC works to ensure all individuals have next steps to necessities as they re-enter. To date, the Night Lyft Program is accessible seven days a week, including holidays, with facilitator physically in the release space from 9:45pm to 6:15am. A “Needs Assessment” given and voluntarily completed by re-entrants to gather data on needs. Re-entry partners operating in the space include Unite Indy, Hope Haven, and Community Action for Greater Indianapolis. 5,635 Re-entrants have been assessed and connected to resources outlined in their individual needs assessment, with 2,685 Re-entrants receiving equitable access to transportation through the Night Lyft Program and 2,697 re-entrants assessed under the CJC Release Space Referral Program. Of those assessed, 775 re-entrants have been connected to Employment opportunities, 718 re-entrants have been connected to Food & Nutrition resources in Marion County, 862 re-entrants have identified housing disparities, and 378 re-entrants have been connected to mental health resources and community partners.</p>
38	Elevation Grant Program	\$36,000,000	1.11	<p>The Elevation Grant Program is a partnership between The City of Indianapolis and The Indianapolis Foundation. The program will invest \$36 million in ARPA funds in neighborhoods in 2022, 2023, and 2024 to address the root causes of violent crime in Indianapolis through a comprehensive approach, including neighborhood empowerment and community building.</p> <p>The Elevation Grant Program will feature multiple grant rounds. The desired outcomes are the following: addressing the numerous root causes of violent crime, increasing resident-led solutions (community building), discovering new innovative efforts, investing</p>

				<p>in infrastructure development for grassroots organizations, and ensuring that qualitative metrics (hope, abundance, peace, resilience, and safety) are expressed and elevated. The grant program plans to focus part of its investment pipeline on grassroots organizations, prioritizing those led by residents of the communities they serve.</p> <p>The Elevation Grant program launched 2 grant rounds in 2022: Round 1 grant period from July 1, 2022 – June 1, 2023 and Round 2 grant period from October 1, 2022 – September 30, 2023. In Round 1, 50 grant recipients (62% of all recipients) were first-time grant recipients and were awarded \$6,656,868.65 in funding.</p> <p>In Round 2, 20 grant recipients awarded \$2,359,479.65 in funding were grassroots organizations (25% of all recipients), 53 grant recipients awarded \$9,179,821.65 were to organizations led by people of color (65% of all recipients). Additionally, The Indianapolis Foundation launched an infrastructure development initiative to provide engagement opportunities for organizations to grow and enhance their infrastructure at no cost to the not-for-profit organizations. Specifically, 20 training sessions were hosted with 275 attendees; 4 cohorts of 50 organizations received coaching and peer learning; 1 BIPOC leadership summit was hosted and attended by 70 community leaders; and 5 organizations received on-demand consulting assistance. So far, a total of 19,462 individuals were served by the activities of awardees in Round 1, and 22,287 were served by the awardees of Round 2.</p>
39	100 New Law Enforcement Officers	19,500,000	1.11	<p>Funding will support the costs necessary to hire 100 new law enforcement officers at Indianapolis Metropolitan Police Department, increasing sworn force to 1,843. Funding will also support a recruitment campaign for new and lateral move candidates.</p> <p>To date, IMPD media recruitment efforts have exceeded initial goals. Specifically: (1) total impressions: 22,440,290 impressions</p>

				were delivered (goal was 15,834,472), thus resulting in an additional 6,605,818 bonus impressions; (2) IMPD received 300 television spots, 432 radio spots, 206,318 digital impressions; 167,900 cable streaming impressions, and 21 extra days on billboard locations; and (3) the Indianapolis, Chicago and Cincinnati markets were the highest engaged audiences on Facebook.
40	Towne and Terrace Redevelopment	\$4,478,832	2.23	<p>Towne and Terrace is located in a QCT and a Difficult Development Area. From 2013-2020, there were a combined 2,551 IMPD/Fire/EMS runs within the boundaries at Towne & Terrace and multiple homicides occurred. The development contains severely dilapidated buildings with overall substandard living conditions. Persistent illegal drug activity and unmitigated violence have influenced how this development has devolved and deteriorated for several years. After years of litigation between the City and Towne and Terrace Corp., the City was directed to acquire all properties in the complex and proceed with a plan for demolition and subsequent redevelopment to protect the health, safety, and overall welfare of Towne & Terrace residents. ARPA funds are being used to demolish the current properties, rehome Towne and Terrace residents, and begin planning for redevelopment.</p> <p>Through resident outreach efforts including the October 22, 2022, onsite community surveying event, mailings to residents of the development, and the April 22, 2023 open house event, Community Engagement Specialists have been able to have thorough initial interview-style conversations with 46 families totaling approximately 130 individuals.</p>
41	Sherman Park Redevelopment	\$5,977,156	2.23	In order to stimulate economic progress on Indianapolis's east side, excavation is required of over 175,000 cubic yards of potentially hazardous construction materials, debris, and soil from the former RCA Sherman Park site. Performing this work will allow the advancement of remediation and redevelopment efforts within site and improve quality of life within Tuxedo Park and other

				<p>surrounding neighborhoods by addressing environmental issues and allowing for new development on the site.</p> <p>Project work commenced July 2022 and was completed in January 2023. In total, Project has been completed at this time. A total of 191,446 cubic yards of geotechnically unstable fill material that was impeding redevelopment of the site was removed from the site in 14,349 separate truckloads and appropriately disposed of at a landfill. Ongoing community engagement was conducted through regular updates to community stakeholders at regular Sherman Park Community Advisory meetings and as requested throughout the process.</p>
42	Indy Parks Playground Replacements	\$16,500,000	2.22	<p>Parks will use current conditions of the playgrounds and courts and racial equity scores to guide decision making. Funding will upgrade an estimated 10-15 playgrounds and 50 court surfaces.</p> <p>Indy Parks held 10 public meetings in various locations around the city to get input from community members on what they would like to see in their parks. People who came to the meetings were engaged to give input and select actual playground equipment that they liked. Over 3,400 postcards were mailed to neighbors and neighborhood organizations inviting attendance at the meetings, and over 150 people attended the meetings. Thus far, 22 of the 28 designs are complete, 22 parks have had their zoning permits approved, 2 parks have received drainage permits, and construction is slated to begin fall 2023.</p>
43	Nuisance Properties Task Force	\$400,250	1.11	<p>The City has established a nuisance properties public safety task force and will support increased analysis, investigation, and enforcement capacity for the IMPD Nuisance Abatement Unit and other enforcement entities with which it cooperates. The task force will gather data from each of its constituent agencies on problem properties – restaurants, bars, clubs, hotels, and residential rental properties – that have generated high levels of police runs, health</p>

				<p>code complaints, or other public safety threats; the project manager and analysts will perform research, coordinate on-site inspection with IMPD and other agencies, and develop unified approaches to enforcement. The task force will be staffed and coordinated by a contracted project manager, who will be assisted by two contracted analysts. The project manager and team will perform research, coordinate on-site inspection/enforcement with IMPD and other public safety agencies, and develop interdisciplinary problem-solving approaches. Additionally, there will be coordination with the "nuisance properties working group" that will help lead efforts, identify priorities, and develop reports back to the City.</p> <p>Since the inception of the project, fourteen civil legal actions have been filed and adjudicated in Marion County Superior Court involving the illegal/unlicensed sale of alcohol. These cases include twelve actions for maintaining a dive in violation of the Revised Code and one case as an illegal zoning use (operating a commercial enterprise in a dwelling district) and one contempt petition. All cases resulted in judgments in the City's favor, permanent injunctions and \$40,825.00 in assessed fines. None of the dives at these six addresses has reopened. The analysts have also attended the weekly interagency Indianapolis Violence Reduction Partnership (IVRP) meetings. For these meetings, the analysts have compiled a list of "at-risk" events occurring throughout the city and have researched and designated appropriate risk levels for these events. Since taking on the responsibility of reporting at-risk events, the analysts have identified over 81 at-risk events that occurred in the city since 4th quarter 2022, providing a "roadmap" for IMPD to focus their weekend patrols. The meeting provides an opportunity to share information and intelligence regarding properties that are known to contribute to criminal activities, disturbances, and risks.</p>
44	City Connects - Addressing Educational Outcomes Disparities	\$5,526,077	2.25	The City will use ARPA resources to fund City Connects (in partnership with Marian University's Center for Vibrant Schools) in eleven schools on the Far East Side (46218, 46266, 46235). The funding will support staff at every school to implement City

				<p>Connects. City Connects is a systemic approach, developed by Boston College, to addressing the out-of-school factors that limit learning.</p> <p>The City deployed the program in 10 Marion County schools beginning in July 2022. Since then, 2,662 individual student support plans have been created by site coordinators. Site coordinators have also delivered 550 services to individual students and their families and have helped to establish community resource provider partnerships (an average of 28 per school). Additionally, program staff have conducted community outreach in the form of multiple school-based staff trainings, 2-3 meetings with school administrators at each school, and at least one at-school community event (including a summer resource fair, back-to-school night, parent engagement night, “pastries with parents,” and a fall festival).</p>
45	Martindale Brightwood Affordable Housing Program	\$1,300,000	2.15	<p>Renew Indianapolis will construct 12 new homes in the Martindale-Brightwood neighborhood. Each home will be sold to low-to moderate income buyers within Qualified Census Tracts as part of the Martindale-Brightwood Lift Indy initiative. ARPA dollars will fund a portion of the construction costs.</p> <p>The Lift Indy Martindale Brightwood project included the construction of 12 homes (completed January 2023). Of the 12 homes six have been sold, three are under a purchase agreement with three homes remaining as available. The new homeowners are closing on the homes realizing immediate wealth with approximately 37% equity. Intend Indiana is engaging local contractors and has met its goal of 75% XBE participation across the program. Additionally, community engagement efforts included the Empowering Communities for Success series (June 3-10 2023), Homebuyer Education sessions (Wednesdays June 7 – 28), and Homeownership 101 workshops (hosted 2/16/23; 3/1/23; 3/4/23).</p>
46	Urban Food System Support Specialist	\$157,364	2.1	<p>The primary goal is to expand the local food economy by providing a Food System Specialist (FSS) to build capacity for black,</p>

				indigenous, and people of color and other minority who do not have access to these levels of support independently. This will enable growers to increase sales of local specialty crops through small local retail establishments, minority-owned business, and direct to consumer sales channels. The FSS will assist local growers with obtaining labor/staff to support scalable growth in their ability to grow and sell specialty crops, provide support to develop innovative retail opportunities and food access, and provide resources to attract and educate local residents.
47	Overdose Lifeline Treatment Program	\$710,000	1.13	<p>Overdose Lifeline will use ARPA funding to open a new program to serve women, and their children, affected by substance use disorder. This program, the Holistic Recovery Center for Women and Children is a new project to respond to a gap in services, the substance misuse crisis, and the concurrent socioeconomic impacts through a residential and community service model for women to include pregnant and parenting women. Serving approximately 125 women annually, (approximately 23 beds), through residential and community services, the Recovery Center will provide a multi-phase comprehensive program of recovery support, job training, financial literacy, dedicated scholarship and tuition assistance, childcare, parenting skills development, and life skills education in an environment that is stigma-free, emphasizes safety, and is guided by principles of trauma-informed care. Rent is subsidized by the grant for the first 90 days of the program. After that, 23 beds are available as transitional affordable housing for extended stays.</p> <p>Since beginning in November 2022, 5 women have graduated from an Intensive Outpatient 12-week program. All the current residents have a minimum of 60 days of sobriety, and there has not been anyone with a SUD setback during their stay. 17 women in total have been served by the program. Residents are established with Community Health Network for behavioral health services, and residents engage in a evidence based program entitled Making Our Moms Stronger. (M.O.M.S.) Other service partners include WeCare, First Steps, and Second Helpings.</p>

48	Unite Indy Re-entry Support Services	\$904,170	1.11	<p>Unite Indy's Second Chance Indy Resource Center at the Marion County Jail will provide staffing eight hours a day, five days a week. Prior to leaving the facility, staff will assist those being released to connect them with the resources they need. This program will hire resource coordinators who will support individuals being released from the custody of the Marion County Sheriff's Office, with the goal of deterring future community violence and recidivism through the provision of employment assistance, job readiness training, and job referrals.</p> <p>Since the beginning of Unite Indy's Marion County Re-entry Transportation Program in September 2021, 1,248 seats on 4,320 transportation trips were filled, traveling a total of 216,000 miles to transport re-entrants to and from work on multiple shifts. 150 individuals from the second chance community have received job opportunities. 48 received promotions from entry to skill level positions. 60 men and women, previously unemployed or underemployed, have found career path employment. These same people working today, without transportation might not have been able to feed, clothe, and provide housing for their families.</p>
49	Marion County Capital Improvement Board Impacted Industry Grant	\$50,000,000	2.37	<p>The Capital Improvement Board (CIB) of Managers of Marion County operates and/or owns the Indiana Convention Center, Lucas Oil Stadium, Bankers Life Fieldhouse, Victory Field, Virginia Avenue Parking Garage, and Hudnut Commons, all located in downtown Indianapolis. The CIB was created in 1965 by the Indiana General Assembly and empowered to finance and manage capital improvements. The CIB finances, constructs, equips, operates, and maintains any capital facilities or improvements of general public benefit or welfare which promote and serve the commercial, industrial, and cultural interests of Indiana and its citizens. This includes hosting events such as the entirety of men's March Madness in 2021 to the annual FIDC International conference. ARPA funds were awarded as an "impacted industry grant" and used to offset \$50 million in documented revenue loss.</p>

50	Arts Council Grant Enhancement Program	\$1,150,000	2.35	<p>The City of Indianapolis allocates funding to the Arts Council of Indianapolis (ACI) to grant awards to Marion County arts organizations. The Annual Grants Program (AGP) is a three-tiered program of investment support for the arts in Indianapolis. Grants from the Arts Council will provide investments in the arts and cultural community, reflecting the changes of our growing city and ever-expanding arts community. Grant highlights include: (1) 70% of the top awards going to black, Indigenous, and people of color (BIPOC)-led and serving organizations; (2) grant amounts range from \$2,000 to \$75,000; and, (3) a juried, independent public panel, administered by the Arts Council, evaluated applications across three areas: community impact (50%), artistic merit (25%), and organizational capacity (25%). The 10 top-scoring organizations (in alphabetical order) are Arte Mexicano en Indiana (awarded \$8,000); Asante Art Institute of Indianapolis (\$45k); Big Car Collaborative (\$40k); the Children's Museum of Indianapolis (\$75k); Fonseca Theatre Company (\$50k); Freetown Village (\$8,450); Iibada Dance Co. (\$10k); Indiana Performing Arts Centre (\$9k); The New Harmony Project (\$45k); and The Performing Arts Conservatory (\$8,500).</p> <p>This funding supported the 75 nonprofit organizations that received grants through the 2022 City of Indianapolis Annual Grants Program and the 85 nonprofit organizations that received funding through the 2023 program. The cumulative number of individuals served by these grantee organizations are estimated at 8 million residents and visitors annually with an economic impact of more than \$440 million supporting 30,000 local jobs.</p>
51	City-County Cyber Security Project	\$3,906,903	5.21	<p>The Indianapolis/Marion County Information Services Agency (ISA) serves information technology needs for more than 9,000 active accounts. Currently ISA does not currently have encryption in critical points for the City-County data network. This program aims to provide further enterprise security through encryption and add</p>

				resilience from ransomware. ISA will install a new storage appliance with encryption on the drives. This appliance will be paired with a ransomware protection appliance and additional networking that will help detect intrusions and take random backups of the enterprise to data continuity in the event of a security incident.
52	Food Entrepreneurship Accelerator (Melon Ghost Kitchen)	\$500,000	2.30	The Melon Ghost Kitchen & Food Entrepreneurship Accelerator (Melon) is a new innovative hybrid program pairing place, capital, curriculum, mentorship, and entrepreneurship resources. Melon is a ghost kitchen and training platform for emerging Black and Brown chefs and food entrepreneurs. In partnership with 16 Tech, this three-month program takes emerging food entrepreneurs from idea to test kitchen to revenue generation. After the 3-month program, chefs will be prepared to open their own concepts, whether they are brick and mortar restaurants, food trucks, or take-out/delivery only restaurants. This program preps emerging chefs to finalize their business plans, have access to licensing and legal set-up, practice menu preparation, have access to pricing and revenue strategies, and pitch their programs to investors.
53	Youth Transitional Housing	\$4,534,298	1.11	Indianapolis lacks emergency or transitional housing for youth and young adults that are not under Indiana Department of Child Services supervision. We have overwhelming amounts of youth and young adults without a safe place to go for shelter and wraparound services, especially those displaced from the impact of COVID-19. Increasingly, youth are found with guns and/or are involved in gun-related violence. Youth are reporting that they are engaged with criminal activity due to displacement and unaddressed traumas. Through a competitive process two organizations were awarded (VOICES and 91Place) grant funding to address these issues. VOICES operates an Emergency Shelter Care and Transitional Housing for youth between the ages of 14-24. Youth and young adults will have access to onsite cognitive behavior programming, education, artistic expression, and workforce development. 91Place is a low-barrier transitional housing center for youth and provides up to 36 beds for individuals aged 16-24.

				<p>Additionally, 91Place's program focuses on case management, employability & education, and mental health services. They aim to create and support programs that can reach up to 250 homeless youth and young adults.</p> <p>91 Place launched a new transitional home in the northeast quadrant of Indianapolis providing transitional housing for three youths. A second home is scheduled to open in Q3 2023. Currently, two youths secured housing after completing the 91 Place program. Through the support of mentors and a case manager, the youth could move from 91 Place Transitional housing by signing their own leases. 91 Place staff and volunteers show up to help move, unpack, and set up each alumni's new apartment. Three additional youth are currently residing in the 91 Place house. In terms of behavioral health services, 115 therapy sessions have been given to 10 individual clients. Additionally, six youth are working an average of 12 hours/week in 91 Place's coffee shop workforce development program.</p> <p>For their emergency shelter care home, VOICES is working with the Director of Homelessness Policy and Eviction Prevention to navigate the process of a required zoning variance for the planned location of the home. VOICES found and signed 3-year lease on a property and have implemented several safety updates and modification to the home (known as Blossom House). VOICES hired a full-time Housing Director March 3, 2023 and 9 House Mentors for 24/7 staffing of the home in June 2023. Additionally, VOICES has met with the local neighborhood association and has held a public community meeting (June 26, 2023) and scheduled an open house (July 15, 2023). VOICES has also entered a partnership with Charity Church to take over operations of 10 single, efficiency units for transitional housing for 18–22-year-olds.</p>

54	The Plaza at Central Greens	\$3,000,000	2.15	The proposed affordable housing project will be new construction of 122 affordable housing rental units, community space, and street level commercial space located at 3010 W Washington Street. All the units will be rented to individuals making at or below the 60% Area Median Income. The Plaza will provide a mixture of one, two, and three-bedroom apartments along with onsite amenities for the residents, such as a community room, computer lab, fitness center, and playground. The property is currently a vacant 4.5-acre parcel.
55	Midwest food Bank Neighborhood Outreach Pop - Up Food Distribution Program	\$2,424,600	2.1	<p>Midwest Food Bank Indiana Weekly Pop - Up Food Distribution Program will aim to improve food security for Marion County residents, especially those most impacted by the COVID-19 pandemic, by creating mobile large-scale distributions where residents can access regular emergency food assistance in their community. Specifically, the program will: (1) increase access to emergency food assistance; (2) assist eligible residents with information about and applications for federal nutrition programs, including SNAP, WIC, and free/reduced price school lunches; (3) assist residents in meeting related needs by providing referrals to other related services, such as Indiana Legal Services for SNAP appeals, Cooking Matters classes, utility assistance programs, and other basic needs programs.</p> <p>Since May 2022, Midwest Food Bank signed MOUs with Church 52 and Eastern Star Church to begin hosting pop-up food distributions in partnership with them in early 2022. Midwest Food Bank secured a semi, trailer, lift gate, and supplies to facilitate the pop-up distributions with the church partners and to make the pop-ups with the City of Indianapolis more effective. Beginning January 2023, Midwest started purchasing high nutritional and quality food for the pop-up distributions. Beginning March 25, 2023, Midwest began pop-up distributions with new partner, Good Shepherd United Methodist Church to maximize the impact of the available funding. Through these efforts Midwest serves 4,000 individuals per month through the City of Indianapolis, Church 52, Eastern Star, and Good Shepherd United Methodist pop-up distributions.</p>

56	Faith, Hope, and Love Food Pantry Support	\$100,220	2.1	<p>With over 70% of food distribution sites located at churches, Faith, Hope & Love (FHL) proposes to work with faith-based partners to assist with their food access programs. Specifically, the training is based on three pillars of success: training, service, and evaluation and includes food pantry best practices, servant leadership, volunteerism and recruitment, diversity, equity and inclusion, empathy, sustainability, collaboration, and community resources. The purpose of the training program is not only to train congregational leaders on industry best practices, but to train them how to serve participants holistically with dignity and respect while reducing racial disparities. Additionally, to encourage a more holistic approach to hunger relief and community building, this program will have an evaluation component that includes reporting software, creation of training materials, and outreach activities.</p> <p>To date, ARPA funds allowed FHL to help over 85 homebound seniors in the Indy Northwest community with food deliveries. Through the funding support, FHL developed the Food Insecurity Improvement for Dietary Specifications (FIIDS) Nutrition Program, helping food insecure individuals with Type 2 Diabetes diet requirements. FHL is also using funding to provide bilingual training materials to help missional food pantries with predominantly Spanish-speaking populations. Since beginning home delivery in January 2023, FHL delivered to almost 900 households and close to 2,500 food packages. An additional 3,000 individuals were served through the various missional food pantries.</p>
57	Mental Health Dispatch Call Listener Program	\$107,870	1.12	<p>As part of its pandemic response, the City of Indianapolis is increasing its efforts to facilitate diversion of individuals experiencing mental health or substance use-related crises from the criminal justice system. This program will develop a clinician-led response to behavioral health issues, within the framework of existing programs such as the Assessment and Intervention Center (AIC) and the Mobile Crisis Assistance Teams (MCAT). The 911</p>

				Call Coordinator will listen to historic 911 calls in Marion County, Indiana, to inform the development of the City's clinician-led response to emergencies that are driven by behavioral health or substance abuse issues.
58	Mental Health Toolkit	\$841,077	1.12	<p>With this Mental Health Toolkit, the Sandra Eskenazi Mental Health Center (SEMHC) will train members of the Marion County community in Mental Health First Aid, link key community members to Mental Health First Aid Instructor training and provide information on where to gain access to mental health resources, education, and support to underserved members of the community in need of mental health services. The project will focus on the ongoing need for additional outreach, education, and engagement for Marion County minority populations and vulnerable groups.</p> <p>Since beginning in September 2022, SEMHC has hosted 11 trainings for 134 attendees. Four people are currently going through the program to become trainers themselves. SEMHC has attended and provided informational materials at 3 career and health fairs, 3 speaking engagements, and given 4 media presentations. Additionally, SEMHC has connected with 45 individual organizations to provide information on the toolkit and wraparound resources.</p>
59	Overdose Lifeline Naloxone Program	\$60,000	1.13	<p>The Indiana Department of Correction estimates that 65% of those incarcerated meet medical criteria for substance abuse and addiction. It is also estimated that at least 20% of individuals that are released from jail will die from an overdose. These numbers are staggering and display the need to provide resources to county jails to prevent overdoses from occurring, not only within the jail, but also for when offenders are released.</p> <p>Overdose Lifeline, Inc. (ODL) will collaborate with Marion County corrections leadership to ascertain the current rate of overdose deaths within Marion County jails, and for offenders upon release,</p>

				and explore the challenges and opportunities of steps that are currently taken to prevent overdose deaths. ODL will introduce and facilitate a review of a promising model developed by Wayne State University School of Social Work Center for Behavioral Health and Justice that provides practical examples of how county jails can implement naloxone distribution for offenders being released.
60	Mobile Crisis Assistance Team	\$16,935	1.12	<p>The Mobile Crisis Assistance Team (MCAT) is a diversion program that deploys staff from the Indianapolis Emergency Medical Services, the Indianapolis Metropolitan Police Department (IMPD), and Eskenazi Health Midtown Community Mental Health in response to mental health, substance use, and medical crises. This program is designed to divert individuals in behavioral health crises away from the criminal justice system and emergency department and towards treatment and social services.</p> <p>Currently, there are approximately 10 IMPD officers and 10 mental health clinicians serving on MCAT. One of the most critical elements that determines the success of any MCAT-type program is the ability to distinguish these teams from traditional law enforcement. This funding will provide for one-time funding to establish unique and appropriate branding through distinct new uniforms.</p> <p>The introduction of the new uniforms has garnered widespread approval from the community. The choice of color and distinct appearance sets the MCAT teams apart from other officers, making them easily identifiable during responses to mental health calls. This differentiation not only enhances the team's visibility but also sends a clear message that these professionals are specifically trained and equipped to handle mental health crises. The favorable reception from the community has been encouraging, and we believe that this positive feedback will contribute to further growth and support for the Mobile Crisis Assistance Team.</p>

61	EmployIndy Choice Employers' Program	\$1,500,000	2.30	<p>The Choice Employers program allows EmployIndy to provide support and resources to Indianapolis employers--particularly those from industries most impacted by COVID-19. The Choice Employer program will allow EmployIndy to partner with Marion County businesses to provide tools and technical assistance in job quality practices. Specifically, EmployIndy will launch the Good Wages Initiative (GWI), a certification program noting employers offering starting wages of at least \$18/hour, and the Employee Resource Network (ERN), a local network of employers to provide supportive services to their entry-level workforces, with the goal of enhancing productivity and retention.</p> <p>GWI is already operational and has met their wage increases goal for the year (\$180,000). Work is continuing to be done to get more small and medium sized employers committed to meet that benchmark. Currently most wage increases are driven by the larger companies brought on board, so that goal has been reached quicker than number of companies committed. The ERN program has not formally launched yet because EmployIndy is filling positions that are necessary for project launch. Success coaches are currently being interviewed. Once success coaches are signed on, EmployIndy will leverage in person events to introduce the ERN to potential partners. Success coach roles will be filled by summer 2023, and the ERN will formally launch once 3 "shares" of the network are finalized.</p>
62	EmployIndy Connect Talent	\$3,295,604	2.10	<p>This program will seek to reach additional job seekers, placing particular emphasis on serving high school and college students as well as un/underemployed workers who have been disproportionately impacted by the pandemic, and partner with new talent providers to increase the number of individuals in training or educational programs connect to career opportunities. Connect Talent is a partnership between EmployIndy and Ascend.</p> <p>The complex job market is often challenging for job seekers to navigate due to a variety of factors (e.g., vague job descriptions, lack</p>

				<p>of awareness of the breadth of employers in the region, lack of access to a professional network), creating a disconnect between individuals and employers. These factors make it difficult for job seekers to efficiently connect with the good jobs available in the region. COVID-19 significantly exacerbated these challenges, particularly for people of color and individuals from low-income households, who were disproportionately impacted by the public health and economic effects of the pandemic.</p> <p>Since beginning in January 2022, EmployIndy, along with partner Ascend Indiana have been target adult learners as the focus of this talent connection work. The first higher education partnership agreement was signed with Ivy Tech Community college. The buildout of Ascend's Network to link employers and employees has also been completed. In 2023, 567 employers have joined the network, 2,757 opportunities have been posted, 566 job seekers have been served and another 95 job seekers have been connected.</p>
63	EmployIndy Talent Pipelines	\$1,598,882	2.10	<p>EmployIndy and Ascend Indiana (Ascend) will identify areas of labor market misalignment, engage relevant employers and education partners, and guide the development of sustainable talent pipelines and sector-based strategies. Together, these talent pipelines will help train and build a workforce for industries with pandemic-related staffing shortages and hiring challenges. EmployIndy & Ascend have selected three partnerships for 2023.</p> <p>(1) Advanced Manufacturing Pipeline – Catapult was created by Conexus Indiana train production technicians. Since 2018 when it was launched, Catapult has trained 570 students at a 69% graduation rate. EmployIndy and Ascend partnered with Catapult and Conexus to expand the Ivy Tech training site to serve an additional 50-75 students than originally planned for 2023. The first cohort of ten is set to launch. Each cohort takes approximately 1 month. (2) Behavioral Health Career Coordinator Pathway – Ascend and EmployIndy have partnered with Sandra Eskenazi Mental Health</p>

				Center to train up to 90 care coordinators through programs with Indiana University and the University of Indianapolis over the length of the project. The first cohort will be 14 students and will launch in fall 2023 with the IU School of Social Work. The University of Indianapolis program is currently in development and will be launched in fall of 2024. (3) Behavioral Health Peer Recovery Coach Program – EmployIndy and Ascend are currently in the process of finalizing the third pipeline for 2023, which is a peer recovery training program with Sandra Eskenazi Mental Health Center. The current goal is to train 25 peer recovery coaches over the next 3 years. This pipeline is still in the design phase. Currently, there are 24 enrollees in the first two programs (with the third program set to launch in the fall).
64	Gleaners Food Bank Operating Support	\$750,000	2.1	<p>In response to the COVID-19 pandemic, Gleaners partnered with the Indy Hunger Network and Nine13 Sports to establish a home delivery program to deliver food when residents were unable to leave their homes. In April 2021, Gleaners established this as a permanent program. It is currently available to neighbors who need food assistance, who reside in Marion County, and lack reliable transportation. Under the Home Delivery program, neighbors receive a 20 lbs. meal box for every two people in the household, as well as one produce box per household. Prepared frozen meals from Second Helpings are available for neighbors who are unable to prepare their own meals, or do not have access to a stove. Neighbors can request delivery once per week. Gleaners2Go (G2G) is a grocery ordering system that reduces the physical and social barriers that residents-in-need may face in a traditional pantry setting. It offers a mobile and web platform that is discreet and easy to use. Users select a pick-up time, shop from the weekly stock, register/checkout, and then pick up their free groceries at the selected time.</p> <p>Currently, 660 households are sustained on the Home Delivery (HD) program. Another 375 households per week utilize the G2G program. To date, HD has served 21,112 Households with 39,652</p>

				food boxes and 20,442 produce boxes. G2G has served 2,174 households. For HD, Gleaners also partners with Amazon Flex to deliver food, and The Sharing Place, Shepherd Community Center, and Northside Food Pantry to source food. G2G partnerships include Goodwill Excel Center West, Goodwill Excel Center University, Boner Center, and Just For Him Ministries.
65	EmployIndy Micro Programs	\$5,000,000	2.10	<p>The effects of the pandemic impacted a variety of workers and job seekers, but specifically those who are low-income or were already facing significant barriers to employment. EmployIndy will put specific emphasis on operationalizing micro-programs that enable access to foundational education, training, and jobs alongside partners ensuring basic needs for high-need populations, including ex-offenders, women, youth and young adults, and those who are housing insecure. EmployIndy will provide additional support to these partners by offering professional development opportunities through EmployIndy's Learning Hub and Resource network as well as develop a Preferred Training Provider Network & Talent Finance Clearinghouse and education and training funds eligibility tool.</p> <p>EmployIndy conducted an RFP to select 5 program subrecipients for these microgrants for a total of \$1,026,000. The grant period for these subawards begins on July 1, 2023 and will last one year. Awarded organizations include Community Action of Greater Indianapolis (\$180k), Edna Martin Christian Center (\$250k), Hawthorne Community Center (\$90k), Fathers and Families Center (\$240k), and Mary Rigg Neighborhood Center (\$256k).</p>
66	EmployIndy Make Additional Resources and Learning Opportunities Available	\$2,500,000	2.10	To ensure that existing programming and training is meeting employer demand for talent, EmployIndy and Ascend Indiana (Ascend) will make additional resources and learning opportunities accessible through programs supporting career and graduation pathways, postsecondary education, occupational skills training, and

				<p>adult education. This partnership will promote these opportunities by increasing resources for adult education partners as well as the Modern Apprenticeship Program. These enhancements will allow Central Indiana residents greater access to training, education, and job opportunities to gain the employability and technical skills necessary to secure a good and promising job, while also encouraging meaningful career transitions that will meet employer demand in the ever-evolving economy.</p> <p>After completing an RFP process, EmployIndy has signed four subrecipients to contracts for this grant for a total of \$1,927,965: MSD of Washington Township Adult Education (\$575k), MSD of Wayne Township Adult Education (\$650k), MSD of Warren Township Adult Education (\$575k), and the YMCA of Greater Indianapolis (\$127,965). These adult education partners will offer credentialing and certifications in</p> <ul style="list-style-type: none"> • Certified Nursing Assistant • Certified Medical Assistant • Heating Ventilation Air Conditioning • Welding • Construction (OSHA - 10 and NCCER) • Paraprofessional • EKG Technician • Phlebotomy Technician • Pharmacy Technician • Dental Assisting • Medical Office Admin Assistant • Sterile Device Processing Technician • HVAC Technician • Plumbing Foundations • Welding
67	Marion County Homeowner Financial Assistance	\$27,305,750	2.3	The Marion County Homeowner Financial Assistance program will provide a one-time credit to households owning residential properties. The one-time credit will be \$150 for properties with a

				<p>2022 assessed value of up to \$250,000 or \$100 for properties with an assessed value of greater than \$250,000, but less than \$400,000. Approximately 190,000 households are expected to receive a credit, representing around 90 percent of owner-occupied single-family households. The credit was issued to provide relief to households facing unexpected financial obligations associated with a sudden leap in property value.</p>
68	Mental Health America of Indianapolis	\$13,500,000	1.12	<p>Indiana and the Indianapolis-area have historically been vastly under-staffed and under-resourced in terms of mental health support services. As COVID-19 has only increased the mental health needs in our community, a strategic investment in mental health and re-thinking of how mental health services are delivered and accessible to those most vulnerable, particularly individuals housed or formerly housed in juvenile detention.</p> <p>To address this, Mental Health America of Indianapolis (MHAI) was formed in the fall of 2022, and in the time since, have convened a board of directors to include a variety of critical stakeholders across the mental health landscape in Indianapolis. MHAI has also conducted a juvenile justice needs assessment that incorporated feedback from youth involved in the juvenile justice system, individuals that have finished their juvenile sentence, families/caretakers, schools (inc. resource officers), program/service providers, judges and administration, as well as other personnel in probation, the Courts, and the Detention Center.</p> <p>With this early work completed, MHAI is now in the process of administering an RFP for the first of two planned rounds of grant funding to mental health providers, CMHCs, and grassroots organizations to further juvenile resource needs, and to fund mental health delivery systems innovation. These “Vitality Grants” awards will be 1-year funding opportunities and the first round of recipients will be announced in late July 2023.</p>

69	Fountain Square Drainage Improvements	\$6,150,000	5.5	<p>This project consists of drainage improvements to discuss flooding concerns around the intersections of Virginia Ave, Prospect Ave, Shelby St, and Morris St. The purpose of the SD-32-014 Fountain Square Area Drainage Improvements project is to address historical drainage issues and flash flooding, primarily in the more urban downtown area of the Fountain Square neighborhood. The project includes the construction of a new separate storm sewer trunk line extending from its outfall to the south at Pleasant Run Creek and extending north on Shelby Street to Woodlawn Avenue. The storm sewer will be sized to accommodate future connections from adjacent areas that are currently served by a combined sewer system.</p> <p>To date, design scope has been finalized and a notice to proceed has been issued to the engineering design firm. A public outreach strategy session with agency partners to begin engaging community stakeholders was held May 24, 2023. Construction is on track to begin January 2024 and wrap by August 2025.</p>
70	Indiana University Contact Tracing	\$950,000	1.3	<p>The Fairbanks School of Public Health (FSPH), in collaboration with the City of Indianapolis, contracted with the Marion County Public Health Department to operate and manage the COVID-19 case investigation and contact tracing work for Marion County. In addition to the case reports received daily through the Indiana Department of Health, we worked with colleges and K-12 schools (public, charter and private) to take additional reports of COVID-19 cases and respond to any concerns about clusters of cases.</p> <p>In addition to collecting the health information for disease surveillance, the staff supported the community by connecting them to valuable services in the city. For example, FSPH provided homeless shelters, daycares, and schools with guidance, home COVID tests, face masks and cleaning materials. We coordinated with MCPHD to facilitate temporary housing for individuals experiencing homelessness who tested positive for COVID-19. Staff also provided referrals for food, legal services, and housing</p>

				<p>assistance to cases when requested. During the phone-based interview process, staff completed the online form to register residents for free home COVID tests on the USPS website. Occasionally, when cases lived alone and voiced the need for urgent medical assistance, FSPH staff contacted emergency medical services so a trained medical professional could assess if the person needed to be transported to a local hospital. Staff consistently strived to provide residents with the resources and means needed to make recovery from COVID-19 as manageable as possible while reducing community transmission.</p>
71	Marion County Coroner Violent Crime Response	\$226,530	1.11	<p>Gun violence and opiate abuse exacerbated by the pandemic has affected the City of Indianapolis and Marion County. By gathering evidence for criminal prosecution through autopsies, toxicology findings, physical evidence on scenes, and by recovering evidence such as firearm rounds from decedents, the Marion County Coroner's Office will continue to play an important role in aiding in prosecutions to reduce gun violence and the opiate crisis exacerbated by the pandemic. However, due to the volume of decedents now being examined, it is critical that additional staffing, supplies, and equipment be provided to ensure the timely processing of autopsies and evidence collection occurs to assist the prosecution in its efforts to address the increase in violent crime. A Forensic Investigation Specialists will be hired to support both the investigative and administrative departments by following up on any additional document requests for the completion of an investigation within the 90-day standard. The Medico-Legal Death Investigator will conduct death investigations for overdose and violent crime cases. A Social Worker will be hired to assist in connecting decedent families with resources in the community to reduce incidents of violent crime and the opiate related deaths.</p> <p>ARPA funding has allowed MCCO to increase staffing to assist with case load increase due to gun violence and opioid overdoses to help provide faster assistance to decedent families, as well as improve family outreach using social workers to connect families to</p>

				resources available for grief and substance use disorder counseling. The new social workers have reached out to over 400 families who have had loved ones die due to homicide and drug overdoses in 2021, 2022, and 2023. These valuable community workers have also participated in community events with local law enforcement agencies, social services agencies, and our own outreach programs and have shared information on harm reduction, particularly through distribution of Naloxone.
72	Circle City Readers	\$1,222,993	2.25	Circle City Readers will initially function as an opt-in K-3 literacy program in Marion County. Schools which opt-in will have access to high quality tutors. Tutors will be trained in evidence-based learning practices to complement what districts and schools are already implementing. Students scoring below proficiency will be admitted to the program.
73	B-Link Neighborhood Grant Program	\$550,000	1.11	As part of an expansion of the existing B-Link program, IMPD seeks to offer a competitive grant program to award commercial business owners funds for the installation of B-Link capable cameras that could be accessed by IMPD in the event of an emergency in the surrounding area. A series of grant application rounds will be open to commercial real estate owners to apply for funds to cover camera and signage installation. Evaluation criteria for applications will consider the geographic location of the proposed installation, trends in crime data for the area, and financial assistance need. Having additional B-link enabled cameras situated around the City will allow law enforcement to respond more quickly, efficiently, and effectively respond to emergencies of community violence (and especially gun violence) occurring throughout the City.
74	Mortgage Refinancing	\$380,000	2.2	This project will offer a new mortgage refinancing program aimed at homeowners with high-cost mortgages, which are especially prevalent in formerly redlined neighborhoods. Refinancing will lower households' monthly cost

				burden, create financial stability, and enable wealth-building. Participants are eligible for three months of mortgage relief. Additionally, because many applicants will not qualify for refinancing, case management services will be offered to all denied applicants. Applicants will reside in QCTs or SAVI-designated zip codes, which are groups disproportionately affected by the pandemic.
75	Language Access	\$250,000	3.4	Funding for a Language Access program will include the following: (1) hiring a bilingual Language Access Coordinator; (2) providing a language line for all city department agencies; (3) collaborating with the Indianapolis/Marion County Building Authority for multilingual signage at City County Building and the newly built Criminal Justice campus; and, (4) creating customized Spanish translations for the website.
76	The Plaza at Central Greens	\$3,000,000	2.15	Development of 122-unit multi-family apartments for low- and moderate-income households.
77	Low Barrier Shelter and Services Center	\$2,500,000	2.18	ARPA funds will be used for land acquisition for building a Housing Hub for residents experiencing homelessness. Current estimates for the resulting affordable housing complex include 50 affordable housing units for a total of 90,000 square feet, emergency shelter beds, and a day room.
78	Creation of Affordable Housing: Grand Meridian	\$1,200,000	2.15	This project will allow for the acquisition of property at 3470 N. Meridian Street to provide 100 affordable residential rental units located in a QCT. The property is currently abandoned; ARPA funds will be used to acquire a vacant nine-story building located at 3470 North Meridian Street. This property is located along the Red Line transit route and will be rehabilitated using Low-Income Housing Tax Credits and other subsidy to create 100 rental units affordable to households at or below 60 percent of the area median income by June 30, 2025. The building is comprised of 73 studio units and 27 one-bedroom units. Renovations will feature new energy efficient

				windows, appliances and mechanicals, ADA unit conversions, all new flooring, cabinets, lighting, fixtures, amenities for residents, asphalt parking and landscaping.
79	Creation of Affordable Housing: 9000 Westfield	\$1,000,000	2.15	9000 Westfield Apartments currently consists of 13 two-story apartment structures and one two-story clubhouse constructed in 1972. The property contains a total of ninety-eight (98) residential dwelling units and is situated on approximately 13.9 acres of land. The property is fifty years old and has not seen any significant renovations since it was built. The proposed renovation will consist of complete replacement of the roofs, flooring, energy efficient appliances, HVAC systems, entry doors, patio doors, kitchen and bathroom cabinetry and countertops, new water saving plumbing faucets, and resurfacing and striping the parking lot, and repairing the sidewalk where trip hazards exist. Once completed, the project will remain a multi-family property with 100% of the units set-aside for families and individuals at 80% of the area median income.
80	Creation of Affordable Housing: Garfield Park	\$1,500,000	2.15	The development consists of 47 three-bedroom/1-bathroom townhomes of approximately 1,075 square feet. The townhomes are built and certified to Silver Rating National Green Building Standard. This development is located at 401 E. Southern Avenue (not in a QCT) and 1258 Martin Street (is in a QCT), Indianapolis, IN 46225/46227. This project is eligible as presumed eligibility of the HOME program.
81	Creation of Affordable Housing: 46 th Street Flats	\$2,750,000	2.15	Forty Six Flats is located on the near northeast side of downtown Indianapolis at 2511 E. 46th Street. The 173-unit workforce housing development will consist of new construction of five apartment buildings and rehabilitation of two existing structures on 8.57 acres. The development will include a mix of one- and two-bedroom units in seven different buildings on the site and serve residents who earn between 50% - 60% of the Area Median Income levels in Marion County. This project is located in a QCT and is also eligible as presumed eligibility of the HOME program.

82	Creation of Affordable Housing: Vacant to Vibrant	\$4,500,000	2.15	<p>The Vacant to Vibrant program will facilitate the creation of affordable homeownership and rental opportunities on DMD's inventory of vacant properties. The application process will include both disposition of property and funding for development and/or direct buyer subsidy. This project will result in 143 affordable housing units.</p> <p>The Vacant to Vibrant program incentivizes the creation of affordable homeownership and rental opportunities by pairing ARPA dollars with discounted city-owned properties located in Qualified Census Tracts or COVID-impacted zip codes across Indianapolis. Developers will respond to a competitive application with proposals to build on or rehab city-owned properties and federal grant funding will be used to subsidize the development, ensuring properties are affordable to households making no more than 80% Area Median Income (AMI).</p>
83	Intimate Partner Violence Intervention	\$300,000	1.11	<p>This program will provide the additional wrap-around services and resources to individuals who are experiencing intimate partner violence. Specifically, \$250,000 of this contract will be disbursed as barrier buster funds to cover needs including emergency shelter, transportation, nutrition, security, therapy, rental, utility, storage, and funeral expenses. The additional \$50,000 will be devoted to hiring a bilingual This project will be managed by the Indianapolis Public Safety Foundation.</p>
84	Increase in Gun Violence (Forensics)	\$408,096	1.11	<p>The increase in homicides and non-fatal shooting over the past 5 years and the success of the Crime Gun Intelligence Center (CGIC), now known as the Indiana Crime Guns Task Force (ICGTF), has resulted in a dramatic increase in the number of firearms-related submissions to the laboratory for processing and analysis. The National Integrated Ballistic Information (NIBIN) is a national network that allows for the capture and comparison of ballistic evidence to aid in solving and preventing violent crimes involving firearms. NIBIN entry/correlation is critical to the success of the ICGTF. In 2016, NIBIN case submission were</p>

				<p>1,234 and NIBIN evidence items analyzed were 2,752. The numbers have continued to increase in each category each subsequent year as follows: 2017: 1890 submissions and 4128 items; 2018: 3,052 submissions and 4,152 items; 2019: 2,591 submissions and 6,483 items; 2020: 4,167 submissions and 7,277 items. As of August 31, 2021, there were 3,629 submissions and 6,742 items analyzed.</p> <p>The proposed program will increase processing of gun-related crimes – through increased staffing and equipment upgrades at the Indianapolis-Marion County Forensic Services Agency (MCFSA). Specifically, MCFSA will: (1) hire an additional NIBIN Technician for the Firearms Section; and (2) purchase and utilize a third NIBIN Data Acquisition Station for the Firearms Section.</p>
85	IMPD Police Athletic League JTV Hill Improvements	\$639,804	2.22	<p>The Indianapolis Public Safety Foundation and Indianapolis Metropolitan Police Department will partner to invest in the JTV Hill facility and field improvements located in the Martindale-Brightwood neighborhood. The JTV Hill facility has long served as the hub for Indy PAL, as well as IMPD youth engagement and improvements will ensure that successful programming is able to continue safely and efficiently to operate out of the park. Specifically, improvements to the following will be completed: parking lot, facility kitchen and restrooms, and outdoor sports fields.</p>
86	Excel Centers – Phases 1 and 2	\$2,000,000	1.11	<p>Goodwill Education Initiatives (GEI) will use ARPA resources to fund connecting justice involved individuals with an education through The Excel Center. The Excel Center offers year-round, flexible classes for individuals to obtain their high school diploma, along with college credits and industry certifications. The ARPA resources will be used to connect justice-involved individuals with Excel Centers and provide them the support needed to graduate college and career ready.</p>

				Funds will be used to pay for the following: (1) coaches who work on connecting justice-involved individuals to the Excel Center; (2) programming costs related to interventions to assist justice-involved individuals; (3) support costs for GEI leadership in the planning, recruitment, and establishment of the Excel Center.
87	Community Controlled Food Initiatives	\$295,823	2.1	Funding will be used to support food programming serving seed to table organizations: (1) Growin' Good in the Hood (GGITH), a community garden production and training space; (2) Community Controlled Food Initiative (CCFI) cooperative, a local food aggregator and distributor; and (3) Octavia's Visionary Campus (OVC), a historic urban farm property.
88	Behavioral Health Clinicians	\$3,750,141	1.12	Sandra Eskenazi Mental Health Center, in partnership with Ascend Indiana (Ascend) and an institute of higher learning (IU School of Social Work), will develop and scale training programs that prepare individuals for behavioral health careers as: (1) care coordinators and (2) peer recovery coaches. The programs will seek to connect individuals disconnected from the workforce because of COVID-19 with trainings for jobs in the behavioral health field, which was a health area disproportionately impacted by the pandemic. With the support of Ascend, Sandra Eskenazi Mental Health Center will map the career pipelines for behavioral health professionals, identify the needed education and training, engage relevant education partners, and guide the development of sustainable talent pipelines and sector-based strategies. Together, these behavioral health talent pipelines will create shared value for Sandra Eskenazi Mental Health Center, job seekers, education providers, and the region, mitigating mental health needs and associated economic burdens that face Indianapolis.
89	Indy Parks Sports of All Sorts Mental Health Program	\$1,000,000	1.11	To decrease pandemic-related increases in community violence, Indy Parks will provide sports and mental-wellness programming in Indy Parks. To complete this work, a portion of the allocation will be administered by Indy Parks to hire additional staff capacity, contract with sports coaches and mental wellness programming staff,

				as well as purchase necessary supplies for this programming. The larger portion will be awarded to Aspire House Indy, who will administer youth sports, health, and fitness activities.
90	Lift Indy: Indianapolis Neighborhood Resource Centers Neighborhood Development Program	\$90,550	2.22	Indianapolis Neighborhood Resource Center (INRC) focuses on building the skills of neighborhood leaders and the capacity of neighborhood organizations to develop more active and engaged neighborhood associations, identify their priorities, and identify community partners with whom to collaborate to achieve their vision. INRC provides resources and support for communities to identify and leverage the gifts, skills, and talents of neighbors. Advancing leadership in neighborhoods and building the capacity of neighborhood-based organizations is crucial to creating strong communities. ARPA funds will be used to offer INRC's Indianapolis Community Building Institute (ICBI) curriculum, workshops, and technical assistance programs to help neighborhood leaders strengthen and rebuild their communities.
91	Creation and Preservation of Affordable Housing: Colonial Bakery	\$1,848,061	2.15	The Colonial Bakery project will consist of new construction of 12 townhome-style, homeownership units, dedicated to households earning no more than 80% AMI. The proposed development features affordable housing consistent with the 25th and Monon Vision Plan and the Anti-Displacement & Inclusive Growth Policy Agenda for Indianapolis. The property is currently a vacant 1.3-acre parcel. Colonial Bakery is located in a QCT.
92	City Connects Partnership with Boston College	\$481,235	2.25	The City will use ARPA resources to fund City Connects (in partnership with Marian University's Center for Vibrant Schools) in twelve schools on the Far East Side (46218, 46266, 46235). City Connects will allow Site Coordinators to be embedded in each school, and work closely with existing student support staff, faculty, and administrators to identify strengths and needs of each student in that school. City Connects is a proprietary program developed and administered by Boston College through credentialed regional affiliates. Specifically, this project will: (1) develop a Dashboard

				Services that will help all project stakeholders understand the trends, outcomes, and progress of the program, and will help this be communicated to the public effectively; and (2) develop a pilot program to train site coordinators.
93	Local Initiatives Support Coalition Technical Assistance Hub	\$1,773,875	2.30	This program will launch a Technical Assistance Hub allowing experts/consultants to provide the key services to small businesses. Minority and small businesses, as well as those residing in QCTs, will be the focus of this program.
94	Alkhemy Entrepreneurial Incubator Accelerator	\$497,574	2.32	<p>The Alkhemy Entrepreneurial Incubator Accelerator is a program run by Kheprw Institute and designed to help foster community wealth building in under-resourced and minority communities that have typically had lack of access to entrepreneurial and small business start-up resources and technical assistance.</p> <p>Kheprw will work with 30 entrepreneurs over the next two years through virtual programming, including training, coaching, infrastructure support, resources and a collective virtual cohort workspace to give their social enterprise a greater chance of success. Entrepreneurs will receive on-going coaching, workshops, technical assistance, and community building sessions to support them in starting or expanding their business while enhancing their general business management capacities. The application process will prioritize low-income entrepreneurs of color who are looking to build community wealth.</p> <p>ARPA funds will help expand the incubator but will also be used to build out and develop a new digital curriculum to expand access to entrepreneurs who may not be able to work with the incubator program specifically, but would benefit from mentoring/technical assistance from the experienced Kheprw team. This endeavor will digitize the Alkhemy curriculum by creating engaging video assets.</p>

95	Bankable Microloans	\$542,000	2.29	This program will offer credit counseling and lending capital for 3 types of loans: (1) Credit Builder: \$500 small business loans to help owners build a personal credit score. The goal is to assist 50 businesses at \$500 each targeting 75% to be minority owned. (2) Express Microloans – up to \$10,000 in small business loans for startup expenses, equipment, or working capital. The goal is to assist 75 businesses at \$10,000 each targeting 75% to be minority owned. (3) Indiana Black-Owned Business Loan Fund – up to \$50,000 small business loans for Black-owned businesses to build a positive credit history, complete accurate financial reporting, and reach business profitability. The goal is to assist 70 black-owned businesses at \$20,000 each.
96	Growth Accelerator Program (GAP)	\$698,297	2.33	GAP provides working capital lines of credit to women and minority-owned suppliers which often lack access to traditional sources of commercial capital. ARPA funds will be used for line of credit liquidity and a Loss Reserve Fund. Providing this liquidity gap allows suppliers to take on new projects and grow their businesses. The lines of credit are fee-based and offer considerable savings over other working capital loan products which frequently have much higher interest rates.
97	IMPD Police Athletic League Programmatic Support	\$1,345,850	1.11	The mission of Indy PAL is to provide youth in Indianapolis with the opportunity to participate in educational, cultural, athletics, mentoring and other activities that will reduce crime, provide vital life skills, increase self-esteem, and promote a positive relationship with police. The Indianapolis Public Safety Foundation and IMPD will partner to invest in creative and robust youth programming that will be developed with the goal of keeping the cost of participation to \$50 or less per person. Indy PAL includes the following athletics: football, basketball, baseball, cheer-dance, archery, soccer, boxing, and volleyball. Indy PAL includes the following activities: IMPD CARES high-intensity mentor program, chess,

				IMPD Gang Resistance Education & Training (GREAT) and Juvenile Justice Jeopardy.
98	Nile Working Capital Fund	\$477,290	2.32	Funds support 2 full-time positions at Be Nimble Foundation – the organization managing Nile Working Capital Fund. The Nile Working Capital Fund is a hybrid fund distributing equity capital and revenue-based financing to Black and Latinx entrepreneurs.
99	Local Initiatives Support Coalition (LISC) Food Justice Collaborative	\$1,503,650	2.1	This project will support the growth of The Equitable Food Access Initiative’s (EFAI) Food Justice Collaborative. LISC, as the subrecipient for this project, will hire consultants to provide technical assistance, logistics assistance, and business planning to the members of the Food Justice Collaborative. Additionally, LISC will administer awards to several select organizations to further support operations and logistics related to food security of underserved populations in Marion County.
100	Release Lobby Resources at the Criminal Justice Center	\$258,774	1.11	Select nonprofits will provide care coordination and peer recovery services (pre and post release) for people in the Adult Detention Center. Organizations will measure outcomes such as employment placement, employment retention, housing placement, and engagement in physical/mental health services as appropriate.
101	Second Chance Re-entry Assistance Program	\$2,679,197	1.11	The Second Chance Re-Entry Program (SCRAP) is a student group at the IU McKinney School of Law on the IUPUI campus that seeks to help reintegrate recently released incarcerated individuals back into society by providing necessary services. SCRAP provides food and clothing, secures housing, prepares government documents, and guides individuals in finding employment. SCRAP also partners with local nonprofit, 1 Like Me. 1 Like Me provides a vast array of services on the road to re-entry, including, social services, pro se support, and employment assistance.
102	Youth Media Initiative	\$683,282	1.11	VOICES and WISH-TV will actively engage youth in Marion County by creating safe platforms of expression. This initiative will

				provide training to equip youth with transferrable skills in advocacy, storytelling, civic engagement, and creative expression. VOICES will recruit youth from local youth serving agencies and schools through an application process designed by students, and students will be selected by peers for participation. VOICES and WISH TV will host quarterly townhall conversations that will be co-facilitated by youth. VOICES will co-create and produce a monthly, youth-led podcast with the core participating youth.
103	Indy Hunger Network: Marion County Food Resource Centers	\$1,362,076	2.1	This project will increase long-term food security by creating centers where residents can access multiple food assistance programs at once. Staff will assist eligible residents with information about and applications for federal nutrition programs, including SNAP, WIC, free and reduced-price school lunches, and commodity supplemental food program. Staff will also assist with emergency food needs through on-site distribution of food boxes or referrals to food pantries.
104	Food As Medicine	\$420,000	2.1	The Food as Medicine program will launch Fresh for You Market on Wheels, a mobile market pantry hybrid that will support nutrition access to our most vulnerable neighbors. The Fresh for You Market on Wheels will travel to and serve 12 neighborhood-based Health Clinics strategically located in areas with high health disparities. Additionally, residents and patients that report food security at the time of their healthcare visits will receive food vouchers allowing them to shop at the Fresh for You Market on Wheels.
105	Community Food Demo Program	\$69,000	2.1	The Indianapolis Community Food Access Coalition is an independent, community-driven body whose purpose is to promote policies relating to food equity and healthy food access across all levels of City and County government; to provide independent, community-based advice to policy-makers, local organizations, and funders regarding major food initiatives and community investments; to conduct regular assessments and analyses of the Indianapolis food system and communicate findings; and to serve as a forum to empower stakeholders and community members. The

				<p>Indianapolis Community Food Access Coalition is an independent, community-driven body whose purpose is to promote policies relating to food equity and healthy food access across all levels of City and County government; to provide independent, community-based advice to policy-makers, local organizations, and funders regarding major food initiatives and community investments; to conduct regular assessments and analyses of the Indianapolis food system and communicate findings; and to serve as a forum to empower stakeholders and community members. As part of this work, and in partnership with the division of community nutrition and food policy, the coalition has developed goals and priorities which include the development of a food equity plan. The implementation of this plan would ensure the development of a more transparent and equitable process to the planning and implementation of programs, services and grants specifically for organizations serving minority populations, disproportionately impacted communities of color and neighborhoods geographically located in low food access areas.</p> <p>The Community Food Access Coalition oversee this project, specifically the following: (1) provide equitable access to nutritious food through nutrition education during community food distributions in high-need areas; and (2) administer rounds of food equity grants based on impacts to disproportionately impacted communities and populations.</p>
106	Centers of Wellness for Urban Women	\$75,000	2.1	<p>Neighborhood Food Champions, run by the Centers of Wellness for Urban Women, is a program to train, develop, and encourage underrepresented persons living in Marion County to actively participate in food related issues in their neighborhood. This project will fund two positions to expand efforts to better serve communities at risk of food insecurity.</p>
107	Lift Indy: CAFE Orchard Trail	\$25,000	2.22	<p>As part of the Far Eastside Lift Indy project, CAFE will utilize ARPA funding to complete a placemaking/public space project</p>

				adjacent to a Purple Line stop and 38th Street. The Trail will connect to CAFE's Far Eastside Orchard.
108	Lift Indy: Mapleton Fall Creek Early Childhood Education Needs Assessment	\$49,450	2.14	The Mapleton Fall Creek Development Corporation has identified early childhood education (ECE) needs within their community and seeks conduct an ECE assessment that will analyze the state of ECE in the mid-north neighborhoods. This project will include surveys, formal and informal interviews, and host focus groups with the intention to uncover unspoken needs and elevate unheard voices in the community.
109	Creation and Preservation of Affordable Housing: Christamore Courts	\$1,000,000	2.15	This project will preserve 34 existing senior units and reuse two vacant buildings nearby to create 5 additional senior units with expanded youth and senior services space for clients of Christamore House.
110	Creation and Preservation of Affordable Housing: ARPA Program Manager	\$188,961	7.1	The ARPA Affordable Housing Project Manager is responsible for the management of American Rescue Plan Funding that the City received from the U.S. Department of Treasury for the creation and preservation of affordable housing initiatives.
111	Krannert Avenue Parks Stormwater Project	\$2,500,000	5.5	Krannert Avenue Park Entrance improvements will include: (1) improvements to the culvert and roadway; and (2) improvements to the dam and spillway allowing better flow of water.
112	Eagle Creek Parkway/Lilly Lake Stormwater Project	\$4,000,000	5.5	Eagle Creek Parkway/Lilly Lake Stormwater Project has severe deterioration. The Lilly Lake outlet structure has failed causing water to bypass the spillway and enter the outlet via fractures in the concrete. The pipes of the dual pipe system connecting the outlet structure to the culvert show signs of extreme deterioration and failure is eminent. This project will build a new outlet structure and spillway, remove trees from embankment, replace the culvert, and rehabilitate the trail that passes along the top of the Lilly Lake embankment, which will be disturbed as a result the construction.

113	Biltmore Gardens Neighborhood Drainage Improvements	\$6,450,000	5.5	The purpose of this project is to mitigate flash flooding and standing water issues in the Biltmore Gardens Neighborhood. The improvements will consist of ditching, culvert replacement, new storm sewers, hybrid ditches, and spot repairs of ditch retaining walls.
114	Dr. Andrew J Brown/30 th Street/Keystone Drainage Improvements	\$7,750,000	5.4	This project involves construction of new stormwater separation, curb and yard inlets, hybrid ditches, and existing combined sewer overflow upgrades and replacements.
115	Keystone Avenue North Stormwater Outfall	\$3,750,000	5.5	The project includes drainage improvements along the corridor of 38 th Street for the IndyGo Purple Line project. It includes new stormwater infrastructure including drainage pipes, inlets, hybrid ditches, and crossing culverts, and bridge improvements that eventually discharge to Fall Creek. These drainage improvements reduce the likelihood of flooding along the new IndyGo bus route. In addition, the drainage infrastructure includes improvements in water quality with new detention areas and recessed inlets for trash collection.
116	Purchase of Pan Am Property	\$54,000,000	6.1	The City allocated \$54 million in ARPA funds to purchase property located at 201 S. Capitol Ave. This site is the location of a future downtown convention hotel – an important investment in the local tourism industry.
117	Healthy Food Retail	\$600,000	2.1	The Healthy Food Retail Program aims to advance equitable food and nutrition access in Indianapolis through the lens of food retail. This project will support Indy Local Grocers Coalition (ILGC) by facilitating an appropriate forum of communication, networking, and education based on continuous feedback from grocers and other stakeholders. Additionally, the Healthy Food Retail Program will cultivate connections between ILGC members and Purdue Extension-Marion County, Marion County Women Infants and Children Program, Local Initiatives Support Coalition, the Indianapolis Food Access Coalition, and the Indiana Department of Health to garner support and resources such as funds for small

				business loans, point of sale systems, and small equipment purchases.
118	Public Arts Program Management	\$100,000	2.35	After pandemic-related funding losses, ARPA funds were awarded to support public art program administration costs.